### UNITED STATES SECURITIES AND EXCHANGE COMMISSION

Washington, D.C. 20549

### **FORM 10-K**

(Mark One)

### ANNUAL REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

to

For the fiscal year ended September 30, 2017 or

### □ TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the transition period from

Commission file number 001-33288

HAYNES INTERNATIONAL, INC.

(Exact name of registrant as specified in its charter)

06-1185400 (I.R.S. Employer Identification No.)

46904-9013

(Zip Code)

iana

1020 West Park Avenue, Kokomo, Indiana (Address of principal executive offices)

Delaware

(State or other jurisdiction of

incorporation or organization)

Registrant's telephone number, including area code (765) 456-6000

Securities registered pursuant to Section 12(b) of the Act:

Title of each class Common Stock, par value \$.001 per share Name of each exchange on which registered NASDAQ Global Market

Securities registered pursuant to section 12(g) of the Act: None.

Indicate by check mark if the registrant is a well-known seasoned issuer, as defined in Rule 405 of the Securities Act. 🗆 Yes 🛛 🖾 No

Indicate by check mark if the registrant is not required to file reports pursuant to Section 13 or Section 15(d) of the Act. 🗆 Yes 🛛 🖾 No

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days.  $\boxtimes$  Yes  $\square$  No

Indicate by check mark whether the registrant has submitted electronically and posted on its corporate Website, if any, every Interactive Data File required to be submitted and posted pursuant to Rule 405 of Regulation S-T (§ 232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit and post such files). 🖾 Yes 🛛 No

Indicate by check mark if disclosure of delinquent filers pursuant to Item 405 of Regulation S-K (§ 229.405 of this chapter) is not contained herein, and will not be contained, to the best of registrant's knowledge, in definitive proxy or information statements incorporated by reference in Part III of this Form 10-K or any amendment to this Form 10-K.

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company, or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer	Accelerated filer	Non-accelerated filer	Smaller reporting Company
		(Do not check if a smaller reporting	Emerging growth company $\Box$
		company)	

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Act). 🗆 Yes 🗵 No

As of March 31, 2017, the aggregate market value of the registrant's common stock held by non-affiliates of the registrant was \$339,017,581 based on the closing sale price as reported on the NASDAQ Global Market. Shares of common stock held by each executive officer and director and by each person who owns 10% or more of the outstanding common stock have been excluded in that such persons may be deemed to be affiliates. This determination of affiliate status is not necessarily a conclusive determination for other purposes.

12,509,757 shares of Haynes International, Inc. common stock were outstanding as of November 16, 2017.

#### DOCUMENTS INCORPORATED BY REFERENCE

Portions of the registrant's Proxy Statement to be delivered to stockholders in connection with the Annual Meeting of Stockholders to be held February 28, 2018 have been incorporated by reference into Part III of this report.

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This Annual Report on Form 10-K contains statements that constitute "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995, Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, each as amended. All statements other than statements of historical fact, including statements regarding market and industry prospects and future results of operations or financial position, made in this Annual Report on Form 10-K are forward-looking. In many cases, you can identify forward-looking statements by terminology, such as "may", "should", "expects", "intends", "plans", "anticipates", "believes", "estimates", "predicts", "potential" or "continue" or the negative of such terms and other comparable terminology. The forward-looking information may include, among other information, statements concerning the Company's outlook for fiscal year 2018 and beyond, overall volume and pricing trends, cost reduction strategies and their anticipated results, market and industry trends, capital expenditures and dividends. There may also be other statements of expectations, beliefs, future plans and strategies, anticipated events or trends and similar expressions concerning matters that are not historical facts. Readers are cautioned that any such forward-looking statements are not guarantees of future performance and involve risks and uncertainties, including, without limitation, those risk factors set forth in Item 1A of this Annual Report on Form 10-K. Actual results may differ materially from those in the forward-looking statements as a result of various factors, many of which are beyond the Company's control.

The Company has based these forward-looking statements on its current expectations and projections about future events. Although the Company believes that the assumptions on which the forward-looking statements contained herein are based are reasonable, any of those assumptions could prove to be inaccurate. As a result, the forward-looking statements based upon those assumptions also could be incorrect. Risks and uncertainties may affect the accuracy of forward-looking statements.

The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise.

### Part I

### Item 1. Business

#### Overview

Haynes International, Inc. ("Haynes", "the Company", "we", "our" or "us") is one of the world's largest producers of high-performance nickel- and cobalt-based alloys in flat product form such as sheet, coil and plate forms. The Company is focused on developing, manufacturing, marketing and distributing technologically advanced, high-performance alloys, which are sold primarily in the aerospace, chemical processing and industrial gas turbine industries. The Company's products consist of high-temperature resistant alloys, or HTA products, and corrosion-resistant alloys, or CRA products. HTA products are used by manufacturers of equipment that is subjected to extremely high temperatures, such as jet engines for the aerospace market, gas turbine engines used for power generation and waste incineration, and industrial heating equipment. CRA products are used in applications that require resistance to very corrosive media found in chemical processing, power plant emissions control and hazardous waste treatment. Management believes Haynes is one of the principal producers of high-performance alloy flat products in sheet, coil and plate forms, and sales of these forms, in the aggregate, represented approximately 59% of net product revenues in fiscal 2017. The Company also produces its products as seamless and welded tubulars, and in slab, bar, billet and wire forms.

The Company has manufacturing facilities in Kokomo, Indiana; Arcadia, Louisiana; and Mountain Home, North Carolina. The Kokomo facility specializes in flat products, the Arcadia facility specializes in tubular products, and the Mountain Home facility specializes in wire products. The Company's products are sold primarily through its direct sales organization, which includes 13 service and/or sales centers in the United States, Europe and Asia. All of these centers are Company-operated. During fiscal 2017, the lessor of the Company's existing LaPorte, Indiana facility built an adjacent facility to the Company's requirements and the Company announced that it is relocating its Lebanon, Indiana operations into the new LaPorte facility. In fiscal 2017, approximately 76% of the Company's net revenue was generated by its direct sales organization, and the remaining 24% was generated by a network of independent distributors and sales agents that supplement its direct sales efforts primarily in the United States, Europe and Asia, some of whom have been associated with the Company for over 30 years.

### **Available Information**

The address of the Company's website is *www.haynesintl.com*. The Company provides a link to its reports filed or furnished pursuant to Section 13(a) or 15(d) of the Securities Exchange Act of 1934 on its website as soon as reasonably practicable after filing with the U.S. Securities and Exchange Commission. The filings available on the Company's website date back to February 3, 2011. For all filings made prior to that date, the Company's website includes a link to the website of the U.S. Securities and Exchange Commission, where such filings are available. Information contained or referenced on the Company's website is not incorporated by reference into, and does not form a part of this Annual Report on Form 10-K. For a statement of the Company's profits and losses and total assets, please see the financial statements of the Company included in Item 8 of this Annual Report on Form 10-K.

### **Business Strategy**

The Company's goal is to grow its business by increasing revenues, profitability and cash flow while continuing to be its customers' provider of choice for high-performance alloys and value-added processes. The Company pursues this goal by analyzing capital allocation alternatives while simultaneously taking advantage of its expert technical abilities in delivering innovative products and applications combined with its niche manufacturing and value-added service capabilities to penetrate end markets.

• Increase revenues by inventing new alloys, developing new applications for existing alloys and expanding into new markets. The Company believes that it is the industry leader in developing new alloys designed to meet its customers' specialized and demanding requirements. The Company continues to work closely with customers and end users of its products to identify, develop, manufacture and test new high-performance alloys. Since fiscal 2003, the Company's technical programs have yielded nine new proprietary alloys, an accomplishment that the Company believes distinguishes it from its competitors. The Company expects continued emphasis on product innovation to yield similar future results.

Developing new applications for existing alloys is also a key strength and strategy of the Company. The Company leverages its technical expertise to find unique applications for its products especially proprietary and specialty alloys that can yield higher margins.

Developing additional markets is a key strategy of the Company. Through development of new alloys and new applications for existing alloys, the Company is seeking to develop additional markets which will generate new revenue streams beyond the core markets of aerospace, chemical processing and industrial gas turbine industries. The Company believes that synthetic natural gas, renewable energy (such as solar), fuel cells, clean-coal, waste-to-energy, oil and gas, flue-gas desulfurization in China, automotive, consumer electronics, heat treatment, medical and nuclear industries all present opportunities for its products.

- Increase revenues by providing value-added processing services and leveraging our global distribution network. The Company believes that its network of service and sales centers throughout North America, Europe and Asia distinguishes it from its competitors, many of whom operate only mills. The Company's service and sales centers enable it to develop close customer relationships through direct interaction with customers and to respond to customer orders quickly, while providing value-added cutting services such as laser, plasma and water-jet cutting. These services allow the Company's rapid response time and enhanced processing services for products shipped from its service and sales centers offers the opportunity for the Company to provide more timely service to its customers.
- Capitalize on strategic equipment investment and optimize our processes with lean manufacturing improvements. The Company expects to continue to improve operations through ongoing capital investment in manufacturing facilities and equipment including information technology and utilizing six sigma and lean manufacturing process improvements. Ongoing investment in equipment has significantly improved the Company's operations by increasing capacity, reducing unplanned downtime and manufacturing costs, and improving product quality and working capital management. Management believes that the Company's capital investments will enable it to continue to satisfy long-term customer demand for value-added products that meet increasingly precise specifications. For additional discussion of capital spending, see "Summary of Capital Spending" in Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations, contained elsewhere in this Annual Report on Form 10-K.
- *Expand product capability through strategic acquisitions and alliances.* The Company will continue to examine opportunities that enable it to offer customers an enhanced and more competitive product line to complement its core flat products. These opportunities may include product line enhancement and market expansion opportunities. The Company will also continue to evaluate strategic relationships with third parties in the industry in order to enhance its competitive position and relationships with customers.
- Continue to expand the maintenance, repair and overhaul business. The Company believes that its maintenance, repair and overhaul, or MRO, business serves a growing market and represents both an expanding and recurring revenue stream. Products used in the Company's end markets require periodic replacement due to the extreme environments in which they are used, which drives demand for recurring MRO work. The Company intends to continue to leverage the capabilities of its service and sales centers to respond quickly to its customers' time-sensitive MRO needs to develop new and retain existing business opportunities.

### **Company History**

The Company was founded in 1912 as Haynes Stellite Works by American inventor and entrepreneur Elwood Haynes in Kokomo, Indiana. Since its founding, the Company has continuously conducted its main operations in Kokomo, Indiana. The Company was owned for much of its history by corporate parents, including Union Carbide and Cabot Corporation, until purchased in 1989 and then again in 1997 by private equity firms. The debt incurred in the last leveraged buy-out ultimately forced the Company into bankruptcy in March 2004, from which it emerged five months later in August 2004.

The Company began operations in its tubular facility in Arcadia, Louisiana over 30 years ago. This facility and the Company's tubular product business have grown with additional investment over time. The Company operates service centers in the U.S. that include value-added operations with laser, water-jet and plasma cutting. The Company also acquired a stainless steel and high-temperature alloy wire company located in Mountain Home, North Carolina in 2005. The Company primarily produces high-performance alloy wire at that facility. Most recently, in January 2015, the Company acquired assets in LaPorte, Indiana enabling coil stretching, leveling, slitting and cut-to-length operations. The Laporte operation also includes a toll processing business. In addition, the Company has expanded globally with service center locations in the United Kingdom, Switzerland and China and other sales offices in France, Japan, Singapore and Italy.

In March 2007, the Company completed a public equity offering, and simultaneously the Company listed its common stock on the NASDAQ Global Market. The Company began paying a dividend in fiscal 2010 and raised the dividend at the beginning of fiscal 2012.

### **Products**

The global specialty alloy market consists of three primary sectors: stainless steel, general-purpose nickel alloys and high-performance nickel- and cobalt-based alloys. The Company believes that the high-performance alloy sector represents less than 10% of the total alloy market. The Company competes primarily in the high-performance nickel- and cobalt-based alloy sectors, which includes HTA products and CRA products. In fiscal 2015, 2016 and 2017, HTA products accounted for approximately 76%, 81% and 81% of the Company's net revenues, respectively; and sales of the Company's CRA products accounted for approximately 24%, 19% and 19% of the Company's net revenues, respectively. These percentages are based on data which include revenue associated with sales by the Company to its foreign subsidiaries, but exclude revenue associated with sales by foreign subsidiaries to their customers. Management believes, however, that the effect of including revenue data associated with sales by its foreign subsidiaries would not materially change the percentages presented in this section.

*High-temperature Resistant Alloys.* HTA products are used primarily in manufacturing components for the hot sections of gas turbine engines. Stringent safety and performance standards in the aerospace industry result in development lead times typically as long as eight to ten years in the introduction of new aerospace-related market applications for HTA products. However, once a particular new alloy is shown to possess the properties required for a specific application in the aerospace market, it tends to remain in use for extended periods. HTA products are also used in gas turbine engines produced for use in applications such as naval and commercial vessels, electric power generation, power sources for offshore drilling platforms, gas pipeline booster stations and emergency standby power generators. The following table

Alloy and Year Introduced	End Markets and Applications <sup>(1)</sup>	Features
HAYNES <sup>®</sup> HR-160 <sup>®</sup> alloy (1990) <sup>(2)</sup>	Waste incineration/CPI-boiler tube shields	Good resistance to sulfidation at high temperatures
HAYNES 242 <sup>®</sup> alloy (1990)	Aero-seal rings	High strength, low expansion and good fabricability
HAYNES HR-120 <sup>®</sup> alloy (1990)	IGT-cooling shrouds	Good strength-to-cost ratio as compared to competing alloys
HAYNES 230 <sup>®</sup> alloy (1984)	Aero/IGT-ducting, combustors	Excellent combination of strength, stability, oxidation-resistance and fabricability
HAYNES 214 <sup>®</sup> alloy (1981) <sup>(2)</sup>	Aero-honeycomb seals	Excellent combination of oxidation resistance and fabricability among nickel-based alloys
HAYNES 188 alloy (1968)	Aero-burner cans, after-burner components	High strength, oxidation resistant cobalt-based alloy
HAYNES 625 alloy (1964)	Aero/CPI-ducting, tanks, vessels, weld overlays	Good fabricability and general corrosion resistance
HAYNES 617 alloy (1999)	Aero/IGT—ducting, combustors	Good combination of strength, stability, oxidation resistance and fabricability
HAYNES 263 alloy (1960)	Aero/IGT-components for gas turbine hot gas exhaust pan	Good ductility and high strength at temperatures up to 1600°F
HAYNES 718 alloy (1955)	Aero-ducting, vanes, nozzles	Weldable, high-strength alloy with good fabricability
HASTELLOY <sup>®</sup> X alloy (1954)	Aero/IGT-burner cans, transition ducts	Good high-temperature strength at relatively low cost
HAYNES 25 alloy (1950) <sup>(2)</sup>	Aero-gas turbine parts, bearings, and various industrial applications	Excellent strength, good oxidation resistance to 1800°F
HAYNES 282 <sup>®</sup> alloy (2005)	Aero/IGT components	Excellent high temperature strength, weldability and fabricability
HAYNES 244 <sup>®</sup> alloy (2013)	Aero/IGT components	High strength to 1400°F and low thermal expansion

sets forth information with respect to the Company's significant high-temperature resistant alloys, applications and features (new HTA development is discussed below under "Patents and Trademarks"):

<sup>(1)</sup> "Aero" refers to the aerospace industry; "IGT" refers to the industrial gas turbine industry; "CPI" refers to the chemical processing industry.

<sup>(2)</sup> Represents a product which the Company believes has limited competition.

*Corrosion-resistant Alloys.* CRA products are used in a variety of applications, such as chemical processing, power plant emissions control, hazardous waste treatment, sour gas production and pharmaceutical vessels. Historically, the chemical processing market has represented the largest end-user sector for CRA products. Due to maintenance, safety and environmental considerations, the Company believes this market continues to represent an area of potential long-term growth. In addition to the use of the CRA products in the chemical and petrochemical processing industry, the Company has seen an increased demand for some of these alloys in applications such as gas-to-liquid and synthetic gas. For improved efficiency within relevant applications, higher operating temperatures and harsher environmental conditions are required and, as a consequence, high-temperature, corrosion-resistant alloys are used. Some of our HTA products offer excellent resistance to oxidation, sulfidation, metal dusting and other high-temperature degradation modes. The Company expects this area of the chemical and petrochemical industry to represent potential long-term growth opportunities for the HTA products. Unlike aerospace applications within the HTA product market, the development of new market applications for CRA products generally does not require long lead times. The following table sets forth information with respect to certain

of the Company's significant corrosion-resistant alloys, applications and features (new CRA development is discussed below under "Patents and Trademarks"):

Alloy and Year Introduced	End Markets and Applications <sup>(1)</sup>	Features
HASTELLOY C-2000 <sup>®</sup> alloy (1995) <sup>(2)</sup>	CPI-tanks, mixers, piping	Versatile alloy with good resistance to uniform corrosion
HASTELLOY B-3 <sup>®</sup> alloy (1994) <sup>(2)</sup>	CPI-acetic acid plants	Better fabrication characteristics compared to other nickel-molybdenum alloys
HASTELLOY D-205 <sup>®</sup> alloy (1993) <sup>(2)</sup>	CPI-plate heat exchangers	Corrosion resistance to hot concentrated sulfuric acid
ULTIMET <sup>®</sup> alloy (1990) <sup>(2)</sup>	CPI-pumps, valves	Wear and corrosion resistant nickel-based alloy
HASTELLOY C-22® alloy (1985)	CPI/FGD-tanks, mixers, piping	Resistance to localized corrosion and pitting
HASTELLOY G-30 <sup>®</sup> alloy (1985) <sup>(2)</sup>	CPI-tanks, mixers, piping	Alloy with good corrosion resistance in phosphoric acid
HASTELLOY G-35 <sup>®</sup> alloy (2004) <sup>(2)</sup>	CPI-tanks, heat exchangers, piping	Improved corrosion resistance to phosphoric acid with excellent resistance to corrosion in highly oxidizing media
HASTELLOY C-276 alloy (1968) HASTELLOY C-22HS <sup>®</sup> alloy (2003) <sup>(3)</sup>	CPI/FGD/oil and gas tanks, mixers, piping Oil & Gas/Marine tubular, shafts, fasteners	Broad resistance to many environments Combines very high strength with excellent corrosion resistance and toughness

<sup>(1)</sup> "CPI" refers to the chemical processing industry; "FGD" refers to the flue gas desulfurization industry.

<sup>(2)</sup> Represents a patented product or a product which the Company believes has limited or no significant competition.

<sup>(3)</sup> Patent filing date.

### **Patents and Trademarks**

The Company currently maintains a total of approximately 24 published U.S. patents and applications and approximately 236 foreign counterpart patents and applications targeted at countries with significant or potential markets for the patented products. Since fiscal 2003, the Company's technical programs have yielded nine new proprietary alloys, six of which are currently commercially available and three of which are being scaled-up to be brought to market. The alloys being commercialized saw significant further advancement in the process during fiscal 2015, 2016 and 2017. HAYNES 282 alloy, which management believes will have significant commercial potential for the Company in the long term, is the subject of a U.S. patent issued in 2011. HAYNES 282 alloy has excellent formability, fabricability and forgeability. The commercial launch of HAYNES 282 alloy occurred in October 2005 and, since that time, there have been a significant number of customer tests and evaluations of this product for the hot sections of gas turbines in the aerospace and industrial gas turbine markets, as well as for automotive and other high-temperature applications. The alloy has already been specified into major aerospace and industrial gas turbine components. The Company will continue to actively promote HAYNES 282 alloy through customer engineering visits and technical presentations and papers. Another new alloy for use in the aerospace and industrial gas turbine markets is HAYNES 244 alloy (U.S. patent filed in 2012 and granted in 2013). It combines high strength to 1400 degrees Fahrenheit with a low coefficient of thermal expansion. Commercialization is ongoing for this alloy, and it has recently been specified into a major aerospace component.

In the chemical processing industry, customers have found extensive applications for HASTELLOY G-35 alloy, particularly in wet phosphoric acid production. Management expects demand for this alloy will continue to grow. Commercialization of HASTELLOY C-22HS alloy has also continued, and the alloy has already found applications in the oil and gas industry. Testing, evaluation and promotion of this alloy is ongoing with special emphasis on applications for

this industry. The Company believes that its alloys (particularly HAYNES 282 alloy) are being commercialized rapidly when compared to historical trends for other proprietary alloys introduced by the Company. Commercialization is also ongoing for HASTELLOY HYBRID-BC1<sup>®</sup> alloy and HAYNES HR-224<sup>®</sup> alloy. HYBRID-BCI alloy is a CRA product with potential applications in the chemical processing industry that has demonstrated resistance to hydrochloric and sulfuric acid. HR-224 alloy is an HTA product with superior resistance to oxidation and excellent fabricability.

In addition to the commercialization of the above alloys, the Company continues to develop applications for new alloys not yet ready to begin the commercialization process. HAYNES NS-163<sup>®</sup> alloy (U.S. patent granted in 2011) is in the scale-up phase. This new material is believed to have significant, medium to long-term commercial potential. HAYNES NS-163 alloy is a new alloy with extraordinary high-temperature strength in sheet form, which has applications in the aerospace, industrial gas turbine and automotive markets. Data generation and fabrication trials continued through 2017, with test marketing initiated in early 2009. HAYNES HR-235<sup>TM</sup> was introduced in fiscal 2013. This alloy has excellent resistance to metal dusting in carbonaceous high temperature environments. Potential uses include applications in petrochemical production and syngas plants. Scale-up of this alloy is well underway and material is currently being evaluated by certain key customers. Most recently, HAYNES 233TM alloy was introduced. This alloy offers excellent oxidation resistance at temperatures to 2100°F or higher coupled with superior clasp strength, a combination of properties believed to have not been achieved previously in a readily fabricated alloy. The alloy is currently being scaled-up and introduced to key customers.

Patents or other proprietary rights are an important element of the Company's business. The Company's strategy is to file patent applications in the U.S. and any other country that represents an important potential commercial market to the Company. In addition, the Company seeks to protect technology that is important to the development of the Company's business. The Company also relies upon trade secret rights to protect its technologies and its development of new applications and alloys. The Company protects its trade secrets in part through confidentiality and proprietary information agreements with its customers. Trademarks on the names of many of the Company's alloys have also been applied for or granted in the U.S. and certain foreign countries.

While the Company believes its patents are important to its competitive position, significant barriers to entry continue to exist beyond the expiration of any patent period. These barriers to entry include the unique equipment required to produce this material and the exacting process required to achieve the desired metallurgical properties. These processing requirements include such items as specific annealing temperature, processing speeds and reduction per rolling pass. Management believes that the current alloy development program and these barriers to entry reduce the impact of patent expirations on the Company.

### **End Markets**

The global specialty alloy market consists of stainless steels, general purpose nickel alloys and high-performance nickel- and cobalt-based alloys. Of this total market, the Company primarily competes in the high-performance nickel- and cobalt-based alloy sector, which demands diverse specialty alloys suitable for use in precision manufacturing. Given the technologically advanced nature of the products, strict requirements of the end users and higher-growth end markets, the Company believes the high-performance alloy sector provides greater growth potential, higher profit margins and greater opportunities for service, product and price differentiation as compared to the stainless steels and general-purpose nickel alloys markets. While stainless steel and general-purpose nickel alloys are generally sold in bulk through third-party distributors, the Company's products are sold in smaller-sized orders which are customized and typically handled on a direct-to-customer basis.

*Aerospace.* The Company has manufactured HTA products for the aerospace market since the late 1930s and has developed numerous proprietary alloys for this market. Customers in the aerospace market tend to be the most demanding with respect to meeting specifications within very precise tolerances and achieving new product performance standards. Stringent safety standards and continuous efforts to reduce equipment weight and develop more fuel-efficient designs require close coordination between the Company and its customers in the selection and development of HTA products. As a result, sales to aerospace customers tend to be made through the Company's direct sales force. Demand for the Company's products in the aerospace market is based on the new and replacement market for jet engines and the maintenance needs of operators of commercial and military aircraft. The Company specializes in the static parts included

in the hot sections of the jet engine. The hot sections are subjected to substantial wear and tear and accordingly require periodic maintenance, repair and overhaul. The Company views the maintenance, repair and overhaul (MRO) business as an area of continuing long-term growth.

*Chemical Processing.* The chemical processing market represents a large base of customers with diverse CRA applications driven by demand for key end-use markets such as automobiles, housing, health care, agriculture and metals production. CRA products supplied by the Company have been used in the chemical processing market since the early 1930s. Demand for the Company's products in this market is driven by the level of MRO and expansion requirements of existing chemical processing facilities, as well as the construction of new facilities. The expansion of manufacturing of natural gas liquids in North America is expected to be a driver of demand in this market. In addition, the Company believes the extensive worldwide network of Company-owned service and sales centers, as well as its network of independent distributors and sales agents who supplement the Company's direct sales efforts outside of the U.S., provide a competitive advantage in marketing its CRA products in the chemical processing market.

Industrial gas turbine (formerly referred to as Land-based gas turbines). Demand for the Company's products in the industrial gas turbine market is driven by the construction of cogeneration facilities such as base load for electric utilities or as backup sources to fossil fuel-fired utilities during times of peak demand. Demand for the Company's alloys in the industrial gas turbine markets has also been driven by concerns regarding lowering emissions from generating facilities powered by fossil fuels. Industrial gas turbine generating facilities have gained acceptance as clean, low-cost alternatives to fossil fuel-fired electric generating facilities. Industrial gas turbines are also used in power barges with mobility and as temporary base-load-generating units for countries that have numerous islands and a large coastline. Demand is also generated by mechanical drive units used for oil and gas production and pipeline transportation, as well as microturbines that are used as back-up sources of power generation for hospitals and shopping malls.

*Other Markets.* Other markets in which the Company sells its HTA products and CRA products include flue-gas desulfurization (FGD), oil and gas, waste incineration, industrial heat treating, automotive, instrumentation, biopharmaceuticals, solar and nuclear fuel. The FGD market has been driven by both legislated and self-imposed standards for lowering emissions from fossil fuel-fired electric generating facilities. This market is expected to soften in the U.S. if the trend to switch from coal to natural gas for power plants continues. The Company also sells its products for use in the oil and gas market, primarily in connection with sour gas production. In addition, incineration of municipal, biological, industrial and hazardous waste products typically produces very corrosive conditions that demand high-performance alloys. The Company continues to look for opportunities to introduce and expand the use of its alloys in emerging technologies such as solar and nuclear fuel applications. Markets capable of providing growth are being driven by increasing performance, reliability and service life requirements for products used in these markets, which could provide further applications for the Company's products.

### Sales and Marketing and Distribution

The Company sells its products primarily through its direct sales organization, which operates from 17 total locations in the U.S., Europe and Asia, 13 of which are service and/or sales centers. All of the Company's service and/or sales centers are operated either directly by the Company or through its directly or indirectly wholly-owned subsidiaries. Approximately 76% of the Company's net revenue in fiscal 2017 was generated by the Company's direct sales organization. The remaining 24% of the Company's fiscal 2017 net revenues was generated by a network of independent distributors and sales agents who supplement the Company's direct sales in the U.S., Europe and Asia. Going forward, the Company expects its direct sales force to continue to generate approximately 80% of its total net revenues.

Providing technical assistance to customers is an important part of the Company's marketing strategy. The Company provides performance analyses of its products and those of its competitors for its customers. These analyses enable the Company to evaluate the performance of its products enabling the products to be included as part of the technical specifications used in the production of customers' products. The Company's market development professionals are assisted by its engineering and technology staff in directing the sales force to new opportunities. Management believes the Company's combination of direct sales, technical marketing, engineering and customer support provides an advantage over other manufacturers in the high-performance alloy industry. This framework allows the Company to obtain direct insight into customers' alloy needs and to develop proprietary alloys that provide solutions to customers' problems.

The Company continues to focus on growing its business in foreign markets, operating from service and sales centers in Asia and Europe.

While the Company is making concentrated efforts to expand foreign sales, the majority of its revenue continues to be provided by sales to U.S. customers. The Company's domestic expansion effort includes, but is not limited to, capital investment in increased capacity, the continued expansion of ancillary product forms, the continued development of new high-performance alloys, the addition of equipment in U.S. service and sales centers to improve the Company's ability to provide a product closer to the form required by the customer, the consolidation of the Company's service centers in the Midwestern United States and the continued effort, through the technical expertise of the Company, to find solutions to customer challenges.

The following table sets forth the approximate percentage of the Company's fiscal 2017 net revenues generated through each of the Company's distribution channels.

	From	From	
	Domestic	Foreign	
	Locations	Locations	Total
Company mill direct/service and sales centers	50 %	26 %	76 %
Independent distributors/sales agents	23 %	1 %	24 %
Total	73 %	27 %	100 %

The Company's top twenty customers accounted for approximately 40%, 41% and 38% of the Company's net revenues in fiscal 2015, 2016 and 2017, respectively. No customer or group of affiliated customers of the Company accounted for more than 10% of the Company's net revenues in fiscal 2015, 2016 or 2017.

Net revenues in fiscal 2015, 2016 and 2017 were generated primarily by the Company's U.S. operations. Sales to domestic customers comprised approximately 59%, 58% and 60% of the Company's net revenues in fiscal 2015, 2016 and 2017, respectively. In addition, the majority of the Company's operating costs are incurred in the U.S., as all of its manufacturing facilities are located in the U.S. It is expected that net revenues will continue to be highly dependent on the Company's domestic sales and manufacturing facilities in the U.S.

The Company's foreign and export sales were approximately \$199.9 million, \$172.8 million and \$159.7 million for fiscal 2015, 2016 and 2017, respectively. Additional information concerning foreign operations and export sales is set forth in Note 13 to the Consolidated Financial Statements included in this Annual Report on Form 10-K.

### **Manufacturing Process**

High-performance alloys require a lengthier, more complex production process and are more difficult to manufacture than lower-performance alloys, such as stainless steel. The alloying elements in high-performance alloys must be highly refined during melting, and the manufacturing process must be tightly controlled to produce precise chemical properties. The resulting alloyed material is more difficult to process because, by design, it is more resistant to deformation. Consequently, high-performance alloys require that a greater force be applied when hot or cold working and are less susceptible to reduction or thinning when rolling or forging. This results in more cycles of rolling, annealing and pickling compared to a lower-performance alloy to achieve proper dimensions. Certain alloys may undergo forty or more distinct stages of melting, remelting, annealing, hot reduction, cold reduction, pickling and testing before they achieve the specifications required by a customer. This longer production cycle contributes to slower inventory turns. The Company manufactures its high-performance alloys in various forms, including sheet, coil, plate, billet/ingot, tubular, wire and other forms. The Company also performs value-added cutting services to supply certain customers with product cut to their specification.

At the Kokomo, Indiana facility, the manufacturing process begins with raw materials being combined, melted and refined in a precise manner to produce the chemical composition specified for each high-performance alloy. The Company's primary melt facility utilizes two different melting processes. The argon oxygen decarburization process utilizes gas controls to remove carbon and other undesirable elements, thereby allowing more tightly-controlled chemistries, which in turn produce more consistent properties in the high-performance alloys. The other primary melt method utilizes vacuum induction melting, which involves the melting of raw materials through electromagnetic induction while under vacuum conditions to produce the desired tightly-controlled chemistry. The control systems allow for statistical process control monitoring in real time to improve product quality. For most high-performance alloys, this molten material is cast into electrodes and additionally refined through electroslag remelting. The resulting ingots are then forged or rolled to an intermediate shape and size depending upon the intended final product form. Intermediate shapes destined for flat products are then sent through a series of hot and cold rolling, annealing, pickling, leveling and shearing operations before being cut to final size.

The Company has a four-high Steckel rolling mill for use in hot rolling high-performance alloys, created specifically for that purpose. The four-high Steckel rolling mill was installed in 1982 and is one of the most powerful four-high Steckel rolling mills in the world. The mill is capable of generating approximately 12.0 million pounds of separating force and rolling a plate up to 72 inches wide. The mill includes integrated computer controls (with automatic gauge control and programmed rolling schedules), two coiling Steckel furnaces and seven heating furnaces. Computer-controlled rolling schedules for each of the hundreds of combinations of product shapes and sizes the Company produces allow the mill to roll numerous widths and gauges to exact specifications without stoppages or changeovers.

The Company also operates a three-high hot rolling mill and a two-high hot rolling mill, each of which is capable of custom processing much smaller quantities of material than the four-high Steckel rolling mill. These mills provide the Company with significant flexibility in running smaller batches of varied products in response to customer requirements. The Company believes the flexibility provided by the three-high and two-high mills provides the Company with an advantage over its major competitors in obtaining smaller specialty orders.

The coil and sheet operation includes the ability to cold roll to tight tolerances, bright anneal, oxidize anneal and pickle, along with finishing processes that slit and cut to size. The Company recently made the capital investment to redesign, rebuild, and operate a cold mill that has been shuttered for a decade, resulting in a significant increase in capacity in that area. The Company has also invested, installed, and begun to operate a new processing line for more annealing capacity to support the added rolling capacity. This added annealing capacity gives the Company the ability to offer either bright annealed finish or anneal and pickled finish that will be determined by specifications, application or type of alloy.

The Arcadia, Louisiana facility uses feedstock produced at the Kokomo facility to fabricate welded and seamless alloy pipe and tubing and purchases extruded tube hollows to produce seamless titanium tubing. The manufacturing processes at Arcadia require cold pilger mills, weld mills, draw benches, annealing furnaces and pickling facilities. The Company recently completed a capital investment project that added capacity in the above-mentioned processes.

The Mountain Home, North Carolina facility primarily manufactures finished high-performance alloy wire. Finished wire products are also warehoused at this facility.

### Backlog

The Company defines backlog to include firm commitments from customers for delivery of product at established prices. There are orders in the backlog at any given time which include prices that are subject to adjustment based on changes in raw material costs, that can vary from approximately 30%-50% of the orders. Historically, approximately 75% of the Company's backlog orders have shipped within six months and approximately 90% have shipped within 12 months. The backlog figures do not typically reflect that portion of the Company's business conducted at its service and sales centers on a spot or "just-in-time" basis. For additional discussion of backlog, see Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations contained in this Annual Report on Form 10-K.

### **Consolidated Backlog at Fiscal Quarter End**

	2013	2014	2015 (in millions)	2016	2017
1 <sup>st</sup> quarter	\$ 211.7	\$ 180.2	\$ 215.5	\$ 204.7	\$ 167.3
2 <sup>nd</sup> quarter	207.0	202.3	220.4	193.5	170.8
3 <sup>rd</sup> quarter	189.6	204.7	192.9	187.2	180.9
4 <sup>th</sup> quarter	166.6	221.3	185.8	168.3	177.3

### **Raw Materials**

Raw materials represented 36% of cost of sales in fiscal 2017. Nickel, a major component of many of the Company's products, accounted for approximately 35% of raw material costs, or approximately 13% of total cost of sales in fiscal 2017. Other raw materials include cobalt, chromium, molybdenum and tungsten. Melt materials consist of virgin raw material, purchased scrap and internally produced scrap.

The average nickel price per pound for cash buyers for the 30-day period ended on September 30, 2015, 2016 and 2017, as reported by the London Metals Exchange, was \$4.49, \$4.63 and \$5.10 respectively. Prices for certain other raw materials which are significant in the manufacture of the Company's products, such as molybdenum and cobalt were higher in fiscal 2017 compared to fiscal 2016, while the price for chromium was lower in fiscal 2017 compared to fiscal 2016.

Although alternative sources of supply are available, the Company currently purchases nickel through an exclusive arrangement with a single supplier to ensure consistent quality and supply. The Company purchases raw materials through various arrangements including fixed-term contracts and spot purchases, which involve a variety of pricing mechanisms. In cases where the Company prices its products at the time of order placement, the Company attempts to establish selling prices with reference to known costs of materials, thereby reducing the risk associated with changes in the cost of raw materials. However, to the extent that the price of nickel fluctuates rapidly, there may be a favorable or unfavorable effect on the Company's gross profit margins. The Company periodically purchases material forward with certain suppliers in connection with fixed price agreements with customers. In the event a customer fails to meet the expected volume levels or the consumption schedule deviates from the expected schedule, a rapid or prolonged decrease in the price of raw materials could adversely affect the Company's operating results.

The Company values inventory utilizing the first-in, first-out ("FIFO") inventory costing methodology. Under the FIFO inventory costing method, the cost of materials included in cost of sales may be different from the current market price at the time of sale of finished product due to the length of time from the acquisition of the raw material to the sale of the finished product. In a period of decreasing raw material costs, the FIFO inventory valuation method normally results in higher costs of sales as compared to last-in, first out method. Conversely, in a period of rising raw material costs, the FIFO inventory valuation method normally results in lower costs of sales.

### **Research and Technical Support**

The Company's technology facilities are located at the Kokomo headquarters and consist of 19,000 square feet of offices and laboratories, as well as an additional 90,000 square feet of paved storage area. The Company has six fully equipped technology testing laboratories, including a mechanical test lab, a metallographic lab, an electron microscopy lab, a corrosion lab, a high-temperature lab and a welding lab. These facilities also contain a reduced scale, fully equipped melt shop and process lab. As of September 30, 2017, the technology, engineering and technological testing staff consisted of 28 persons, 15 of whom have engineering or science degrees, including 7 with doctoral degrees, with the majority of degrees in the field of metallurgical engineering or materials science.

Research and technical support costs primarily relate to efforts to develop new proprietary alloys and new applications for existing alloys. The Company spent approximately \$3.6 million, \$3.7 million and \$3.9 million for research and technical support activities for fiscal 2015, 2016 and 2017, respectively.

During fiscal 2017, research and development projects were focused on new alloy development, new product form development, supportive data generation and new alloy concept validation, relating to products for the aerospace, industrial gas turbine, chemical processing and oil and gas industries. In addition, significant projects were conducted to generate technical data in support of major market application opportunities in areas such as renewable energy, fuel cell systems, biotechnology (including toxic waste incineration and pharmaceutical manufacturing) and power generation.

#### Competition

The high-performance alloy market is a highly competitive market in which eight to ten major producers participate in various product forms. The Company's primary competitors in flat rolled products include Special Metals

Corporation, a subsidiary of Precision Castparts Corp., Allegheny Technologies, Inc. and VDM Metals GmbH. The Company faces strong competition from domestic and foreign manufacturers of both high-performance alloys (similar to those the Company produces) and other competing metals. The Company may face additional competition in the future to the extent new materials are developed, such as plastics, ceramics or additive manufacturing that may be substituted for the Company's products. The Company also believes that it will face increased competition from non-U.S. entities in the next five to ten years, especially from competitors located in Eastern Europe and Asia. Additionally, in recent years, the Company's domestic business has been challenged by a strong U.S. dollar, which makes the goods of foreign competitors less expensive to import into the U.S and makes the Company's products more expensive to export outside the U.S.

In recent years, the Company experienced strong price competition from competitors who produce both stainless steel and high-performance alloys due primarily to weakness in the stainless steel market. Increased competition requires the Company to price its products competitively, which pressures the Company's gross profit margin and net income. The Company continues to respond to this competition by increasing emphasis on service centers, offering value-added services, improving its cost structure and striving to improve delivery times and reliability.

### Employees

As of September 30, 2017, the Company employed 1,124 full-time employees worldwide. All eligible hourly employees at the Kokomo, Indiana and Arcadia, Louisiana plants, and the Lebanon, Indiana service center (579 in the aggregate) are covered by two collective bargaining agreements.

On July 1, 2013, the Company entered into a new five-year collective bargaining agreement with the United Steelworkers of America, which covers eligible hourly employees at the Kokomo, Indiana plant and the Lebanon, Indiana service center. This agreement will expire in June 2018.

On December 21, 2015, the Company entered into a new collective bargaining agreement with the United Steelworkers of America which covers eligible hourly employees at the Company's Arcadia, Louisiana plant. This agreement will expire in December 2020.

Management believes that current relations with the union are satisfactory.

### **Environmental Matters**

The Company's facilities and operations are subject to various foreign, federal, state and local laws and regulations relating to the protection of human health and the environment, including those governing the discharge of pollutants into the environment and the storage, handling, use, treatment and disposal of hazardous substances and wastes. In the U.S., such laws include, without limitation, the Occupational Safety and Health Act, the Clean Air Act, the Clean Water Act, the Toxic Substances Control Act and the Resource Conservation and Recovery Act. As environmental laws and regulations continue to evolve, it is likely the Company will be subject to increasingly stringent environmental standards in the future, particularly under air quality and water quality laws and standards related to climate change issues, such as reporting of greenhouse gas emissions. Violations of these laws and regulations can result in the imposition of substantial penalties and can require facility improvements. Expenses related to environmental compliance were approximately \$2.4 million for fiscal 2017 and are currently expected to be approximately \$2.8 million for fiscal 2018.

The Company's facilities are subject to periodic inspection by various regulatory authorities, who from time to time have issued findings of violations of governing laws, regulations and permits. In the past five years, the Company has paid administrative fines, none of which have had a material effect on the Company's financial condition, for alleged violations relating to environmental matters, requirements relating to its Title V Air Permit and alleged violations of record keeping and notification requirements relating to industrial waste water discharge. Capital expenditures of approximately \$1.6 million were made for pollution control improvements during fiscal 2017, with additional expenditures of approximately \$2.2 million for similar improvements planned for fiscal 2018.

The Company has received permits from the Indiana Department of Environmental Management and the North Carolina Department of Environment and Natural Resources to close and provide post-closure environmental monitoring and care for certain areas of its Kokomo and Mountain Home, North Carolina facilities, respectively.

The Company is required among other things to monitor groundwater and to continue post-closure maintenance of the former disposal areas at each site. As a result, the Company is aware of elevated levels of certain contaminants in the groundwater, and additional testing and corrective action by the Company could be required. The Company is unable to estimate the costs of any further corrective action at these sites, if required. Accordingly, the Company cannot assure that the costs of any future corrective action at these or any other current or former sites would not have a material effect on the Company's financial condition, results of operations or liquidity.

The Company may also incur liability for alleged environmental damages associated with the off-site transportation and disposal of hazardous substances. Generators of hazardous substances which are transported to disposal sites where environmental problems are alleged to exist are subject to claims under the Comprehensive Environmental Response, Compensation and Liability Act of 1980, or CERCLA, and state counterparts. CERCLA imposes strict, joint and several liabilities for investigatory and cleanup costs upon hazardous substance generators, site owners and operators and other potentially responsible parties. The Company is currently named as a potentially responsible party at one site. There can be no assurance that the Company will not be named as a potentially responsible party at other sites in the future or that the costs associated with those sites would not have a material adverse effect on the Company's financial condition, results of operations or liquidity.

On February 11, 2016, the Company voluntarily reported to the Louisiana Department of Environmental Quality a leak that it discovered in one of its chemical cleaning operations at its Arcadia, Louisiana facility. As a result of the discovery, the Company is working with that department to determine the extent of the issue and appropriate remediation.

### **Executive Officers of the Company**

The following table sets forth certain information concerning the persons who served as executive officers of the Company as of September 30, 2017. Except as indicated in the following paragraphs, the principal occupations of these persons have not changed during the past five years.

Name	Age	Position with Haynes International, Inc.
Mark M. Comerford	55	President and Chief Executive Officer; Director
Daniel W. Maudlin	51	Vice President—Finance, Treasurer and Chief Financial Officer
Janice W. Gunst	45	Vice President—General Counsel & Corporate Secretary
Venkat R. Ishwar	65	Vice President—Marketing & Technology
Marlin C. Losch	57	Vice President—Sales & Distribution
Jean C. Neel	58	Vice President—Corporate Affairs
Scott R. Pinkham	50	Vice President—Manufacturing
Gregory M. Spalding	61	Vice President—Tube & Wire Products
David S. Van Bibber	46	Controller and Chief Accounting Officer
Jeffrey L. Young	60	Vice President & Chief Information Officer

Mr. Comerford was elected President and Chief Executive Officer and a director of the Company in October 2008.

Mr. Maudlin has served as the Vice President-Finance and Chief Financial Officer of the Company since December 2012. Prior to that, he was Controller and Chief Accounting Officer of the Company from September 2004 to December 2012.

Ms. Gunst has served as Vice President—General Counsel and Corporate Secretary of the Company since August 2011.

Dr. Ishwar has served as Vice President-Marketing & Technology of the Company since January 2010.

Mr. Losch has served as Vice President-Sales & Distribution of the Company since January 2010.

Ms. Neel has served as Vice President-Corporate Affairs of the Company since April 2000.

Mr. Pinkham has served as Vice President—Manufacturing of the Company since March 2008.

- Mr. Spalding has served as Vice President—Tube & Wire Products of the Company since May 2009.
- Mr. Van Bibber has served as Controller and Chief Accounting Officer of the Company since December 2012.
- Mr. Young has served as Vice President & Chief Information Officer of the Company since November 2005.

### Item 1A. Risk Factors

#### **Risks Related to Our Business**

### Our revenues may fluctuate widely based upon changes in demand for our customers' products.

Demand for our products is dependent upon and derived from the level of demand for the machinery, parts and equipment produced by our customers, which are principally manufacturers and fabricators of machinery, parts and equipment for highly specialized applications. Historically, certain of the markets in which we compete have experienced unpredictable, wide demand fluctuations. Because of the comparatively high level of fixed costs associated with our manufacturing processes, significant declines in those markets have had a disproportionately adverse impact on our operating results.

Since we became an independent company in 1987, we have, in several instances, experienced substantial year-to-year declines in net revenues, primarily as a result of decreases in demand in the industries to which our products are sold. In fiscal 2002, 2003, 2009, 2010, 2013 and 2016, our net revenues, when compared to the immediately preceding year, declined by approximately 10.3%, 21.2%, 31.1%, 13.0%, 16.7% and 16.6%, respectively. We may experience similar fluctuations in our net revenues in the future. Additionally, demand is likely to continue to be subject to substantial year-to-year fluctuations as a consequence of industry cyclicality, as well as other factors such as global economic uncertainty, and such fluctuations may have a material adverse effect on our business.

### Profitability in the high-performance alloy industry is highly sensitive to changes in sales volumes.

The high-performance alloy industry is characterized by high capital investment and high fixed costs. The cost of raw materials is the primary variable cost in the manufacture of our high-performance alloys and, in fiscal 2017, represented approximately 36% of our total cost of sales. Other manufacturing costs, such as labor, energy, maintenance and supplies, often thought of as variable, have a significant fixed element. Profitability is, therefore, very sensitive to changes in volume, and relatively small changes in volume can result in significant variations in earnings. Our ability to effectively utilize our manufacturing assets depends greatly upon continuing demand in our end markets, successfully increasing our market share and continued acceptance of our new products into the marketplace. Any failure to effectively utilize our manufacturing assets may negatively impact our business.

### We are subject to risks associated with global economic and political uncertainties.

We are susceptible to macroeconomic downturns in the United States and abroad that may affect the general economic climate and our performance and the demand of our customers. The continuing turmoil in the global economy has had, and may continue to have, an adverse impact on our business and our financial condition. In addition to the impact that the global financial crisis has already had, we may face significant challenges if conditions in the global economy do not improve or if conditions worsen.

In addition, we are subject to various domestic and international risks and uncertainties, including changing social conditions and uncertainties relating to the current and future political climate. Changes in governmental policies (particularly those that would limit or reduce defense spending) could have an adverse effect on our financial condition and results of operations and may reduce our customers' demand for our products and/or depress pricing of those products used in the defense industry or which have other military applications, resulting in a material adverse impact on our business, prospects, results of operations, revenues and cash flows. Furthermore, any actual armed hostilities and any future terrorist attacks in the U.S. or abroad could also have an adverse impact on the U.S. economy, global financial markets and our business. The effects may include, among other things, a decrease in demand in the aerospace industry due to

reduced air travel, as well as reduced demand in the other industries we serve. Depending upon the severity, scope and duration of these effects, the impact on our business could be material.

#### We operate in cyclical markets.

A significant portion of our revenues are derived from the highly cyclical aerospace, power generation and chemical processing markets. Our sales to the aerospace industry constituted 48.7% of our total sales in fiscal 2017. Our industrial gas turbine and chemical processing sales constituted 15.6% and 17.8%, respectively, of our total sales in fiscal 2017.

The commercial aerospace industry is historically driven by demand from commercial airlines for new aircraft. The U.S. and international commercial aviation industries continue to face challenges arising from the global economic climate, competitive pressures and fuel costs. Demand for commercial aircraft is influenced by industry profitability, trends in airline passenger traffic, the state of U.S. and world economies, the ability of aircraft purchasers to obtain required financing and numerous other factors, including the effects of terrorism and health and safety concerns. The military aerospace cycle is highly dependent on U.S. and foreign government funding; however, it is also driven by the effects of terrorism, a changing global political environment, U.S. foreign policy, the retirement of older aircraft and technological improvements to new engines that increase reliability. Accordingly, the timing, duration and magnitude of cyclical upturns and downturns cannot be forecasted with certainty. Downturns or reductions in demand for our products sold into the aerospace market could have a material adverse effect on our business.

The industrial gas turbine market is also cyclical in nature. Demand for power generation products is global and is affected by the state of the U.S. and world economies, the availability of financing to power generation project sponsors and the political environments of numerous countries. The availability of fuels and related prices also have a large impact on demand. Reductions in demand for our products sold into the industrial gas turbine industry may have a material adverse effect on our business.

We also sell products into the chemical processing industry, which is also cyclical in nature. Customer demand for our products in this market may fluctuate widely depending on U.S. and world economic conditions, the availability of financing, and the general economic strength of the end use customers in this market. Cyclical declines or sustained weakness in this market could have a material adverse effect on our business.

# Our business depends, in part, on the success of new commercial aircraft programs and our ability to accelerate production levels to timely match order increases on new or existing programs.

The success of our business will depend, in part, on the success of new commercial aircraft programs. We are currently under contract to supply components for a number of new commercial aircraft programs. These new programs as well as certain existing aircraft programs are scheduled to have production increases over the next several years. Our failure to achieve production levels to timely match any related orders could have a material adverse effect on our business. Cancellation, reductions or delays of orders or contracts by our customers on any of these programs, or regulatory or certification-related groundings or other delays or cancellations to any new aircraft programs or to the scheduled production increases for existing aircraft programs, could also have a material adverse effect on our business.

## The competitive nature of our business results in pressure for price concessions to our customers and increased pressure to reduce our costs.

We are subject to substantial competition in all of the markets we serve, and we expect this competition to continue. As a result, we have made significant price concessions to our customers in the aerospace, chemical processing and power generation markets from time to time, and we expect customer pressure for further price concessions to continue. Maintenance of our market share will depend, in part, on our ability to sustain a cost structure that enables us to be cost-competitive. If we are unable to adjust our costs relative to our pricing, our profitability will suffer. Our effectiveness in managing our cost structure will be a key determinant of future profitability and competitiveness.

### Reductions in government expenditures or changes in spending priorities could adversely affect our military aerospace business.

The budget for the U.S. Department of Defense may be reduced from current levels. In addition to debt reduction efforts already authorized, it is possible that the U.S. government could reduce or further delay its spending on, or reprioritize its spending away from, the military aerospace industry. Sequestration remains a long-term concern, and we are unable to predict the outcome of future budget deliberations. Sequestration, or other budgetary cuts in lieu of sequestration, could negatively affect our business.

#### Aerospace demand is primarily dependent on two manufacturers.

A significant portion of our aerospace products are sold to fabricators and are ultimately used in the production of new commercial aircraft. There are only two primary manufacturers of large commercial aircraft in the world, The Boeing Company and Airbus. A significant portion of our aerospace sales are dependent on the number of new aircraft built by these two manufacturers, which is in turn dependent on a number of factors over which we have little or no control. Those factors include demand for new aircraft from around the globe, success of new commercial and military aircraft programs and factors that impact manufacturing capabilities, such as the availability of raw materials and manufactured components, U.S. and world economic conditions, changes in the regulatory environment and labor relations between the aircraft manufacturers and their work forces. A significant interruption or slowdown in the number of new aircraft built by the aircraft manufacturers could have a material adverse effect on our business.

### Our operations are dependent on production levels at our Kokomo facility.

Our principal assets are located at our primary integrated production facility in Kokomo, Indiana and at our production facilities in Arcadia, Louisiana and in Mountain Home, North Carolina. The Arcadia and Mountain Home plants as well as all of the domestic and foreign service centers rely to a significant extent upon feedstock produced at the Kokomo facility. Any production failures, shutdowns or other significant problems at the Kokomo facility could have a material adverse effect on our financial condition and results of operations. We maintain property damage insurance to provide for reconstruction of damaged equipment, as well as business interruption insurance to mitigate losses resulting from any production shutdown caused by an insured loss. Although we believe that our insurance is adequate to cover any such losses, that may not be the case. One or more significant uninsured losses at our Kokomo facility may have a material adverse effect on our business.

In addition, from time to time we schedule planned outages on the equipment at our Kokomo facility for maintenance and upgrades. These projects are subject to a variety of risks and uncertainties, including a variety of market, operational and labor-related factors, many of which may be beyond our control. Should a planned shut down on a significant piece of equipment last substantially longer than originally planned, there could be a material adverse effect on our business.

### Our production may be interrupted due to equipment failures, lack of critical spares, or other events affecting our factories.

Our manufacturing processes depend on certain sophisticated and high-value equipment, some of which has been in operation for a long period of time for which there may be only limited or no production alternatives. Failures of this equipment, or the lack of critical spares to timely repair this equipment, could result in production delays, revenue loss and significant repair costs. In addition, our factories rely on the availability of electrical power and natural gas, transportation for raw materials and finished products and employee access to our workplace that are subject to interruption in the event of severe weather conditions or other natural or manmade events. While we maintain backup resources to the extent practicable, a severe or prolonged equipment outage, failure or other interruptive event affecting areas where we have significant manufacturing operations may result in loss of manufacturing or shipping days, which could have a material adverse effect on our business. Natural or manmade events that interrupt significant manufacturing operations of our customers also could have a material adverse effect on our business.

### A default under our agreements with Titanium Metals Corporation could require us to make significant payments and could disrupt our operations.

We are party to a Conversion Services Agreement and an Access and Security Agreement with Titanium Metals Corporation (TIMET) that provide for the performance of certain titanium conversion services through November 2026. TIMET was acquired by Precision Castparts Corp. which owns Special Metals Corporation, a direct competitor of ours. Events of default under the Conversion Services Agreement include (a) a change in control in which the successor does not assume the agreement, (b) a violation by us of certain non-compete obligations relating to the manufacture and conversion Services Agreement occurs, TIMET could require us to repay the unearned portion of the \$50.0 million fee paid to us by TIMET when the agreement was signed, plus liquidated damages of \$25.0 million. Our obligations to pay these amounts to TIMET are secured by a security interest in our four-high Steckel rolling mill, through which we process a substantial amount of our products. In addition, the Access and Security Agreement with TIMET includes, among other terms, an access right that would allow TIMET to use certain of our operating assets, including the four-high mill, to perform titanium conversion services in the event of our bankruptcy or the acceleration of our indebtedness. Exercise by TIMET of its rights under its security interest following a default and non-payment of the amounts provided in the Conversion Services Agreement or exercise of the access rights under the Access and Security Agreement could cause significant disruption in our Kokomo operations, which would have a material adverse effect on our business.

# During periods of lower demand in other alloy markets, some of our competitors may use their available capacity to produce higher volumes of high-performance alloys, which leads to increased competition in the high-performance alloy market.

We have experienced increased competition from competitors who produce both stainless steel and high-performance alloys. Due to continued under-utilization of capacity in the stainless steel market, we believe these competitors increased their production levels and sales activity in high-performance alloys to keep capacity in their mills as full as possible, while offering very competitive prices and delivery times. If the stainless market does not improve, continued competition from stainless steel producers could negatively impact our average selling price and reduce our gross profit margin.

In addition, as a result of the competition in our markets, we have made significant price concessions to our customers from time to time, and we expect customer pressure for further price concessions to continue. Maintenance of our market share will depend, in part, on our ability to sustain a cost structure that enables us to be cost-competitive. If we are unable to adjust our costs relative to our pricing, our profitability will suffer. Our effectiveness in managing our cost structure will be a key determinant of future profitability and competitiveness.

### Periods of reduced demand and excess supply as well as the availability of substitute lower-cost materials can adversely affect our ability to price and sell our products at the profitability levels we require to be successful.

Additional worldwide capacity and reduced demand for our products could significantly impact future worldwide pricing, which would adversely impact our business. In addition, continued availability of lower-cost, substitute materials may also cause significant fluctuations in future results as our customers opt for a lower-cost alternative.

We change prices on our products as we deem necessary. In addition to the above general competitive impact, other market conditions and various economic factors beyond our control can adversely affect the timing of our pricing actions. The effects of any pricing actions may be delayed due to long manufacturing lead times or the terms of existing contracts. There is no guarantee that the pricing actions we implement will be effective in maintaining our profit margin levels.

### Rapid fluctuations in the price of nickel may materially adversely affect our business.

To the extent that we are unable to adjust to rapid fluctuations in the price of nickel, there may be a negative effect on our gross profit margins. In fiscal 2017, nickel, a major component of many of our products, accounted for approximately 35% of our raw material costs, or approximately 13% of our total cost of sales. We enter into several different types of sales contracts with our customers, some of which allow us to pass on increases in nickel prices to our customers. In other cases, we fix the nickel component of our prices for a period of time through the life of a long-term contract. In yet other cases, we price our products at the time of order, which allows us to establish prices with reference to known costs of our nickel inventory, but which does not allow us to offset an unexpected rise in the price of nickel. We may not be able to successfully offset rapid increases in the price of nickel or other raw materials in the future. In the event that raw material price increases occur that we are unable to pass on to our customers, our cash flows or results of operations could be materially adversely affected.

Our results of operations may also be negatively impacted if both customer demand and nickel prices rapidly fall at the same time. Because we value our inventory utilizing the first-in, first-out inventory costing methodology, a rapid decrease in raw material costs has a negative effect on our operating results. In those circumstances, we recognize higher material cost in cost of sales relative to lower raw material market prices that drive the sales price.

In addition, we periodically enter into forward purchase agreements for our nickel supply. If we enter into a forward purchase agreement which is not matched to one or more customer contracts with fixed nickel prices, a rapid or prolonged decrease in the price of nickel could adversely impact our business.

#### Our business is dependent on a number of raw materials that are subject to volatility in price and availability.

We use a number of raw materials in our products which are found in only a few parts of the world and are available from a limited number of suppliers. The availability and costs of these materials may be influenced by private or government cartels, changes in world politics, additional regulation, labor relations between the materials producers and their work force, unstable governments in exporting nations, inflation, general economic conditions and export quotas imposed by governments or to provide materials on price and other terms acceptable to us can also impact our ability to meet commitments to customers. Future shortages or price fluctuations in raw materials could result in decreased sales as well as margins, or otherwise adversely affect our business. The enactment of new or increased import duties on raw materials imported by us could also increase the costs to us of obtaining the raw materials and might adversely affect our business.

If suppliers increase the price of critical raw materials, we may not have alternative sources of supply. In some cases, we have entered into exclusive supply agreements with respect to raw materials, which could adversely affect our business if the exclusive supplier cannot meet quality and delivery requirements to provide materials on price and other terms acceptable to us. In addition, to the extent that we have quoted prices to customers and accepted customer orders for products prior to purchasing necessary raw materials, or have existing fixed-price contracts, we may be unable to raise the price of products to cover all or part of the increased cost of the raw materials.

The manufacturing of the majority of our products is a complex process and requires long lead times. We may experience delays or shortages in the supply of raw materials. If we are unable to obtain adequate and timely deliveries of required raw materials, we may be unable to timely manufacture sufficient quantities of products. This could cause us to lose sales, incur additional costs, delay new product introductions or suffer harm to our reputation.

### We value our inventory using the FIFO method, which could put pressure on our margins.

The cost of our inventories is determined using the first-in, first-out (FIFO) method. Under the FIFO inventory costing method, the cost of materials included in cost of sales may be different than the current market price at the time of sale of finished product due to the length of time from the acquisition of raw material to the sale of the finished product. In a period of decreasing raw material costs, the FIFO inventory valuation normally results in higher costs of sales as compared to the last-in, first-out method. This could result in compression of the gross margin on our product sales.

### Changes in tax rules and regulations, or interpretations thereof, may adversely affect our effective tax rates.

We are a U.S. based company with customers and suppliers in foreign countries. We import various raw materials used in our production processes, and we export goods to our foreign customers. The United States, the European Commission, countries in the EU and other countries where we do business have been considering changes in relevant tax, border tax, accounting and other laws, regulations and interpretations, that may unfavorably impact our effective tax rate

or result in other costs to us. In addition, the Company has deferred tax assets on its balance sheet which could be subjected to a one time unfavorable impact if tax rates are reduced.

### Failure to successfully develop, commercialize, market and sell new applications and new products could adversely affect our business.

We believe that our proprietary alloys and metallurgical manufacturing expertise provide us with a competitive advantage over other high-performance alloy producers. Our ability to maintain this competitive advantage depends on our ability to continue to offer products that have equal or better performance characteristics than competing products at competitive prices. Our future growth will depend, in part, on our ability to address the increasingly demanding needs of our customers by enhancing the properties of our existing alloys, by timely developing new applications for our existing products, and by timely developing, commercializing, marketing and selling new products. If we are not successful in these efforts, or if our new products and product enhancements do not adequately meet the requirements of the marketplace and achieve market acceptance, our business could be negatively affected.

### We are subject to risks relating to our cybersecurity measures and to misappropriation of information generally.

We have put in place a number of systems, processes and practices designed to protect against intentional or unintentional misappropriation or corruption of our systems and information or disruption of our operations. These include, for example, the appropriate encryption of network access. Despite such efforts, we are subject to breaches of security systems which may result in unauthorized access, misappropriation, corruption or disruption of the information we are trying to protect, in which case we could suffer material harm. Access to our proprietary information regarding new alloy formulations would allow our competitors to use that information in the development of competing products. Current employees have, and former employees may have, access to a significant amount of information regarding our operations which could be disclosed to our competitors or otherwise used to harm us. In addition, our systems could be subject to sabotage by employees or third parties, which could slow or stop production or otherwise adversely affect our business. Any misappropriation or corruption of our systems and information or disruption of our operations could have a material adverse effect on our business.

### An interruption in energy services may cause manufacturing curtailments or shutdowns.

We rely upon third parties for our supply of energy resources consumed in the manufacture of our products. The prices for and availability of electricity, natural gas, oil and other energy resources are subject to volatile market conditions. These market conditions often are affected by political and economic factors beyond our control. Disruptions in the supply of energy resources could temporarily impair our ability to manufacture products for customers. Further, increases in energy costs, or changes in costs relative to energy costs paid by competitors, has and may continue to adversely affect our business. To the extent that these uncertainties cause suppliers and customers to be more cost sensitive, increased energy prices may have an adverse effect on our business.

### We may be adversely affected by environmental, health and safety laws, regulations, costs and other liabilities.

We are subject to various foreign, federal, state and local environmental, health and safety laws and regulations, including those governing the discharge of pollutants into the environment, the storage, handling, use, treatment and disposal of hazardous substances and wastes and the health and safety of our employees. Under these laws and regulations, we may be held liable for all costs arising out of any release of hazardous substances on, under or from any of our current or former properties or any off-site location to which we sent or arranged to be sent wastes for disposal or treatment, and such costs may be material. We could also be held liable for any and all consequences arising out of human exposure to such substances or other hazardous substances that may be attributable to our products or other environmental damage. In addition, some of these laws and regulations require our facilities to operate under permits that are subject to renewal or modification. These laws, regulations and permits can require expensive pollution control equipment or operational changes to limit actual or potential impacts to the environment. Violations of these laws, regulations or permits can also result in the imposition of substantial penalties, permit revocations and/or facility shutdowns.

We have received permits from the environmental regulatory authorities in Indiana and North Carolina to close and to provide post-closure monitoring and care for certain areas of our Kokomo and Mountain Home facilities that were used for the storage and disposal of wastes, some of which are classified as hazardous under applicable regulations. We are required to monitor groundwater and to continue post-closure maintenance of the former disposal areas at each site. As a result, we are aware of elevated levels of certain contaminants in the groundwater and additional corrective action could be required. Additionally, it is possible that we could be required to undertake other corrective action for any other solid waste management unit or other conditions existing or determined to exist at our facilities. We are unable to estimate the costs of any further corrective action, if required. However, the costs of future corrective action at these or any other current or former sites could have a material adverse effect on our business.

We may also incur liability for alleged environmental damages associated with the off-site transportation and disposal of hazardous substances. Our operations generate hazardous substances, many of which we accumulate at our facilities for subsequent transportation and disposal or recycling by third parties off-site. Generators of hazardous substances which are transported to disposal sites where environmental problems are alleged to exist are subject to liability under CERCLA and state counterparts. In addition, we may have generated hazardous substances disposed of at sites which are subject to CERCLA or equivalent state law remedial action. We have been named as a potentially responsible party at one site. CERCLA imposes strict, joint and several liabilities for investigatory and cleanup costs upon hazardous substance generators, site owners and operators and other potentially responsible parties regardless of fault. If we are named as a potentially responsible party at other sites in the future, the costs associated with those future sites could have a material adverse effect on our business.

Environmental laws are complex, change frequently and have tended to become increasingly stringent over time. While we have budgeted for future capital and operating expenditures to comply with environmental laws, changes in any environmental law may increase our costs of compliance and liabilities arising from any past or future releases of, or exposure to, hazardous substances and may materially adversely affect our business. See "Business—Environmental Matters."

### Increased regulation of greenhouse gases or other environmental issues could have a material adverse impact on our results of operations, financial condition and cash flows.

Regulation or some form of legislation aimed at regulating environmental issues is currently being considered globally. As a high-performance alloy manufacturer, we will be affected, both directly and indirectly, if environmental legislation, is enacted, which could have a material adverse impact on our business.

## Government regulation is increasing and if we fail to comply with such increased regulation, we could be subject to fines, penalties and expenditures.

The United States Congress has adopted several significant pieces of legislation, such as the Sarbanes-Oxley Act of 2002 and the Dodd-Frank Wall Street Reform and Consumer Protection Act of 2010, that affect our operation as well as those of other publicly traded companies. In addition, regulations relating to data protection and privacy law have become increasingly stringent. We may be subject to significant fines and penalties if we fail to comply with these laws or their implementing regulations, and the increasingly stringent regulations could require us to make additional unforeseen expenditures. Any such fines, penalties or expenditures could have a material adverse effect on our business.

### Regulations related to conflict minerals could adversely impact our business.

The Dodd-Frank Act and related SEC rules require disclosure of the use of tin, tantalum, tungsten and gold, known as conflict minerals, in products manufactured by public companies. These rules require a reasonable country of origin inquiry to determine whether such minerals originated from the Democratic Republic of Congo (the "DRC") or an adjoining country and, under some circumstances, whether such minerals helped finance the armed conflict in the DRC. Conflict minerals disclosures are required to be filed annually. There are costs associated with complying with these disclosure requirements, including costs to determine the origin of conflict minerals used in our products. Also, we may face disqualification as a supplier for customers and reputational challenges if the procedures we implement do not satisfy

all concerned stakeholders. In addition, these rules could adversely affect the sourcing, supply and pricing of materials used in our products.

### Our business is affected by federal rules, regulations and orders applicable to some of our customers who are government contractors.

A number of our products are manufactured and sold to customers who are parties to U.S. government contracts or subcontracts. Consequently, we are indirectly subject to various federal rules, regulations and orders applicable to government contractors. From time to time, we are also subject to government inquiries and investigations of our business practices due to our participation in government programs. These inquiries and investigations are costly and consuming of internal resources. Violations of applicable government rules and regulations could result in civil liability, in cancellation or suspension of existing contracts or in ineligibility for future contracts or subcontracts funded in whole or in part with federal funds, any of which could have a material adverse effect on our business.

### We could be required to make additional contributions to our defined benefit pension plans as a result of adverse changes in interest rates and the capital markets.

Our estimates of liabilities and expenses for pension benefits incorporate significant assumptions, including the rate used to discount the future estimated liability, the long-term rate of return on plan assets and several assumptions relating to the employee workforce (salary increases, retirement age and mortality). We currently expect that we will be required to make future minimum contributions to our defined benefit pension plans. A decline in the value of plan investments in the future, an increase in costs or liabilities or unfavorable changes in laws or regulations that govern pension plan funding could materially change the timing and amount of required pension funding. A requirement to fund any deficit created in the future could have a material adverse effect on our business.

### If we are unable to recruit, hire and retain skilled and experienced personnel, our ability to effectively manage and expand our business will be harmed.

Our success largely depends on the skills, experience and efforts of our officers and other key employees who may terminate their employment at any time. The loss of any of our senior management team could harm our business. The announcement of the loss of one of our key employees could negatively affect our stock price. Our ability to retain our skilled workforce and our success in attracting and hiring new skilled employees will be a critical factor in determining whether we will be successful in the future. We face challenges in hiring, training, managing and retaining employees in certain areas including metallurgical researchers, equipment technicians and sales and marketing staff. If we are unable to recruit, hire and retain skilled employees, our new product and alloy development and commercialization could be delayed and our marketing and sales efforts could be hindered, which would adversely impact our business.

### The risks inherent in our international operations may adversely impact our revenues, results of operations and financial condition.

We anticipate that we will continue to derive a significant portion of our revenues from operations in international markets. As we continue to expand internationally, we will need to hire, train and retain qualified personnel for our direct sales efforts and retain distributors and train their personnel in countries where language, cultural or regulatory impediments may exist. Distributors, regulators or government agencies may not continue to accept our products, services and business practices. In addition, we purchase raw materials on the international market. The sale and shipment of our products and services across international borders, as well as the purchase of raw materials from international sources, subject us to the trade regulations of various jurisdictions. Compliance with such regulations is costly. Any failure to comply with applicable legal and regulatory obligations could impact us in a variety of ways that include, but are not limited to, significant criminal, civil and administrative penalties, including imprisonment of individuals, fines and penalties, denial of export privileges, seizure of shipments and restrictions on certain business activities. Failure to comply with applicable legal and regulatory obligations could result in the disruption of our shipping, sales and service activities.

Our international sales operations expose us and our representatives, agents and distributors to risks inherent in operating in foreign jurisdictions any one or more of which may adversely affect our business, including:

- our ability to obtain, and the costs associated with obtaining, U.S. export licenses and other required export or import licenses or approvals;
- changes in duties and tariffs, taxes, trade restrictions, license obligations and other non-tariff barriers to trade;
- burdens of complying with the Foreign Corrupt Practices Act and a wide variety of foreign laws and regulations;
- business practices or laws favoring local companies;
- fluctuations in foreign currencies;
- restrictive trade policies of foreign governments;
- longer payment cycles and difficulties collecting receivables through foreign legal systems;
- difficulties in enforcing or defending agreements and intellectual property rights; and
- foreign political or economic conditions.

Any material decrease in our international revenues or inability to expand our international operations as a result of these or other factors would adversely impact our business.

#### Export sales could present risks to our business.

Export sales account for a significant percentage of our revenues, and we believe this will continue to be the case in the future. Risks associated with export sales include: political and economic instability, including weak conditions in the world's economies; accounts receivable collection; export controls; changes in legal and regulatory requirements; policy changes affecting the markets for our products; changes in tax laws and tariffs; trade duties; and exchange rate fluctuations (which may affect sales to international customers and the value of profits earned on export sales when converted into dollars). Any of these factors could materially adversely affect our business.

### Although collective bargaining agreements are in place for certain employees, union or labor disputes could still disrupt the manufacturing process.

Our operations rely heavily on our skilled employees. Any labor shortage, disruption or stoppage caused by any deterioration in employee relations or difficulties in the renegotiation of labor contracts could reduce our operating margins and income. Approximately 52% percent of our U.S. employees are affiliated with unions or covered by collective bargaining agreements. The Company entered into two collective bargaining agreements with the United Steel Workers of America which cover eligible hourly employees at the Company's Arcadia, Louisiana, Kokomo, Indiana and Lebanon, Indiana facilities. Failure to negotiate new labor agreements when required could result in a work stoppage at one or more of our facilities. Although we believe that our labor relations have generally been satisfactory, it is possible that we could become subject to additional work rules imposed by agreements with labor unions, or that work stoppages or other labor disturbances could occur in the future, any of which could reduce our operating margins and income and place us at a disadvantage relative to non-union competitors.

### Product liability and product warranty risks could adversely affect our operating results.

We produce many critical products for commercial and military aircraft and for industrial gas turbines. Failure of our products could give rise to substantial product liability and other damage claims. We maintain insurance addressing this risk, but there can be no assurance that the insurance coverage will be adequate or will continue to be available on terms acceptable to us.

Additionally, we manufacture our products to strict contractually-established specifications using complex manufacturing processes. If we fail to meet the contractual requirements for a product, we may be subject to warranty costs

to repair or replace the product itself and additional costs related to customers' damages or the investigation and inspection of non-complying products. These costs are generally not insured.

### Our business subjects us to risk of litigation claims, as a routine matter, and this risk increases the potential for a loss that might not be covered by insurance.

Litigation claims may relate to the conduct of our business, including claims pertaining to product liability, commercial disputes, employment actions, employee benefits, compliance with domestic and federal laws and personal injury. Due to the uncertainties of litigation, we might not prevail on claims made against us in the lawsuits that we currently face, and additional claims may be made against us in the future. The outcome of litigation cannot be predicted with certainty, and some of these lawsuits, claims or proceedings may be determined adversely to us. The resolution in any reporting period of one or more of these matters could have a material adverse effect on our business.

### Our insurance may not provide enough coverage.

We maintain various forms of insurance, including insurance covering claims related to our properties and risks associated with our operations. Our existing property and liability insurance coverages contain exclusions and limitations on coverage. From time-to-time, in connection with renewals of insurance, we have experienced additional exclusions and limitations on coverage, larger self-insured retentions and deductibles and significantly higher premiums. As a result, in the future, our insurance coverage may not cover claims to the extent that it has in the past and the costs that we incur to procure insurance may increase significantly, either of which could have an adverse effect on our business.

## We depend on our Information Technology (IT) infrastructure to support the current and future information requirements of our operations which exposes us to risk.

Management relies on IT infrastructure, including hardware, network, software, people and processes, to provide useful information to support assessments and conclusions about operating performance. We are in the process of implementing an IT system change. If we do not successfully or timely implement the new system or it does not operate as envisioned, our business could be harmed. Our inability to produce relevant or reliable measures of operating performance in an efficient, cost-effective and well-controlled fashion may have significant negative impacts on our business.

### Failure to protect our intellectual property rights could adversely affect our business.

We rely on a combination of confidentiality, invention assignment and other types of agreements and trade secret, trademark and patent law to establish, maintain, protect and enforce our intellectual property rights. Our efforts in regard to these measures may be inadequate, however, to prevent others from misappropriating our intellectual property rights. In addition, laws in some non-U.S. countries affecting intellectual property are uncertain in their application, which can affect the scope or enforceability of our intellectual property rights. Any of these events or factors could diminish or cause us to lose the competitive advantages associated with our intellectual property, which could have a material adverse effect on our business.

### Any significant delay or problems in the expansion of our operations could materially adversely affect our business, financial condition and results of operations.

We have undertaken significant capital projects in order to enhance, expand and/or upgrade our facilities and operational capabilities. Our ability to achieve the anticipated increased revenues or otherwise realize acceptable returns on these investments or other strategic capital projects that we may undertake is subject to a number of risks, many of which are beyond our control, including the ability of management to ensure the necessary resources are in place to properly execute these projects on time and in accordance with planned costs, the ability of key suppliers to deliver the necessary equipment according to schedule and our ability to implement these projects with minimal impact to our existing operations. In addition, the cost to implement any given strategic capital project ultimately may prove to be greater than originally anticipated. If we are not able to achieve the anticipated results from the implementation of any of our strategic capital projects, or if we incur unanticipated implementation costs or delays, our business may be materially adversely affected.

# We consider acquisition, joint ventures and other business combination opportunities, as well as possible business unit dispositions, as part of our overall business strategy, which opportunities and dispositions involve uncertainties and potential risks that we cannot predict or anticipate fully.

We intend to continue to strategically position our businesses in order to improve our ability to compete. Strategies we may employ include seeking new or expanding existing specialty market niches for our products, expanding our global presence, acquiring businesses complementary to existing strengths and continually evaluating the performance and strategic fit of our existing business units. From time to time, management of the Company holds discussions with management of other companies to explore acquisitions, joint ventures and other business combination opportunities as well as possible business unit dispositions. As a result, the relative makeup of our business is subject to change. Acquisitions, joint ventures and other business combinations involve various inherent risks, such as: assessing accurately the value, strengths, weaknesses, contingent and other liabilities and potential profitability of acquisition or other transaction candidates; the potential loss of key personnel of an acquired business; our ability to achieve identified financial and operating synergies anticipated to result from an acquisition or other transaction; and unanticipated changes in business and economic conditions affecting an acquisition or other transaction. International acquisitions could be affected by many factors, including, without limitation, export controls, exchange rate fluctuations, domestic and foreign political conditions and deterioration in domestic and foreign economic conditions.

### A global recession or disruption in global financial markets could adversely affect us.

A global recession or disruption in the global financial markets presents risks and uncertainties that we cannot predict. During the recent recession, we saw a decline in demand for our products due to global economic conditions. During recessionary economic conditions or financial market disruptions, we face risks that may include:

- declines in revenues and profitability from reduced or delayed orders by our customers;
- supply problems associated with any financial constraints faced by our suppliers;
- restrictions on our access to credit sources;
- reductions to our banking group or to our committed credit availability due to combinations or failures of financial institutions; and
- increases in corporate tax rates to finance government spending programs.

### Political and social turmoil could adversely affect our business.

The war on terrorism, as well as political and social turmoil, could put pressure on economic conditions in the United States and worldwide. These political, social and economic conditions could make it difficult for us, our suppliers and our customers to forecast accurately and plan future business activities, and could adversely affect the financial condition of our suppliers and customers and affect customer decisions as to the amount and timing of purchases from us. As a result, our business could be materially adversely affected.

### The carrying value of goodwill and other intangible assets may not be recoverable.

Goodwill and other intangible assets are recorded at fair value on the date of acquisition. We review these assets at least annually for impairment. Impairment may result from, among other things, deterioration in performance, adverse market conditions, adverse changes in applicable laws or regulations and a variety of other factors. Any future impairment of goodwill or other intangible assets could have a material adverse effect on our business.

### Healthcare legislation has and may continue to impact our business.

The Patient Protection and Affordable Care Act and the Health Care and Education Reconciliation Act of 2010 (collectively the "Acts"), signed into law in 2010, have increased our annual employee healthcare cost obligations and are expected to continue to increase our annual employee healthcare cost obligations going forward. We cannot predict the effect that this legislation, or any future state or federal healthcare legislation or regulation, will ultimately have on our business.

### Our working capital requirements may negatively affect our liquidity and capital resources.

Our working capital requirements can vary significantly, depending in part on the timing of our delivery obligations under various customer contracts and the payment terms with our customers and suppliers. If our working capital needs exceed our cash flows from operations, we would look to our cash balances and availability for borrowings under our existing credit facility to satisfy those needs, as well as potential sources of additional capital, which may not be available on satisfactory terms and in adequate amounts, if at all.

#### **Risks Related to Shares of Our Common Stock**

### Our stock price is subject to fluctuations that may not be related to our performance as a result of being traded on a public exchange.

The stock market can be highly volatile. The market price of our common stock is likely to be similarly volatile, and investors in our common stock may experience a decrease in the value of their stock, including decreases unrelated to our operating performance or prospects. The price of our common stock could be subject to wide fluctuations in response to a number of factors, including, but not limited to, those described elsewhere in this "Risk Factors" section and those listed below:

- fluctuations in the market price of nickel, raw materials or energy;
- market conditions in the end markets into which our customers sell their products, principally aerospace, power generation and chemical processing;
- announcements of technological innovations or new products and services by us or our competitors;
- the operating and stock price performance of other companies that investors may deem comparable to us;
- announcements by us of acquisitions, alliances, joint development efforts or corporate partnerships in the high-temperature resistant alloy and corrosion-resistant alloy markets;
- market conditions in the technology, manufacturing or other growth sectors; and
- rumors relating to us or our competitors.

#### Payment of dividends will depend on our future financial condition and performance.

Although our Board of Directors currently intends to continue the payment of regular quarterly cash dividends on shares of our common stock, the timing and amount of future dividends will depend on the Board's assessment of our operations, financial condition, projected liabilities, compliance with contractual restrictions in our credit agreement, restrictions imposed by applicable law and other factors. We cannot guarantee that we will continue to declare dividends at the same or similar rates.

### Provisions of our certificate of incorporation and by-laws could discourage potential acquisition proposals and could deter or prevent a change in control.

Some provisions in our certificate of incorporation and by-laws, as well as Delaware statutes, may have the effect of delaying, deterring or preventing a change in control. These provisions, including those regulating the nomination of directors, may make it more difficult for other persons, without the approval of our Board of Directors, to launch takeover attempts that a stockholder might consider to be in his or her best interest. These provisions could limit the price that some investors might be willing to pay in the future for shares of our common stock.

#### Item 1B. Unresolved Staff Comments

There are no unresolved comments by the staff of the U.S. Securities and Exchange Commission.

### Item 2. Properties

Manufacturing Facilities. The Company owns manufacturing facilities in the following locations:

- Kokomo, Indiana—manufactures and sells all product forms, other than tubular and wire goods;
- Arcadia, Louisiana—manufactures and sells welded and seamless tubular goods; and
- Mountain Home, North Carolina-manufactures and sells high-performance alloy wire.

The Kokomo plant, the Company's primary production facility, is located on approximately 180 acres of industrial property and includes over 1.0 million square feet of building space. There are three sites consisting of (1) a headquarters and research laboratory; (2) primary and secondary melting, continuous annealing furnaces, forge press and several smaller hot mills; and (3) the Company's four-high Steckel rolling mill and sheet product cold working equipment, including two cold strip mills and two bright anneal furnaces. All alloys and product forms other than tubular and wire goods are produced in Kokomo.

The Arcadia plant is located on approximately 42 acres of land and includes 202,500 square feet of buildings on a single site. Arcadia uses feedstock produced in Kokomo to fabricate welded and seamless high-performance alloy pipe and tubing and purchases extruded tube hollows to produce seamless titanium tubing. Manufacturing processes at Arcadia require cold pilger mills, weld mills, draw benches, annealing furnaces and pickling facilities.

The Mountain Home plant is located on approximately 29 acres of land and includes approximately 100,000 square feet of building space. The Mountain Home facility is primarily used to manufacture finished high-performance alloy wire. Finished wire products are also warehoused at this facility.

The owned facilities located in the United States are subject to a mortgage which secures the Company's obligations under its U.S. revolving credit facility with a group of lenders led by Wells Fargo Capital Finance, LLC. For more information, see Note 7 to the Consolidated Financial Statements included in this Annual Report on Form 10-K.

*Service and Sales Centers.* The service and sales centers, which stock and sell all product forms, contain equipment capable of precision laser and water jet processing services to cut and shape products to customers' precise specifications. The Company owns service and sales centers in the following locations:

- Openshaw, England
- Lenzburg, Switzerland

The Openshaw plant, located near Manchester, England, consists of approximately 5 acres of land and over 85,000 square feet of buildings on a single site.

In addition, the Company leases service and sales centers, which stock and sell all product forms, in the following locations:

- La Mirada, California
- Houston, Texas
- Lebanon, Indiana
- LaPorte, Indiana
- Shanghai, China
- Windsor, Connecticut

Sales Centers. The Company leases sales centers, which sell all product forms, in the following locations:

• Paris, France

- Zurich, Switzerland
- Singapore
- Milan, Italy
- Tokyo, Japan

On January 1, 2015, the company entered into a capital lease agreement for the building that houses the assets and operations of LaPorte Custom Metal Processing (LCMP). The capital asset and obligation are recorded at the present value of the minimum lease payments. The asset is included in Property, plant and equipment, net on the Consolidated Balance Sheet and is depreciated over the 20 year lease term. The long-term component of the capital lease obligation is included in Long-term obligations (See Note 18. Capital Lease Obligation).

All owned and leased service and sales centers not described in detail above are single site locations and are less than 100,000 square feet, except for the LaPorte service center which is approximately 230,000 square feet. The Company is currently in the process of modifying its facilities to meet its current and anticipated future business needs. Consistent therewith, in May 2016, the Company announced the relocation of its Lebanon, Indiana service center operations to LaPorte, Indiana.

### Item 3. Legal Proceedings

The Company is subject to extensive federal, state and local laws and regulations. Future developments and increasingly stringent regulations could require the Company to make additional unforeseen expenditures for these matters. The Company is regularly involved in litigation, both as a plaintiff and as a defendant, relating to its business and operations. Such litigation includes, without limitation, federal and state EEOC administrative and judicial actions, litigation of commercial matters and litigation and administrative actions relating to environmental matters. For more information, see "Item 1. Business—Environmental Matters." Litigation and administrative actions may result in substantial costs and may divert management's attention and resources, and the level of future expenditures for legal matters cannot be determined with any degree of certainty. Nonetheless, based on the facts presently known, management does not expect expenditures for pending legal proceedings to have a material effect on the Company's financial position, results of operations or liquidity.

The Company is currently, and has in the past been, subject to claims involving personal injuries allegedly relating to its products or processes. For example, the Company is presently involved in two actions involving welding rod-related injuries, which were filed in California state court against numerous manufacturers, including the Company, in May 2006 and February 2007, respectively, alleging that the welding-related products of the defendant manufacturers harmed the users of such products through the inhalation of welding fumes containing manganese. The Company is also involved in one action alleging that asbestos at the facilities of the defendant manufacturers harmed the plaintiff who worked in the facilities. The Company believes that it has defenses to these allegations and that, if the Company were found liable, the cases would not have a material effect on its financial position, results of operations or liquidity.

#### Item 4. Mine Safety Disclosures

Not applicable.

### Part II

## Item 5. Market for Registrant's Common Equity, Related Stockholder Matters and Issuer Purchases of Equity Securities.

The Company's common stock is listed on the NASDAQ Global Market ("NASDAQ") and traded under the symbol "HAYN". The following table sets forth, for the periods indicated, the high and low closing prices for the Company's common stock as reported by NASDAQ as well as dividends declared.

	High	Low	Dividend
<u>Fiscal year ended September 30, 2017:</u>			
Quarter ended September 30, 2017	\$ 36.30	\$ 29.60	\$ 0.22
Quarter ended June 30, 2017	\$ 42.97	\$ 34.90	\$ 0.22
Quarter ended March 31, 2017	\$ 44.90	\$ 34.54	\$ 0.22
Quarter ended December 31, 2016	\$ 47.26	\$ 31.14	\$ 0.22
Fiscal year ended September 30, 2016:			
Quarter ended September 30, 2016	\$ 41.27	\$ 32.13	\$ 0.22
Quarter ended June 30, 2016	\$ 39.60	\$ 26.05	\$ 0.22
Quarter ended March 31, 2016	\$ 39.98	\$ 29.02	\$ 0.22
Quarter ended December 31, 2015	\$ 42.03	\$ 34.12	\$ 0.22

The range of the Company's closing common stock price on NASDAQ from October 1, 2016 to September 30, 2017 was \$29.60 to \$47.26. The closing price of the common stock was \$35.91 on September 30, 2017.

As of November 1, 2017, there were approximately 53 holders of record of the Company's common stock.

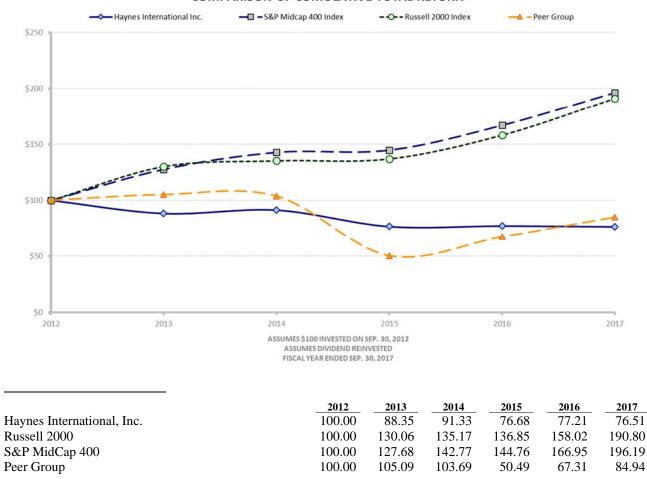
Payment of quarterly dividends is permitted under the Company's existing financing agreement, although the U.S. revolving credit facility requires prior notice to the agent, and limits the amount of such quarterly dividends to \$20.0 million in any fiscal year if the availability of borrowings under the facility is less than 20% of the maximum amount available for borrowing thereunder. Additional restrictions apply to special dividends if availability under the credit agreement is less than 20% of the maximum available credit. While it is the Company's intention to continue to pay quarterly cash dividends for fiscal 2018 and beyond, any decision to pay future cash dividends will be made by the Company's Board of Directors and will depend upon our earnings, financial condition and other factors.

### **Cumulative Total Stockholder Return**

The graph below compares the cumulative total stockholder return on the Company's common stock to the cumulative total return of the Russell 2000 Index, S&P MidCap 400 Index, and Peer Group for each of the last five fiscal years ended September 30. The cumulative total return assumes an investment of \$100 on September 30, 2012 and the reinvestment of any dividends during the period. The Russell 2000 is a broad-based index that includes smaller market capitalization stocks. The S&P MidCap 400 Index is the most widely used index for mid-sized companies. Management believes that the S&P MidCap 400 is representative of companies with similar market and economic characteristics to Haynes. Furthermore, we also believe the Russell 2000 Index is representative of the Company's current market capitalization status and this index is also provided on a comparable basis. The companies included in the Peer Group Index are: Allegheny Technologies, Inc., Universal Stainless & Alloy Products, Inc., A. M. Castle & Co. and Carpenter Technology Corp. Management believes that the companies included in the Peer Group, taken as a whole, provide a meaningful comparison in terms of competition, product offerings and other relevant factors. The total stockholder return for the peer group is weighted according to the respective issuer's stock market capitalization at the beginning of each period.

### COMPARISON OF 5 YEAR CUMULATIVE TOTAL RETURN Among Haynes, The Russell 2000 Index, The S&P MidCap 400 Index and our Peer Group

COMPARISON OF CUMULATIVE TOTAL RETURN



### Item 6. Selected Financial Data

This information should be read in conjunction with "Management's Discussion and Analysis of Financial Condition and Results of Operations" and the consolidated financial statements and related notes thereto included elsewhere in this Annual Report on Form 10-K.

Amounts below are in thousands, except backlog, which is in millions, share and per share information and average nickel price.

	Year Ended September 30,									
	2013		2014		2015		2016			2017
Statement of Operations Data:										
Net revenues	\$	482,746	\$	455,410	\$	487,635	\$	406,359	\$	395,209
Cost of sales		409,120		408,112		393,971		358,779		365,499
Selling, general and administrative expense		38,165		38,693		42,572		39,684		42,393
Research and technical expense		3,505		3,556		3,598		3,698		3,855
Operating income (loss)		31,956		5,049		47,494		4,198		(16,538)
Interest expense (income), net		(42)		(71)		318		447		679
Provision for (benefit from) income taxes		10,421		1,369		16,690		(1,269)		(7,027)
Net income (loss)	\$	21,577	\$	3,751	\$	30,486	\$	5,020	\$	(10,190)
Net income (loss) per share:										
Basic	\$	1.75	\$	0.30	\$	2.45	\$	0.40	\$	(0.83)
Diluted	\$	1.74	\$	0.30	\$	2.45	\$	0.40	\$	(0.83)
Dividends declared per common share	\$	0.88	\$	0.88	\$	0.88	\$	0.88	\$	0.88
Weighted average shares outstanding:										
Basic	1	2,223,838	1	2,291,881	1	2,331,805	1	2,361,483	1	2,397,099
Diluted	1	2,265,630	1	2,321,700	1	2,344,209	1	2,366,197	1	2,397,099

	September 30,						
	2013	2014	201	5 2	2016	2017	
Balance Sheet Data:							
Working capital	\$ 347,210	\$ 322,59	1 \$ 332,	015 \$ 3	10,872	\$ 300,468	
Property, plant and equipment, net	152,764	174,083	3 185,	351 19	99,182	192,556	
Total assets	597,582	610,77	1 638,	191 64	49,601	621,819	
Total debt	767	74	5 4,	574	8,256	7,896	
Long-term portion of debt	767	74	5 4,	574	8,256	7,896	
Accrued pension and postretirement benefits <sup>(1)</sup>	167,177	177,797	7 217,	837 25	55,346	208,476	
Stockholders' equity	355,803	346,730	0 341,	989 3	11,299	333,772	
Cash dividends paid	10,849	10,900	5 10,	952	10,988	11,009	
		2013	2014	2015	2016	2017	
Consolidated Backlog at Fiscal Quarter End <sup>(2)</sup> :							
1 <sup>st</sup> quarter		\$ 211.7	\$ 180.2	\$ 215.5	\$ 204.7	\$167.3	
2 <sup>nd</sup> quarter		207.0	202.3	220.4	193.5	170.8	
3 <sup>rd</sup> quarter		189.6	204.7	192.9	187.2	180.9	
4 <sup>th</sup> quarter		166.6	221.3	185.8	168.3	177.3	
	Year Ended September 30,						
		2013	2014	2015	2016	2017	
Average nickel price per pound <sup>(3)</sup>		\$ 6.25	\$ 8.20	\$ 4.49	\$ 4.63	\$5.10	

<sup>&</sup>lt;sup>(1)</sup> Significant increases in the pension and postretirement benefits liability occurred in fiscal 2015, primarily due to a change to a new mortality table and in fiscal 2016, which was mostly due to reductions in the discount rate used to value the future liability. Conversely, significant decreases occurred in fiscal 2017 primarily due to the increase in the discount rate used to value the future liability. This has been reflected actuarially as a change to the Pension and Postretirement Benefits Liability and a corresponding change to the accumulated Other Comprehensive Loss account. On a prospective basis, if interest rates were to rise, this would cause a decrease in the liability and accumulated other comprehensive loss.

<sup>&</sup>lt;sup>(2)</sup> The Company defines backlog to include firm commitments from customers for delivery of product at established prices. There are orders in the backlog at any given time which include prices that are subject to adjustment based on changes in raw material costs, which can vary from approximately 30%-50% of the orders. Historically,

approximately 75% of the backlog orders have shipped within six months and approximately 90% have shipped within 12 months. The backlog figures do not typically reflect that portion of the business conducted at service and sales centers on a spot or "just-in-time" basis.

<sup>(3)</sup> Represents the average price for a cash buyer as reported by the London Metals Exchange for the 30 days ending on the last day of the period presented.

#### Item 7. Management's Discussion and Analysis of Financial Condition and Results of Operations

Please refer to page 2 of this Annual Report on Form 10-K for a cautionary statement regarding forward-looking information.

### **Overview of Business**

The Company is one of the world's largest producers of high-performance nickel- and cobalt-based alloys in flat product form, such as sheet, coil and plate. The Company is focused on developing, manufacturing, marketing and distributing technologically advanced, high-performance alloys, which are used primarily in the aerospace, chemical processing and industrial gas turbine industries. The global specialty alloy market consists of three primary sectors: stainless steel, general-purpose nickel alloys and high-performance nickel- and cobalt-based alloys. The Company competes primarily in the high-performance nickel- and cobalt-based alloy sector, which includes high-temperature resistant alloys, or HTA products, and corrosion-resistant alloys, or CRA products. The Company believes it is one of the principal producers of high-performance alloy flat products in sheet, coil and plate forms. The Company also produces its products as seamless and welded tubulars and in bar, billet and wire forms.

The Company has manufacturing facilities in Kokomo, Indiana; Arcadia, Louisiana; and Mountain Home, North Carolina. The Kokomo facility specializes in flat products, the Arcadia facility specializes in tubular products and the Mountain Home facility specializes in wire products. The Company distributes its products primarily through its direct sales organization, which includes 13 service and/or sales centers in the United States, Europe and Asia. All of these centers are Company-operated.

### **Overview of Markets**

The following table includes a breakdown of net revenues, shipments and average selling prices to the markets served by the Company for the periods shown.

				Ye	ar Ended So	eptember 3	30,			
	201	3	201	4	2015		2016		201	7
		% of		% of		% of		% of		% of
	Amount	Total	Amount	Total	Amount	Total	Amount	Total	Amount	Total
Net Revenues (dollars in millions)										
Aerospace	\$ 197.1	40.8 %	\$ 195.2	42.9 %	\$ 215.1	44.1 %	\$ 197.4	48.6 %	\$ 192.5	48.7 %
Chemical processing	124.1	25.7	113.4	24.9	111.6	22.9	72.3	17.8	70.5	17.8
Industrial gas turbine	102.0	21.2	86.7	19.0	74.4	15.3	68.1	16.8	61.5	15.6
Other markets	48.9	10.1	44.4	9.8	59.8	12.2	45.0	11.0	43.2	10.9
Total product	472.1	97.8	439.7	96.6	460.9	94.5	382.8	94.2	367.7	93.0
Other revenue <sup>(1)</sup>	10.6	2.2	15.7	3.4	26.7	5.5	23.6	5.8	27.5	7.0
Net revenues	\$ 482.7	100.0 %	\$ 455.4	100.0 %	\$ 487.6	100.0 %	\$ 406.4	100.0 %	\$ 395.2	100.0 %
U.S.	\$ 268.0	55.5 %	\$ 261.6	57.4 %	\$ 287.7	59.0 %	\$ 233.6	57.5 %	\$ 235.5	59.6 %
Foreign	\$ 214.7	44.5 %	\$ 193.8	42.6 %	\$ 199.9	41.0 %	\$ 172.8	42.5 %	\$ 159.7	40.4 %
Shipments by Market										
(millions of pounds)										
Aerospace	8.1	38.5 %	8.8	40.7 %	9.2	45.3 %	8.7	48.3 %	8.8	48.6 %
Chemical processing	5.2	24.8	5.2	24.2	4.3	21.2	2.8	15.6	3.2	17.7
Industrial gas turbine	6.1	29.1	5.9	27.2	4.7	23.2	5.0	27.8	4.5	24.9
Other markets	1.6	7.6	1.7	7.9	2.1	10.3	1.5	8.3	1.6	8.8
Total Shipments	21.0	100.0 %	21.7	100.0 %	20.3	100.0 %	18.0	100.0 %	18.1	100.0 %
Average Selling Price Per Pound										
Aerospace	\$ 24.31		\$ 22.10		\$ 23.27		\$ 22.64		\$ 21.76	
Chemical processing	23.79		21.63		25.97		25.68		22.28	
Industrial gas turbine	16.66		14.74		15.99		13.71		13.77	
Other markets	30.69		26.11		28.98		30.74		26.36	
Total product <sup>(2)</sup>	22.44		20.30		22.75		21.31		20.30	
Total average selling price	22.94		21.02		24.07		22.62		21.81	

<sup>(1)</sup> Other revenue consists of toll conversion, royalty income, scrap sales and revenue recognized from the TIMET agreement (see Note 15 in the Notes to the Consolidated Financial Statements). Other revenue does not include associated shipment pounds.

### <sup>(2)</sup> Total product price per pound excludes "Other Revenue".

Aerospace demand in fiscal 2013 was at a low level as a result of the negative impact of customer destocking within the supply chain. This period of low demand began to recover in the latter half of fiscal 2014, and the recovery continued through fiscal 2015, which proved to be a record year in volume for the Company in aerospace shipments. Aerospace demand moderated slightly in fiscal 2016 due to delays in the transition to new engine platforms combined with some softness in demand driven by lower oil and fuel costs. As these issues normalized, pounds shipped increased slightly in fiscal 2017 although at a lower average selling price, resulting in a decline in aerospace revenues in fiscal 2017. Underpinning demand for new engines is a desire for more fuel-efficiency and lower emissions, which has been tempered with recent decreased fuel prices. The Company considers the slight pull back in demand temporary because both Boeing and Airbus have reported sizeable backlog increases along with forecasted increases in production schedules and continued emphasis on accelerating production. Management also anticipates that the maintenance, repair and overhaul business will continue at a steady to increasing pace due to required maintenance schedules for the rising number of engines in use year-over-year.

Chemical processing industry demand declined each year from fiscal 2013 to fiscal 2015 and took a sizable step down in fiscal 2016. Sales into this market in fiscal 2015 and the second half of fiscal 2016 included some high-value special application projects with high average selling prices per pound, but overall base-volumes in this market were low in both fiscal 2015 and 2016 compared to prior years. Fiscal 2017 volume shipments increased but at a lower average price per pound, resulting in lower chemical processing revenue in fiscal 2017 compared to fiscal 2016. Demand for large-volume orders has been at relatively low levels during the past several years. The main driver of demand in this market is

capital spending in the chemical processing sector driven by end-user demand for housing, automotive, energy and agricultural products. The chemical processing market is sensitive to oil prices, currency fluctuations and fiscal policies as well as world economic conditions and GDP growth. Potential for increased sales to the chemical processing industry in fiscal 2018 will be dependent on improvement in global spending in the chemical processing sector. Another potential driver of demand in this market is the increase in North American production of natural gas liquids and the further downstream processing of those chemicals that may utilize equipment that requires high-performance alloys.

Sales to the industrial gas turbine market peaked in fiscal 2012 and decreased over fiscal years 2013 to 2017. However, fiscal 2012 and 2013 were two of the Company's best years for industrial gas turbine sales volume. The collapse of oil prices in 2014 had an adverse impact on small frame industrial gas turbines used as pipeline transportation systems for the oil industry. As oil prices have moderately recovered, management expects demand to improve. Subject to global economic conditions, management believes that long-term demand in this market will increase due to higher activity in power generation and alternative power systems. Industrial gas turbines are favored in electric generating facilities due to low capital cost at installation, fewer emissions than traditional fossil fuel-fired facilities and favorable natural gas prices provided by availability of non-conventional (shale) gas supplies. As governmental policy shifts away from coal-fired facilities, demand for industrial gas turbines is expected to increase.

Volume shipped into the other markets category increased from fiscal 2013 to 2015, then moderated in fiscal 2016 and improved slightly in fiscal 2017. Sales to this market in fiscal 2015 included some high-value special application projects with high average selling prices per pound. The industries in this category focus on upgrading overall product quality, improving product performance through increased efficiency, prolonging product life and lowering long-term costs. Companies in these industries are looking to achieve these goals through the use of "advanced materials" which support the increased use of high-performance alloys in an expanding number of applications. In addition to supporting and expanding the traditional businesses of oil and gas, flue-gas desulfurization in China, automotive and heat treating, the Company expects increased levels of activity overall in non-traditional markets such as fuel cells and alternative energy applications in the long term.

### **Summary of Capital Spending**

Over the past three years, the Company was capacity constrained at times in sheet production as it experienced higher demand for thin-gauge flat products from customers, driven by strong growth in the aerospace market. In response to this heightened demand and the anticipation of future demand growth, the Company made investments of \$22 million to increase capacity in the heat treating and cold rolling areas. Entering fiscal 2018, the Company has completed this capacity expansion and is now positioned to increase manufacturing output to service anticipated growth in the aerospace market. As utilization ramps up on this new capacity, the Company expects the associated volume increases will have immediate contributions to profitability.

In May 2016, the Company announced the relocation of its Lebanon, Indiana service center operations to LaPorte, Indiana. With this move, the Company is increasing its service center capacity and capabilities with new building improvements and equipment in the amount of approximately \$9.8 million, of which approximately \$8.7 million has been spent to date.

Capital spending was \$31.6 million and \$15.0 million in fiscal 2016 and 2017, respectively, and the forecast for capital spending in fiscal 2018 is approximately \$17.0 million. Cumulative capital spending over the past five fiscal years has exceeded \$170.0 million, which has increased manufacturing capacity in secondary melting, flat products rolling, annealing, value-added cutting, tubular production as well the implementation of a global information technology system. These investments should enable the Company to keep pace with anticipated growth in the aerospace market. The \$17.0 million of planned capital spending in fiscal 2018 includes the completion of cold-finishing capacity expansion and completion of the LaPorte service center operations expansion, as well as the ongoing maintenance of existing manufacturing capacity.

### Volumes, Competition and Pricing

Volumes dropped 11.3% in fiscal 2016 to 18.0 million pounds, then increased slightly to 18.1 million pounds in fiscal 2017. Business conditions became increasingly challenging over fiscal 2016 and 2017 with falling nickel prices and continued headwinds related to foreign currency and lower oil and gas demand creating a spillover impact on the

Company's chemical processing and industrial gas turbine businesses. The second half of fiscal 2017 was unfavorably impacted by lower levels of specialty application projects.

Product average selling price per pound declined by \$(1.01) or 4.7% in fiscal 2017 as compared to 2016. A lower value product mix and pricing competition drove a decline of approximately \$(1.78) per pound. This decline was partially offset by an increase in raw material prices of approximately \$0.77 per pound, with nickel prices accounting for approximately \$0.19 per pound of the increase and cobalt prices accounting for approximately \$0.52 per pound of the increase. While the market price of cobalt has increased dramatically, cobalt usage in the Company's overall shipments is estimated at below 10%. Nickel usage in the Company products is more impactful at approximately 50%. The average market price of nickel as reported by the London Metals Exchange in fiscal 2014 was \$7.51 per pound, which declined 20.9% to \$5.94 per pound for fiscal 2015, declined 30.3% further to \$4.14 per pound in fiscal 2016, then increased moderately to \$4.70 in fiscal 2017. The London Metals Exchange price for the 30-days ending September 30, 2017 was \$5.10 per pound. The Company values inventory utilizing the first-in, first-out ("FIFO") inventory costing methodology. In a period of decreasing raw material costs, the FIFO inventory valuation normally results in higher costs of sales as compared to the last-in, first out method. Conversely, in a period of rising prices, the FIFO inventory valuation normally results in lower costs of sales as compared to the last-in, first out method.

#### **Gross Profit Margin Trend Performance**

The following tables show net revenue, gross profit margin and gross profit margin percentage for fiscal 2016 and fiscal 2017.

	Trend of Gross Profit Margin and Gross Profit Margin Percentage for Fiscal 2016					
	Quarter Ended					
	December 31	March 31	June 30	September 30		
Net revenues	\$ 95,070	\$ 102,511	\$ 101,255	\$ 107,523		
Gross Profit Margin	12,088	8,905	13,265	13,322		
Gross Profit Margin %	12.7%	8.7%	13.1%	12.4%		

	Trend of C	Trend of Gross Profit Margin and Gross Profit Margin Percentage for Fiscal 2017 Quarter Ended			
	December 31	March 31	June 30	September 30	
Net revenues	\$ 93,355	\$ 103,112	\$ 97,977	\$ 100,765	
Gross Profit Margin	10,487	9,788	3,662	5,773	
Gross Profit Margin %	11.2%	9.5%	3.7%	5.7%	

Gross margin dollars in the second half of fiscal 2016 improved due to higher levels of specialty application projects. During the first half of fiscal 2017, gross margin dollars declined due to lower levels of specialty application projects as compared to fiscal 2016. Gross margin dollars in the third quarter of fiscal 2017 continued to trend lower due, primarily, to a lower level of specialty application projects and an increase to the Company's lower-of-cost-or-market and slow-moving reserve, resulting in a gross margin percentage of only 3.7%. During the fourth quarter of fiscal 2017, gross margin improved due to higher overall volumes, lack of adjustments to inventory reserves and a more profitable product mix.

### Working Capital

Controllable working capital, which includes accounts receivable, inventory, accounts payable and accrued expenses, was \$259.1 million at September 30, 2017, an increase of \$3.8 million or 1.5% from \$255.4 million at September 30, 2016. This increase of \$3.8 million includes an increase in inventory of \$7.9 million, partially offset by decreases in accounts payable and accrued expenses of \$4.1 million.

## **Dividends Declared**

On November 16, 2017, the Company announced that the Board of Directors declared a regular quarterly cash dividend of \$0.22 per outstanding share of the Company's common stock. The dividend is payable December 15, 2017 to stockholders of record at the close of business on December 1, 2017. The aggregate cash payout based on current shares outstanding will be approximately \$2.7 million, or approximately \$11.0 million on an annualized basis.

### Backlog

Set forth below is information relating to the Company's backlog and the 30-day average nickel price per pound as reported by the London Metals Exchange. This information should be read in conjunction with the consolidated financial statements and related notes thereto and the remainder of "Management's Discussion and Analysis of Financial Condition and Results of Operations" included in this Annual Report on Form 10-K.

	Quarter Ended					Quarter Ended										
	De	cember 31, 2015	N	Aarch 31, 2016		June 30, 2016	Sej	September 30, 2016		December 31, 2016		larch 31, 2017		June 30, 2017	Sej	ptember 30, 2017
Backlog																
Dollars (in thousands)	\$	204,713	\$	193,538	\$	187,215	\$	168,340	\$	167,286	\$	170,848	\$	180,922	\$	177,300
Pounds (in thousands)		6,445		6,248		6,281		6,098		6,795		6,960		7,496		6,453
Average selling price per																
pound	\$	31.76	\$	30.98	\$	29.81	\$	27.61	\$	24.62	\$	24.55	\$	24.14	\$	27.48
Average nickel price per																
pound																
London Metals																
Exchange <sup>(1)</sup>	\$	3.94	\$	3.95	\$	4.04	\$	4.63	\$	5.00	\$	4.64	\$	4.05	\$	5.10

<sup>(1)</sup> Represents the average price for a cash buyer as reported by the London Metals Exchange for the 30 days ending on the last day of the period presented.

Backlog was \$177.3 million at September 30, 2017, a decrease of approximately \$3.6 million, or 2.0%, from \$180.9 million at June 30, 2017. The backlog dollars decreased during the fourth quarter of fiscal 2017 due to a 13.9% decrease in backlog pounds partially offset by a 13.8% increase in backlog average selling price. The primary driver for the reduction in backlog was lower order entry which is typical during the summer months. The increase in average selling price is due to a higher-value product mix in the backlog.

During fiscal 2017, the backlog increased by \$9.0 million, or 5.3%, from \$168.3 million at September 30, 2016 to \$177.3 million at September 30, 2017 due to a 5.8% increase in backlog pounds partially offset by a 0.5% decrease in backlog average selling price. The increase in backlog pounds was primarily driven by increases in demand in the aerospace market.

# **Quarterly Market Information**

		Quarter Ended							Quarter Ended							
	Dece	ember 31,	M	arch 31,	J	une 30,	Se	ptember 30,	De	cember 31,	Μ	arch 31,	June 30, Se	ptember 30,		
		2015		2016		2016		2016		2016		2017	2017	2017		
Net revenues (in thousands)																
Aerospace	\$	47,535	\$	52,342	\$	47,039	\$	50,529	\$	45,784	\$	49,536	\$ 46,895 \$	50,300		
Chemical processing		16,200		13,108		20,469		22,539		19,128		18,081	15,017	18,241		
Industrial gas turbine		16,997		18,960		16,117		15,989		14,593		17,827	14,731	14,372		
Other markets		9,474		12,304		10,789		12,466		8,429		9,923	14,379	10,472		
Total product revenue		90,206		96,714		94,414		101,523		87,934		95,367	91,022	93,385		
Other revenue		4,864		5,797		6,841		6,000		5,421		7,745	6,955	7,380		
Net revenues	\$	95,070	\$	102,511	\$	101,255	\$	107,523	\$	93,355	\$	103,112	\$ 97,977 \$	100,765		
<i>Shipments by markets</i> (in thousands of pounds)																
Aerospace		2,064		2,314		2,042		2,300		2,017		2,322	2,207	2,301		
Chemical processing		714		649		745		708		605		771	858	929		
Industrial gas turbine		1,300		1,365		1,227		1,073		1,039		1,403	1,011	1,015		
Other markets		308		431		365		361		316		350	501	472		
Total shipments		4,386		4,759		4,379		4,442		3,977		4,846	4,577	4,717		
Average selling price per pound																
Aerospace	\$	23.03	\$	22.62	\$	23.04	\$	21.97	\$	22.70	\$	21.33	\$ 21.25 \$	21.86		
Chemical processing		22.69		20.20		27.48		31.83		31.62		23.45	17.50	19.64		
Industrial gas turbine		13.07		13.89		13.14		14.90		14.05		12.71	14.57	14.16		
Other markets		30.76		28.55		29.56		34.53		26.67		28.35	28.70	22.19		
Total average selling price (product only; excluding other revenue)		20.57		20.32		21.56		22.86		22.11		19.68	19.89	19.80		
<b>Total average selling price</b> (including other revenue)		21.68		21.54		23.12		24.21		23.47		21.28	21.41	21.36		

# **Results of Operations**

# Year Ended September 30, 2017 Compared to Year Ended September 30, 2016

(\$ in thousands, except per share figures)

	Ye	ar Ended Se		Change			
	2016		2017		Amount	%	
Net revenues	\$ 406,359	100.0 %	\$ 395,209	100.0 %	\$ (11,150)	(2.7)%	
Cost of sales	358,779	88.3 %	365,499	92.5 %	6,720	1.9 %	
Gross profit	47,580	11.7 %	29,710	7.5 %	(17,870)	(37.6)%	
Selling, general and administrative expense	39,684	9.8 %	42,393	10.7 %	2,709	6.8 %	
Research and technical expense	3,698	0.9 %	3,855	1.0 %	157	4.2 %	
Operating income (loss)	4,198	1.0 %	(16,538)	(4.2)%	(20,736)	(493.9)%	
Interest income	(108)	(0.0)%	(186)	(0.0)%	(78)	72.2 %	
Interest expense	555	0.1 %	865	0.2 %	310	55.9 %	
Income (loss) before income taxes	3,751	0.9 %	(17,217)	(4.4)%	(20,968)	(559.0)%	
Provision for (benefit from) income taxes	(1,269)	(0.3)%	(7,027)	(1.8)%	(5,758)	453.7 %	
Net income (loss)	\$ 5,020	1.2 %	\$ (10,190)	(2.6)%	\$ (15,210)	(303.0)%	

The following table includes a breakdown of net revenues, shipments and average selling prices to the markets served by the Company for the periods shown.

# By market

		Year				Change			
		Septem 2016	iber	<u>30,</u> 2017		Char Amount	nge %		
Net revenues (dollars in thousands)		2010		2017		Amount	/0		
Aerospace	\$	197,445	\$	192,515	\$	(4,930)	(2.5)%		
Chemical processing	Ψ	72,316	Ψ	70,467	Ψ	(1,849)	(2.6)%		
Industrial gas turbine		68,063		61,523		(6,540)	(9.6)%		
Other markets		45,033		43,203		(1,830)	(4.1)%		
Total product revenue		382,857		367,708		(15,149)	(4.0)%		
Other revenue		23,502		27,501		3,999	17.0 %		
Net revenues	\$	406,359	\$	395,209	\$	(11,150)	(2.7)%		
	ψ	+00,337	ψ	575,207	ψ	(11,150)	(2.7)/0		
Pounds by market (in thousands)		0.700		0.047		107	1 5 0/		
Aerospace		8,720		8,847		127	1.5 %		
Chemical processing		2,816		3,163		347	12.3 %		
Industrial gas turbine		4,965		4,468		(497)	(10.0)%		
Other markets		1,465		1,639		174	11.9 %		
Total shipments		17,966		18,117		151	0.8 %		
Average selling price per pound			_		-				
Aerospace	\$	22.64	\$	21.76	\$	(0.88)	(3.9)%		
Chemical processing		25.68		22.28		(3.40)	(13.2)%		
Industrial gas turbine		13.71		13.77		0.06	0.4 %		
Other markets		30.74		26.36		(4.38)	(14.2)%		
<b>Total product</b> (excluding other revenue)		21.31		20.30		(1.01)	(4.7)%		
Total average selling price (including other revenue)	\$	22.62	\$	21.81	\$	(0.81)	(3.6)%		

*Net Revenues.* Net revenues were \$395.2 million in fiscal 2017, a decrease of 2.7% from \$406.4 million in fiscal 2016, due to a decrease in average selling price per pound partially offset by an increase in volume. The average product selling price was \$20.30 per pound in fiscal 2017, a decrease of 4.7%, or \$(1.01), from \$21.31 per pound in fiscal 2016. Volume was 18.1 million pounds in fiscal 2017, an increase of 0.8% from 18.0 million pounds in fiscal 2016 with increases in the aerospace, chemical processing and other markets. The average product selling price per pound decreased as a result of pricing competition and lower levels of specialty application projects, which decreased average selling price per pound by approximately \$1.35 and a lower-value product mix, which decreased average selling price per pound by approximately \$0.43, partially offset by higher raw material market prices, which increased average selling price by approximately \$0.77 per pound.

Sales to the aerospace market were \$192.5 million in fiscal 2017, a decrease of 2.5% from \$197.4 million in fiscal 2016, due to a 3.9%, or \$0.88, decrease in the average selling price per pound, partially offset by a 1.5% increase in volume. The increase in volume reflects solid aerospace demand especially in the new generation engines. The average selling price per pound decrease reflects an increase in pricing competition and a change to a lower-value product mix, which decreased average selling price per pound by approximately \$1.03 and \$0.63, respectively, partially offset by a change in market prices of raw materials, which increased average selling price per pound by approximately \$0.78.

Sales to the chemical processing market were \$70.5 million in fiscal 2017, a decrease of 2.6% from \$72.3 million in fiscal 2016, due to a 13.2%, or \$3.40, decrease in the average selling price per pound, partially offset by a 12.3% increase in volume. Volumes increased in fiscal 2017 from very low levels, but the increase may suggest the beginning of a recovery in base business. The decrease in the average selling price per pound reflects a change to a lower-value product mix and increased pricing competition, which decreased average selling price per pound by approximately \$2.69 and \$1.16, respectively, partially offset by higher raw material market prices, which increased average selling price per pound by approximately \$0.45

Sales to the industrial gas turbine market were \$61.5 million in fiscal 2017, a decrease of 9.6% from \$68.1 million in fiscal 2016, due to a 10.0% decrease in volume partially offset by a 0.4%, or \$0.06, increase in the average selling price per pound. The decrease in volume was due primarily to a decreased level of transactional business in this market, along with a lower level of ingot orders shipped. The increase in average selling price per pound reflects a change to a higher-value product mix and higher raw material market prices, which increased average selling price per pound by approximately \$1.04 and \$0.84, respectively, partially offset by increased pricing competition, which decreased average selling price per pound by approximately \$1.82.

Sales to other markets were \$43.2 million in fiscal 2017, a decrease of 4.1% from \$45.0 million in fiscal 2016, due to a 14.2% decrease in average selling price per pound, partially offset by an 11.9% increase in volume. The increase in volume is due primarily to small increases in volume in the flue-gas desulfurization and oil and gas markets, along with small improvements in transactional orders in other markets. The decrease in the average selling price reflects a change in product mix to lower-value forms and alloys and increased pricing competition, which decreased average selling price per pound by approximately \$3.31 and \$2.23, respectively, partially offset by an increase in raw material market prices, which increased average selling price per pound by approximately \$1.15.

*Other Revenue.* Other revenue was \$27.5 million in fiscal 2017, an increase of 17.0% from \$23.5 million in fiscal 2016. The increase in other revenue is primarily attributable to increased conversion services and miscellaneous revenue combined with adjustments to sales reserves.

*Cost of Sales.* Cost of sales was \$365.5 million, or 92.5% of net revenues, in fiscal 2017 compared to \$358.8 million, or 88.3% of net revenues, in fiscal 2016. Cost of sales in fiscal 2017 increased by \$6.7 million as compared to fiscal 2016 primarily due to higher volume, higher raw material costs and increased pension expense, partially offset by a lower-value product mix sold.

*Gross Profit.* As a result of the above factors, gross margin was \$29.7 million for fiscal 2017, a decrease of \$17.9 million from \$47.6 million in fiscal 2016 driven by less favorable product mix as a result of less specialty application projects. Gross margin as a percentage of net revenue decreased to 7.5% in fiscal 2017 as compared to 11.7% in fiscal 2016.

*Selling, General and Administrative Expense.* Selling, general and administrative expense was \$42.4 million for fiscal 2017, an increase of \$2.7 million, or 6.8%, from \$39.7 million in fiscal 2016. The increase in expense was primarily driven by fluctuations in foreign currencies of \$2.1 million. Higher pension expense and higher bad debt expense also contributed to the increased expense. Selling, general and administrative expenses as a percentage of net revenues increased to 10.7% for fiscal 2017, compared to 9.8% for fiscal 2016.

*Research and Technical Expense.* Research and technical expense was \$3.9 million, or 1.0% of revenue, for fiscal 2017, compared to \$3.7 million, or 0.9% of net revenue, in fiscal 2016.

*Operating Income/(Loss).* As a result of the above factors, operating loss in fiscal 2017 was \$(16.5) million, compared to operating income of \$4.2 million in fiscal 2016.

*Income Taxes.* A benefit from income taxes of \$7.0 million was incurred in fiscal 2017, a difference of \$5.8 million from a tax benefit of \$1.3 million in fiscal 2016. The effective tax rate for fiscal 2017 was 40.8%, compared to 33.8% in fiscal 2016. The higher tax rate in fiscal 2017 was attributed to a higher proportion of net loss recorded in the higher-rate United States jurisdiction in fiscal 2017 as compared to fiscal 2016.

*Net Income/(Loss).* As a result of the above factors, net loss for fiscal 2017 was (10.2) million, a decrease of 15.2 million from net income of 5.0 million in fiscal 2016.

# Year Ended September 30, 2016 Compared to Year Ended September 30, 2015

(\$ in thousands, except per share figures)

		Ye	ar Ended Septe		Change			
		2015		2016		Amount	%	
Net revenues	\$	487,635	100.0 % \$	406,359	100.0 %	\$ (81,276)	(16.7)%	
Cost of sales		393,971	80.8 %	358,779	88.3 %	(35,192)	(8.9)%	
Gross profit		93,664	19.2 %	47,580	11.7 %	(46,084)	(49.2)%	
Selling, general and administrative expense		42,572	8.7 %	39,684	9.8 %	(2,888)	(6.8)%	
Research and technical expense		3,598	0.7 %	3,698	0.9 %	100	2.8 %	
Operating income (loss)		47,494	9.7 %	4,198	1.0 %	(43,296)	(91.2)%	
Interest income		(94)	(0.0)%	(108)	(0.0)%	(14)	14.9 %	
Interest expense		412	0.1 %	555	0.1 %	143	34.7 %	
Income (loss) before income taxes		47,176	9.7 %	3,751	0.9 %	(43,425)	(92.0)%	
Provision for (benefit from) income taxes		16,690	3.4 %	(1,269)	(0.3)%	(17,959)	(107.6)%	
Net income (loss)	\$	30,486	6.3 % \$	5,020	1.2 %	\$ (25,466)	(83.5)%	
Net income (loss) per share:								
Basic	\$	2.45	\$	0.40				
Diluted	\$	2.45	\$	0.40				
Weighted average shares outstanding:								
Basic	1	2,331,805	]	12,361,483				
Diluted	1	2,344,209	1	12,366,197				

The following table includes a breakdown of net revenues, shipments and average selling prices to the markets served by the Company for the periods shown.

# By market

	Year	End	ed		
	 Septen	nber	/	 Char	0
	 2015		2016	 Amount	%
<i>Net revenues</i> (dollars in thousands)					
Aerospace	\$ 215,062	\$	197,445	\$ (17,617)	(8.2)%
Chemical processing	111,599		72,316	(39,283)	(35.2)%
Industrial gas turbine	74,456		68,063	(6,393)	(8.6)%
Other markets	59,794		45,033	(14,761)	(24.7)%
Total product revenue	 460,911		382,857	 (78,054)	(16.9)%
Other revenue	26,724		23,502	 (3,222)	(12.1)%
Net revenues	\$ 487,635	\$	406,359	\$ (81,276)	(16.7)%
Pounds by market (in thousands)					
Aerospace	9,243		8,720	(523)	(5.7)%
Chemical processing	4,298		2,816	(1,482)	(34.5)%
Industrial gas turbine	4,657		4,965	308	6.6 %
Other markets	2,063		1,465	(598)	(29.0)%
Total shipments	20,261		17,966	 (2,295)	(11.3)%
Average selling price per pound	 				
Aerospace	\$ 23.27	\$	22.64	\$ (0.63)	(2.7)%
Chemical processing	25.97		25.68	(0.29)	(1.1)%
Industrial gas turbine	15.99		13.71	(2.28)	(14.3)%
Other markets	28.98		30.74	1.76	6.1 %
Total product (excluding other revenue)	22.75		21.31	(1.44)	(6.3)%
Total average selling price (including other revenue)	\$ 24.07	\$	22.62	\$ (1.45)	(6.0)%

*Net Revenues.* Net revenues were \$406.4 million in fiscal 2016, a decrease of 16.7% from \$487.6 million in fiscal 2015, due to a decrease in average selling price per pound combined with a decrease in volume. The average product selling price was \$21.31 per pound in fiscal 2016, a decrease of 6.3%, or \$1.44, from \$22.75 per pound in fiscal 2015. Volume was 18.0 million pounds in fiscal 2016, a decrease of 11.3% from 20.3 million pounds in fiscal 2015 with reductions in the aerospace, chemical processing and other markets. Average product selling price decreased due to a combination of the following factors: lower raw material market prices, which decreased average selling price by approximately \$1.29 per pound, and increased pricing competition, which decrease average selling price by approximately \$0.50 per pound, partially offset by a change to a higher-value product mix, which increased average product selling price by approximately \$0.35 per pound.

Sales to the aerospace market were \$197.4 million in fiscal 2016, a decrease of 8.2% from \$215.1 million in fiscal 2015, due to a 5.7% decrease in volume combined with a 2.7%, or \$0.63, decrease in the average selling price per pound. The decrease in volume reflects supply chain adjustments as the transition to new generation engines progresses. The average selling price per pound decreased primarily due to lower raw material market prices, which represented approximately \$1.32 of a decrease per pound, combined with increased pricing competition, which represented a decrease of approximately \$0.60 per pound, partially offset by a higher-value product mix, which represented an increase of approximately \$1.30 per pound.

Sales to the chemical processing market were \$72.3 million in fiscal 2016, a decrease of 35.2% from \$111.6 million in fiscal 2015, due to a 34.5% decrease in volume, combined with a 1.1%, or \$0.29, decrease in the average selling price per pound. Volumes decreased due to a lower level of base business, reflecting the impact of low oil prices on the chemical processing market and a lower level of project orders shipped, especially in the first half, compared to fiscal 2015. The decrease in the average selling price reflects lower raw material market prices, which represented a decrease of approximately \$1.27 per pound, partially offset by a higher-value product mix, which increased average selling price by approximately \$0.46 per pound, along with increased pricing, in the amount of approximately \$0.52 per pound.

Sales to the industrial gas turbine market were \$68.1 million in fiscal 2016, a decrease of 8.6% from \$74.5 million in fiscal 2015, due to a 14.3% decrease in the average selling price per pound partially offset by an increase of 6.6% in volume. The increase in volume is due primarily to an increased level of ingot and plate orders shipped in fiscal 2016 compared to fiscal 2015. The decrease in average selling price per pound reflects a change to a lower-value product mix, which represented a decrease of approximately \$0.32 per pound, increased pricing competition, which represented approximately \$0.69 per pound of the decrease, combined with lower raw material market prices, which represented approximately \$1.27 per pound of the decrease.

Sales to other markets were \$45.0 million in fiscal 2016, a decrease of 24.7% from \$59.8 million in fiscal 2015, due to a 29.0% decrease in volume, partially offset by a 6.1%, or \$1.76, increase in average selling price per pound. The decrease in volume is due to lower levels of specialty application project orders shipped in fiscal 2016. The increase in the average selling price reflects a change in product mix to higher-value forms and alloys, which represented an increase of approximately \$4.25 per pound, partially offset by price competition, which decreased average selling price by approximately \$1.21 per pound, combined with lower raw material market prices, which decrease average selling price by approximately \$1.28 per pound.

*Other Revenue.* Other revenue was \$23.5 million in fiscal 2016, a decrease of 12.1% from \$26.7 million in fiscal 2015. The decrease in other revenue is primarily attributable to decreased conversion services and miscellaneous revenue combined with adjustments to sales reserves.

*Cost of Sales.* Cost of sales was \$358.8 million, or 88.3% of net revenues, in fiscal 2016 compared to \$394.0 million, or 80.8% of net revenues, in fiscal 2015. Cost of sales in fiscal 2016 decreased by \$35.2 million as compared to fiscal 2015 primarily due to lower volume, partially offset by a higher-value product mix sold.

*Gross Profit.* As a result of the above factors, gross margin was \$47.6 million for fiscal 2016, a decrease of \$46.1 million from \$93.7 million in fiscal 2015. Gross margin as a percentage of net revenue decreased to 11.7% in fiscal 2016 as compared to 19.2% in fiscal 2015. The decrease is primarily attributable to a less-profitable mix of products sold in fiscal 2016 related to the lower sales of specialty application projects and falling nickel prices. Falling nickel prices created compression on gross margins due to pressure on selling prices from lower nickel prices, combined with higher cost of sales as the Company sold the higher-cost inventory melted in a prior period with higher nickel prices.

*Selling, General and Administrative Expense.* Selling, general and administrative expense was \$39.7 million for fiscal 2016, a decrease of \$2.9 million, or 6.8%, from \$42.6 million in fiscal 2015. The decrease in expense was primarily driven by lower management incentive compensation expense in fiscal 2016. Selling, general and administrative expenses as a percentage of net revenues increased to 9.8% for fiscal 2016, compared to 8.7% for fiscal 2015.

*Research and Technical Expense.* Research and technical expense was \$3.7 million, or 0.9% of revenue, for fiscal 2016, compared to \$3.6 million, or 0.7% of net revenue, in fiscal 2015.

*Operating Income.* As a result of the above factors, operating income in fiscal 2016 was \$4.2 million, compared to operating income of \$47.5 million in fiscal 2015.

*Income Taxes.* A benefit from income taxes of \$1.3 million was incurred in fiscal 2016 compared to expense of \$16.7 million in fiscal 2015, resulting in a difference of \$18.0 million. The tax benefit realized in fiscal 2016 is primarily attributable to an increase in deferred tax assets as a result of an increase in the Company's blended state tax rate. The increased state tax rate had an approximately \$1.8 million benefit to income taxes. Additionally, the Company recognized a research and development tax credit that had a \$0.8 million tax benefit partially offset by an unfavorable tax adjustment of \$0.3 million as a result of a federal tax law that was enacted during the year.

*Net Income.* As a result of the above factors, net income in fiscal 2016 was \$5.0 million, a decrease of \$25.5 million from net income of \$30.5 million in fiscal 2015.

# Liquidity and Capital Resources

#### Comparative cash flow analysis (2016 to 2017)

During fiscal 2017, the Company's primary sources of cash were cash on-hand and cash from operations, as detailed below. At September 30, 2017, the Company had cash and cash equivalents of \$46.3 million compared to \$59.3 million (excluding restricted cash of \$5.4 million) at September 30, 2016. As of September 30, 2017, the Company had cash and cash equivalents of \$13.4 million that was held by foreign subsidiaries in various currencies.

Net cash provided by operating activities was \$13.1 million in fiscal 2017 compared to \$54.0 million in fiscal 2016. The lower cash provided in fiscal 2017 was largely driven by net losses of \$10.2 million in fiscal 2017 compared to net income of \$5.0 million in fiscal 2016 as well as changes in working capital, in particular, cash used from higher inventories of \$7.0 million in fiscal 2017 compared to cash generated from lower inventories of \$6.6 million in fiscal 2016 and cash generated from lower accounts receivable of \$0.8 million in fiscal 2017 compared to cash generated from lower accounts receivable of \$11.0 million in fiscal 2016. Additionally, cash paid for income taxes was \$2.3 million in fiscal 2017 compared to cash refunded of \$6.5 million in fiscal 2016. This was partially offset by cash provided from increases in accounts payable and accrued expenses of \$3.5 million in fiscal 2017 compared to cash used from decreases in accounts payable in fiscal 2016.

Net cash used in investing activities in fiscal 2017 of \$15.0 million was lower than cash used in investing activities in fiscal 2016 of \$31.6 million by \$16.6 million as a result of lower additions to property, plant and equipment, as the Company's capacity expansion in sheet manufacturing was completed.

Net cash used in financing activities in fiscal 2017 of \$11.4 million included \$11.0 million of dividend payments and approximately \$0.3 million of stock re-purchases made to satisfy taxes in relation to the vesting of restricted stock, which is comparable to the prior year.

# Comparative cash flow analysis (2015 to 2016)

During fiscal 2016, the Company's primary sources of cash were cash on-hand and cash from operations, as detailed below. At September 30, 2016, the Company had cash and cash equivalents of \$59.3 million (excluding restricted cash of \$5.4 million) compared to cash and cash equivalents of \$49.0 million at September 30, 2015. As of September 30, 2016, the Company had cash and cash equivalents of \$13.7 million that was held by foreign subsidiaries in various currencies.

Net cash provided by operating activities was \$54.0 million in fiscal 2016 compared to \$48.4 million in fiscal 2015. The higher cash provided in fiscal 2016 compared to fiscal 2015 was largely driven by changes in working capital, in particular, cash provided from accounts receivable of \$11.0 million in fiscal 2016 compared to cash used from lower accounts receivable of \$5.0 million in fiscal 2015. Additionally, cash used from lower accounts payable and accrued expenses of \$1.8 million in fiscal 2016 was less than cash used from lower accounts payable and accrued expenses of \$1.8 million in fiscal 2015. Other significant contributors to the higher cash provided by operating activities were income tax refunds of \$6.5 million in fiscal 2016 compared to tax payments of \$14.0 million in fiscal 2015 as well as the receipt of advance payments from customers (recorded as deferred revenue), which amounted to a favorable \$5.0 million change. Partially offsetting the above mentioned cash flow drivers was lower net income of \$5.0 million in fiscal 2015.

Net cash used in investing activities in fiscal 2016 of \$31.6 million was lower than cash used in investing activities in fiscal 2015 of \$33.1 million by \$1.5 million as a result of the acquisition of the Leveltek – LaPorte assets in the amount of \$14.6 million that occurred in fiscal 2015, partially offset by higher additions to property, plant and equipment of \$13.1 million in fiscal 2016.

Net cash used in financing activities in fiscal 2016 of \$11.5 million included \$11.0 million of dividend payments and approximately \$0.3 million of stock re-purchases made to satisfy taxes in relation to the vesting of restricted stock, which is comparable to the prior year.

# Future sources of liquidity

The Company's sources of liquidity for fiscal 2018 are expected to consist primarily of cash generated from operations, cash on-hand and, if needed, borrowings under the U.S. revolving credit facility. At September 30, 2017, the Company had cash of \$46.3 million, an outstanding balance of zero on the U.S. revolving credit facility and access to a total of approximately \$120.0 million under the U.S. revolving credit facility, subject to a borrowing base formula and certain reserves. Management believes that the resources described above will be sufficient to fund planned capital expenditures and working capital requirements over the next twelve months.

#### U.S. revolving credit facility

The Company and Wells Fargo Capital Finance, LLC ("Wells Fargo") entered into a Third Amended and Restated Loan and Security Agreement (the "Amended Agreement") with certain other lenders with an effective date of July 14, 2011. On July 7, 2016, the Company amended the agreement to, among other things, extend the term through July 7, 2021 and reduce unused line fees and certain administrative fees. The maximum revolving loan amount under the Amended Agreement is \$120.0 million, subject to a borrowing base formula and certain reserves. The Amended Agreement permits an increase in the maximum revolving loan amount from \$120.0 million up to an aggregate amount of \$170.0 million at the request of the borrower. Borrowings under the U.S. revolving credit facility bear interest, at the Company's option, at either Wells Fargo's "prime rate", plus up to 0.75% per annum, or the adjusted Eurodollar rate used by the lender, plus up to 2.0% per annum. As of September 30, 2017, the U.S. revolving credit facility had a zero balance.

The Company must pay monthly, in arrears, a commitment fee of 0.20% per annum on the unused amount of the U.S. revolving credit facility total commitment. For letters of credit, the Company must pay 1.5% per annum on the daily outstanding balance of all issued letters of credit, plus customary fees for issuance, amendments and processing.

The Company is subject to certain covenants as to fixed charge coverage ratios and other customary covenants, including covenants restricting the incurrence of indebtedness, the granting of liens and the sale of assets. The covenant pertaining to fixed charge coverage ratios is only effective in the event the amount of excess availability under the revolver is less than 10.0% of the maximum credit revolving loan amount. The Company is permitted to pay dividends and repurchase common stock if certain financial metrics are met (most of which do not apply in the case of regular quarterly dividends less than \$20.0 million in the aggregate in a year and repurchases in connection with the vesting of shares of restricted stock). As of September 30, 2017, the most recent required measurement date under the Amended Agreement, management believes the Company was in compliance with all applicable financial covenants under the Amended

Agreement. Borrowings under the U.S. revolving credit facility are collateralized by a pledge of substantially all of the U.S. assets of the Company, including the equity interests in its U.S. subsidiaries, but excluding the four-high Steckel rolling mill and related assets, which are pledged to Titanium Metals Corporation ("TIMET") to secure the performance of the Company's obligations under a Conversion Services Agreement with TIMET (see discussion of TIMET at Note 15 in the Company's Notes to Consolidated Financial Statements in this Annual Report on Form 10-K). The U.S. revolving credit facility is also secured by a pledge of a 65% equity interest in each of the Company's direct foreign subsidiaries.

### Future uses of liquidity

The Company's primary uses of cash over the next twelve months are expected to consist of expenditures related

to:

- Funding operations;
- Capital spending;
- Dividends to stockholders; and
- Pension and postretirement plan contributions.

Capital investment in fiscal 2017 was \$15.0 million, and the plan for capital spending in fiscal 2018 is \$17.0 million. See "Summary of Capital Spending" in this Annual Report on Form 10-K for additional discussion of actual and planned capital spending.

# Contractual Obligations

The following table sets forth the Company's contractual obligations for the periods indicated, as of September 30, 2017:

		Payments Due by Period										
Contractual Obligations	Total		Less than 1 year		<b>1-3 Years</b> (in thousands)		3-5 Years			lore than 5 years		
Credit facility fees <sup>(1)</sup>	\$	1,070	\$	280	\$	560	\$	230	\$			
Operating lease obligations		6,412		2,978		3,102		332				
Capital and finance lease obligations	1	8,711		1,015		2,004		2,013		13,679		
Raw material contracts (primarily nickel)	2	3,006		23,006								
Capital projects and other commitments	1	0,780		10,780		_						
Pension plan <sup>(2)</sup>	9	0,276		6,000		16,900		28,100		39,276		
Non-qualified pension plans		777		95		190		190		302		
Other postretirement benefits <sup>(3)</sup>	5	0,000		5,000		10,000		10,000		25,000		
Environmental post-closure monitoring		633		104		112		121		296		
Total	\$ 20	1,665	\$	49,258	\$	32,868	\$	40,986	\$	78,553		

<sup>(1)</sup> As of September 30, 2017, the revolver balance was zero, therefore no interest is due. However, the Company is obligated to the Bank for unused line fees and quarterly management fees.

<sup>(2)</sup> The Company has a funding obligation to contribute \$90,276 to the domestic pension plan. These payments will be tax deductible. All benefit payments under the domestic pension plan will come from the plan and not the Company.

<sup>(3)</sup> Represents expected other postretirement benefits based upon anticipated timing of payments.

# **Inflation or Deflation**

While neither inflation nor deflation has had, nor does the Company expect them to have, a material impact on operating results, there can be no assurance that the Company's business will not be affected by inflation or deflation in the future. Historically, the Company has had the ability to pass on to customers both increases in consumable costs and material costs because of the value-added contribution the material makes to the final product. Raw material comprises the most significant portion of the product costs. Nickel, cobalt and molybdenum, the primary raw materials used to manufacture the Company's products, all have experienced significant fluctuations in price. In the future, the Company may not be able to successfully offset rapid increases in the price of nickel or other raw materials. In the event of raw material price declines, the Company's customers may delay order placement, resulting in lower volumes. In the event that raw material price increases that the Company is unable to pass on to its customers occur, the Company's cash flows or results of operations could be materially adversely affected.

# **Critical Accounting Policies and Estimates**

#### Overview

Management's Discussion and Analysis of Financial Condition and Results of Operations discusses the Company's consolidated financial statements, which have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, management evaluates its estimates and judgments, including those related to bad debts, inventories, income taxes, asset impairments, retirement benefits, matters related to product liability and other lawsuits and environmental matters. The process of determining significant estimates is fact specific and takes into account factors such as historical experience, current and expected economic conditions, product mix, pension asset mix and, in some cases, actuarial techniques and various other factors that are believed to be reasonable under the circumstances. The results of this process form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. The Company routinely reevaluates these significant factors and makes adjustments where facts and circumstances dictate. Actual results may differ from these estimates under different assumptions or conditions.

The Company's accounting policies are more fully described in Note 2 in the Notes to the Consolidated Financial Statements included in Item 8 of this Annual Report on Form 10-K. The Company has identified certain critical accounting policies, which are described below. The following listing of policies is not intended to be a comprehensive list of all of the Company's accounting policies. In many cases, the accounting treatment of a particular transaction is specifically dictated by generally accepted accounting principles, with no need for management's judgment in their application. There are also areas in which management's judgment in selecting any available alternative would not produce a materially different result.

#### **Revenue Recognition**

Revenue is recognized when collectability is reasonably assured and when title passes to the customer which is generally at the time of shipment (F.O.B. shipping point or at a foreign port for certain export customers). Allowances for sales returns are recorded as a component of net revenues in the periods in which the related sales are recognized. Management determines this allowance based on historical experience. Should returns increase above historical experience, additional allowances may be required. Additionally, the Company recognizes revenue attributable to an up-front fee received from Titanium Metals Corporation ("TIMET") as a result of a twenty-year agreement, entered into on November, 17, 2006 to provide conversion services to TIMET. See Note 15 Deferred Revenue for a description of accounting treatment relating to this up-front fee.

#### Pension and Postretirement Benefits

The Company has defined benefit pension and postretirement plans covering most of its current and former employees. Significant elements in determining the assets or liabilities and related income or expense for these plans are the expected return on plan assets (if any), the discount rate used to value future payment streams, expected trends in health care costs and other actuarial assumptions. Annually, the Company evaluates the significant assumptions to be used to value its pension and postretirement plan assets and liabilities based on current market conditions and expectations of future costs. If actual results are less favorable than those projected by management, additional expense may be required in future periods.

The selection of the U.S. pension plan's (the Plan) assumption for the expected long-term rate of return on plan assets is based upon the Plan's target allocation of 60% equities and 40% bonds, and the expected rate of return for each equity/bond asset class. Based upon the target allocation and each asset class's expected return, the Plan's return on assets assumption of 7.25% is reasonable, and is reduced from last year's assumption of 7.50%. The return on assets is based on fair value of the plan assets and their investment allocation at the beginning of the fiscal year. The Company also realizes that historical performance is no guarantee of future performance.

In the short term, substantial decreases in plan assets will result in higher plan funding contribution levels and higher pension expenses. A decrease of 25 basis points in the expected long-term rate of return on plan assets would result in an increase in annual pension expense of about \$501,000. To the extent that the actual return on plan assets during the year exceeds or falls short of the assumed long-term rate of return, an asset gain or loss is created. For funding purposes, gains and losses are generally amortized over a 7-year period. As an example, each \$1.0 million in asset loss created by unfavorable investment performance results in seven annual payments (contributions) of approximately \$170,000 depending upon the precise effective interest rate in the valuation and the timing of the contribution.

Decreases in discount rates used to value future payment streams will result in higher liabilities for pension and postretirement plans. A decrease of 25 basis points would result in \$9.6 million higher liability for the U.S. pension plan and \$5.2 million higher liability for the postretirement plan. This increase in liability would also increase the accumulated other comprehensive loss that would be amortized as higher pension and postretirement expense over an amortization period of approximately 7.0 and 7.9 years, respectively.

Salaried employees hired after December 31, 2005 and hourly employees hired after June 30, 2007 are not covered by the pension plan; however, they are eligible for an enhanced matching program of the defined contribution plan (401(k)). Effective December 31, 2007, the U.S. pension plan was amended to freeze benefits for all non-union employees in the U.S. Effective September 30, 2009, the U.K. pension plan was amended to freeze benefits for employees in the plan.

During the fourth quarter of fiscal 2016, the Company offered a lump sum or annuity pension distribution option to terminated vested participants of the U.S. pension plan. This option was accepted by 146 participants who received distributions totaling \$8,688. The individuals who accepted the lump sum option were no longer participants in the pension plan as of September 30, 2016.

## Impairment of Long-lived Assets and Other Intangible Assets

The Company reviews long-lived assets for impairment whenever events or circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of long-lived assets to be held and used is measured by a comparison of the carrying amount of the asset to the undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount exceeds the fair value of the asset. The Company reviews assets for impairment annually or more frequently if events or circumstances indicate that the carrying amount may be impaired on trademark and patent intangible assets.

## Income Taxes

The Company accounts for deferred tax assets and liabilities using enacted tax rates for the effect of temporary differences between book and tax basis of recorded assets and liabilities. A valuation allowance is required if it is more likely than not that some portion or all of the deferred tax assets will not be realized. The determination of whether or not a valuation allowance is needed is based upon an evaluation of both positive and negative evidence. In its evaluation of the need for a valuation allowance, the Company assesses prudent and feasible tax planning strategies. The ultimate amount of deferred tax assets realized could be different from those recorded, as influenced by potential changes in enacted tax laws and the availability of future taxable income.

# **Recently Issued Accounting Pronouncements**

See Note 2—Summary of Significant Accounting Policies of Notes to Consolidated Financial Statements for information regarding New Accounting Standards.

#### Item 7A. Quantitative and Qualitative Disclosures about Market Risk

Market risk is the potential loss arising from adverse changes in market rates and prices. The Company is exposed to various market risks, including changes in interest rates, foreign currency exchange rates and the price of raw materials, particularly nickel.

Changes in interest rates affect the Company's interest expense on variable rate debt. All of the Company's revolver availability is at a variable rate at September 30, 2016 and 2017. The Company's outstanding variable rate debt was zero at September 30, 2016 and 2017. The Company has not entered into any derivative instruments to hedge the effects of changes in interest rates.

The foreign currency exchange risk exists primarily because the Company's foreign subsidiaries maintain receivables and payables denominated in currencies other than their functional currency. The foreign subsidiaries manage their own foreign currency exchange risk. The U.S. operations transact their foreign sales in U.S. dollars, thereby avoiding fluctuations in foreign exchange rates. Any exposure aggregating more than \$500,000 requires approval from the Company's Vice President of Finance. The Company is not currently party to any currency contracts.

Fluctuations in the price of nickel, the Company's most significant raw material, subject the Company to commodity price risk. The Company manages its exposure to this market risk through internally established policies and procedures, including negotiating raw material escalators within product sales agreements and continually monitoring and revising customer quote amounts to reflect the fluctuations in market prices for nickel. The Company does not presently use derivative instruments to manage this market risk but may in the future. The Company monitors its underlying market risk exposure from a rapid change in nickel prices on an ongoing basis and believes that it can modify or adapt its strategies as necessary. The Company periodically purchases raw material forward with certain suppliers. However, there is a risk that the Company may not be able to successfully offset a rapid increase or decrease in the cost of raw material in the future.

# Item 8. Financial Statements and Supplementary Data

# HAYNES INTERNATIONAL, INC. AND SUBSIDIARIES INDEX TO CONSOLIDATED FINANCIAL STATEMENTS

# Audited Consolidated Financial Statements of Haynes International, Inc. and Subsidiaries as of September 30, 2017 and 2016 and for the years ended September 30, 2017, September 30, 2016 and September 30, 2015

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#### **REPORT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM**

To the Board of Directors and Stockholders of Haynes International, Inc. Kokomo, IN

We have audited the accompanying consolidated balance sheets of Haynes International, Inc. and subsidiaries (the "Company") as of September 30, 2017 and 2016, and the related consolidated statements of operations, comprehensive income (loss), stockholders' equity, and cash flows for each of the three years in the period ended September 30, 2017. We also have audited the Company's internal control over financial reporting as of September 30, 2017, based on criteria established in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission. The Company's management is responsible for these financial statements, for maintaining effective internal control over financial reporting, and for its assessment of the effectiveness of internal control over financial reporting, included in the accompanying Management's Annual Report on Internal Control Over Financial Reporting. Our responsibility is to express an opinion on these financial statements and an opinion on the Company's internal control over financial reporting based on our audits.

We conducted our audits in accordance with the standards of the Public Company Accounting Oversight Board (United States). Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement and whether effective internal control over financial reporting was maintained in all material respects. Our audits of the financial statements included examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements, assessing the accounting principles used and significant estimates made by management, and evaluating the overall financial statement presentation. Our audit of internal control over financial reporting included obtaining an understanding of internal control over financial reporting, assessing the risk that a material weakness exists, and testing and evaluating the design and operating effectiveness of internal control based on the assessed risk. Our audits also included performing such other procedures as we considered necessary in the circumstances. We believe that our audits provide a reasonable basis for our opinions.

A company's internal control over financial reporting is a process designed by, or under the supervision of, the company's principal executive and principal financial officers, or persons performing similar functions, and effected by the company's board of directors, management, and other personnel to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles. A company's internal control over financial reporting includes those policies and procedures that (1) pertain to the maintenance of records that, in reasonable detail, accurately and fairly reflect the transactions and dispositions of the assets of the company; (2) provide reasonable assurance that transactions are recorded as necessary to permit preparation of financial statements in accordance with generally accepted accounting principles, and that receipts and expenditures of the company are being made only in accordance with authorizations of management and directors of the company; and (3) provide reasonable assurance regarding prevention or timely detection of unauthorized acquisition, use, or disposition of the company's assets that could have a material effect on the financial statements.

Because of the inherent limitations of internal control over financial reporting, including the possibility of collusion or improper management override of controls, material misstatements due to error or fraud may not be prevented or detected on a timely basis. Also, projections of any evaluation of the effectiveness of the internal control over financial reporting to future periods are subject to the risk that the controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

In our opinion, the consolidated financial statements referred to above present fairly, in all material respects, the financial position of Haynes International, Inc. and subsidiaries as of September 30, 2017 and 2016, and the results of their operations and their cash flows for each of the three years in the period ended September 30, 2017, in conformity with accounting principles generally accepted in the United States of America. Also, in our opinion, the Company maintained, in all material respects, effective internal control over financial reporting as of September 30, 2017, based on the criteria established in *Internal Control—Integrated Framework (2013)* issued by the Committee of Sponsoring Organizations of the Treadway Commission.

/s/ DELOITTE & TOUCHE LLP Indianapolis, IN November 16, 2017

# **CONSOLIDATED BALANCE SHEETS** (in thousands, except share and per share data)

	Se	ptember 30, 2016	September 30, 2017		
ASSETS					
Current assets:					
Cash and cash equivalents	\$	59,297	\$	46,328	
Restricted cash (Note 21)		5,446			
Accounts receivable, less allowance for doubtful accounts of \$402 and \$620 at					
September 30, 2016 and September 30, 2017, respectively		61,612		61,602	
Inventories		236,558		244,457	
Income taxes receivable		538		—	
Other current assets		2,809		2,781	
Total current assets		366,260		355,168	
Property, plant and equipment, net		199,182		192,556	
Deferred income taxes		71,010		58,133	
Other assets		1,798		5,107	
Goodwill		4,789		4,789	
Other intangible assets, net		6,562		6,066	
Total assets	\$	649,601	\$	621,819	
LIABILITIES AND STOCKHOLDERS' EQUITY					
Current liabilities:					
Accounts payable	\$	29,925	\$	32,802	
Accrued expenses	Ŧ	12,880	Ŧ	14,108	
Income taxes payable				195	
Accrued pension and postretirement benefits		5,095		5,095	
Deferred revenue—current portion		7,488		2,500	
Total current liabilities		55,388		54,700	
Long-term obligations (less current portion) (Note 18)		8,256		7,896	
Deferred revenue (less current portion)		22,829		20,329	
Deferred income taxes		1,578		1,741	
Accrued pension benefits (less current portion)		130,134		90,957	
Accrued postretirement benefits (less current portion)		120,117		112,424	
Total liabilities		338,302	-	288,047	
Commitments and contingencies (Notes 9 and 10)					
Stockholders' equity:					
Common stock, \$0.001 par value (40,000,000 shares authorized, 12,520,308					
and 12,544,933 shares issued and 12,491,149 and 12,509,757 outstanding at					
September 30, 2016 and September 30, 2017, respectively)		12		13	
Preferred stock, \$0.001 par value (20,000,000 shares authorized, 0 shares		12		15	
issued and outstanding)					
Additional paid-in capital		246,625		248,733	
Accumulated earnings		180,565		159,366	
Treasury stock, 29,159 shares at September 30, 2016 and 35,176 shares at		100,000		10,000	
September 30, 2017		(1,380)		(1,646)	
Accumulated other comprehensive loss		(114,523)		(72,694)	
Total stockholders' equity		311,299		333,772	
Total liabilities and stockholders' equity	\$	649,601	\$	621,819	
Total habilities and stockholders equity	ψ	0-79,001	ψ	021,019	

# CONSOLIDATED STATEMENTS OF OPERATIONS (in thousands, except share and per share data)

	-	ear Ended ptember 30, 2015	-	ear Ended ptember 30, 2016	-	ear Ended ptember 30, 2017
Net revenues	\$	487,635	\$	406,359	\$	395,209
Cost of sales		393,971		358,779		365,499
Gross profit		93,664		47,580		29,710
Selling, general and administrative expense		42,572		39,684		42,393
Research and technical expense		3,598		3,698		3,855
Operating income (loss)		47,494		4,198		(16,538)
Interest income		(94)		(108)		(186)
Interest expense		412		555		865
Income (loss) before income taxes		47,176		3,751		(17,217)
Provision for (benefit from) income taxes		16,690		(1,269)		(7,027)
Net income (loss)	\$	30,486	\$	5,020	\$	(10,190)
Net income (loss) per share:						
Basic	\$	2.45	\$	0.40	\$	(0.83)
Diluted	\$	2.45	\$	0.40	\$	(0.83)
Weighted Average Common Shares Outstanding		-	_	-		
Basic		12,332		12,361		12,397
Diluted		12,344		12,366		12,397
Dividends declared per common share	\$	0.88	\$	0.88	\$	0.88

# CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (in thousands)

	_	ear Ended otember 30, 2015	-	ear Ended ptember 30, 2016	-	ear Ended ptember 30, 2017
Net income (loss)	\$	30,486	\$	5,020	\$	(10,190)
Other comprehensive income (loss), net of tax:						
Pension and postretirement		(21,958)		(19,569)		39,624
Foreign currency translation adjustment		(4,167)		(7,001)		2,205
Other comprehensive income (loss)		(26,125)		(26,570)		41,829
Comprehensive income (loss)	\$	4,361	\$	(21,550)	\$	31,639

# CONSOLIDATED STATEMENTS OF STOCKHOLDERS' EQUITY (in thousands, except share data)

	Common Stock		Additional Paid-in	Paid-in Accumulated		Treasury		Co	ccumulated Other mprehensive	Sto	Total ckholders'
			Capital		Earnings	_	ock		come (Loss)	<u>ф</u>	Equity
Balance September 30, 2014	12,418,471	\$ 12	\$ 242,387	\$	166,999	\$	(840)	\$	(61,828)	\$	346,730
Net income (loss)					30,486						30,486
Dividends paid (\$0.88 per share)					(10,952)				(0 < 10.5)		(10,952)
Other comprehensive loss									(26,125)		(26,125)
Tax impact of forfeited vested											
options			(28)								(28)
Tax impact of dividends on restricted stock			(55)								(55)
Issue restricted stock (less			(55)								(55)
forfeitures)	32,750										
Purchase of treasury stock	(5,221)						(251)				(251)
Stock compensation	(3,221)		2,184				(231)				2,184
Balance September 30, 2015	12,446,000	\$12	\$ 244,488	\$	186,533	\$ (1	,091)	\$	(87,953)	\$	341,989
•	12,440,000	φ12	\$ 244,400	φ		<u>\$ (1</u>	,091)	φ	(87,933)	φ	
Net income (loss) Dividends paid (\$0.88 per share)					5,020 (10,988)						5,020 (10,988)
Other comprehensive loss					(10,988)				(26,570)		
Exercise of stock options	10.000		310						(20,370)		(26,570) 310
Tax impact of forfeited vested	10,000		510								510
options			(114)								(114)
Tax impact of dividends on			(114)								(114)
restricted stock			(39)								(39)
Issue restricted stock (less			(37)								(37)
forfeitures)	42,810										
Purchase of treasury stock	(7,661)						(289)				(289)
Stock compensation	(7,001)		1,980				(20))				1,980
Balance September 30, 2016	12,491,149	\$ 12	\$ 246,625	\$	180,565	\$ (1	,380)	\$	(114,523)	\$	311,299
Net income (loss)	, - , -	<u> </u>		<u> </u>	(10,190)	<u>· (</u>	<u>, /</u>	<u> </u>	<u> </u>	<u> </u>	(10,190)
Dividends paid (\$0.88 per share)					(11,009)						(11,009)
Other comprehensive income					(,-,-,)				41,829		41,829
Issue restricted stock (less									,		,,
forfeitures)	24,625	1	(1)								
Purchase of treasury stock	(6,017)		( )				(266)				(266)
Stock compensation			2,109				. ,				2,109
Balance September 30, 2017	12,509,757	\$13	\$ 248,733	\$	159,366	\$ (1	,646)	\$	(72,694)	\$	333,772

# CONSOLIDATED STATEMENTS OF CASH FLOWS

	Year Ended September 30, 2015		ptember 30, September 30,			
Cash flows from operating activities:						
Net income (loss)	\$	30,486	\$	5,020	\$	(10,190)
Adjustments to reconcile net income to net cash provided by (used in)						
operating activities:						
Depreciation		18,997		20,533		21,601
Amortization		511		503		496
Pension and post-retirement expense - U.S. and U.K.		12,592		19,048		23,435
Change in long-term obligations		(498)		73		(15)
Stock compensation expense		2,184		1,980		2,109
Excess tax expense from restricted stock vesting		55		153		—
Deferred revenue		(2,500)		2,488		(7,488)
Deferred income taxes		2,810		1,428		(10,072)
Loss on disposition of property		399		438		612
Change in assets and liabilities:						
Restricted cash		—		(5,446)		5,446
Accounts receivable		(5,011)		10,965		755
Inventories		4,073		6,611		(6,982)
Other assets		117		237		287
Accounts payable and accrued expenses		(8,685)		(1,782)		3,476
Income taxes		(99)		3,773		709
Accrued pension and postretirement benefits		(7,036)		(12,035)		(11,052)
Net cash provided by operating activities		48,395		53,987		13,127
Cash flows from investing activities:						
Additions to property, plant and equipment		(18,546)		(31,633)		(15,006)
Acquisition of Leveltek - LaPorte assets		(14,600)				
Net cash used in investing activities		(33,146)		(31,633)		(15,006)
Cash flows from financing activities:						
Dividends paid		(10,952)		(10,988)		(11,009)
Proceeds from exercise of stock options		—		310		—
Payment for purchase of treasury stock		(251)		(289)		(266)
Excess tax expense from restricted stock vesting		(55)		(153)		—
Payment for debt issuance cost		—		(291)		
Payments on long-term obligation		(173)		(91)		(166)
Net cash used in financing activities		(11,431)		(11,502)		(11,441)
Effect of exchange rates on cash		(644)		(600)		351
Increase (decrease) in cash and cash equivalents:		3,174		10,252		(12,969)
Cash and cash equivalents:						
Beginning of period		45,871		49,045		59,297
End of period	\$	49,045	\$	59,297	\$	46,328
Supplemental disclosures of cash flow information:						
Interest (net of capitalized interest)	\$	347	\$	486	\$	807
Income taxes paid (refunded), net	\$	14,017	\$	(6,471)	\$	2,335
Capital expenditures incurred but not yet paid	\$	1,741	\$	1,869	\$	1,910
				1,009		
Lease obligation incurred	\$	4,500	\$		\$	4,100

# NOTES TO CONSOLIDATED FINANCIAL STATEMENTS (in thousands, except share and per share data and as otherwise noted)

#### Note 1. Background and Organization

#### **Description of Business**

Haynes International, Inc. and its subsidiaries (the "Company", "Haynes", "we", "our" or "us") develops, manufactures, markets and distributes technologically advanced, high-performance alloys primarily for use in the aerospace, industrial gas turbine and chemical processing industries. The Company's products are high-temperature resistant alloys ("HTA") and corrosion-resistant alloys ("CRA"). The Company's HTA products are used by manufacturers of equipment that is subjected to extremely high temperatures, such as jet engines for the aerospace industry, gas turbine engines for power generation, waste incineration and industrial heating equipment. The Company's CRA products are used in applications that require resistance to extreme corrosion, such as chemical processing, power plant emissions control and hazardous waste treatment. The Company produces its high-performance alloys primarily in sheet, coil and plate forms. In addition, the Company produces its products as seamless and welded tubulars, and in slab, bar, billets and wire forms.

High-performance alloys are characterized by highly engineered, often proprietary, metallurgical formulations primarily of nickel, cobalt and other metals with complex physical properties. The complexity of the manufacturing process for high-performance alloys is reflected in the Company's relatively high average selling price per pound, compared to the average selling price of other metals, such as carbon steel sheet, stainless steel sheet and aluminum. The high-performance alloy industry has significant barriers to entry such as the combination of (i) demanding end-user specifications, (ii) a multi-stage manufacturing process and (iii) the technical sales, marketing and manufacturing expertise required to develop new applications.

#### Note 2 Summary of Significant Accounting Policies

## A. Principles of Consolidation and Nature of Operations

The consolidated financial statements include the accounts of Haynes International, Inc. and its wholly-owned subsidiaries. All intercompany transactions and balances are eliminated. The Company has manufacturing facilities in Kokomo, Indiana; Mountain Home, North Carolina; and Arcadia, Louisiana with service centers in Lebanon, Indiana; LaPorte, Indiana; LaMirada, California; Houston, Texas; Windsor, Connecticut; Openshaw, England; Lenzburg, Switzerland; Shanghai, China; and sales offices in Paris, France; Zurich, Switzerland; Singapore; Milan, Italy; and Tokyo, Japan.

## **B.** Cash and Cash Equivalents

The Company considers all highly liquid investment instruments, including investments with original maturities of three months or less at acquisition, to be cash equivalents, the carrying value of which approximates fair value due to the short maturity of these investments.

# C. Accounts Receivable

The Company maintains allowances for doubtful accounts for estimated losses resulting from the inability of its customers to make required payments. The Company markets its products to a diverse customer base, both in the United States of America and overseas. Trade credit is extended based upon evaluation of each customer's ability to perform its obligation, which is updated periodically. The Company purchases credit insurance for certain foreign trade receivables.

# D. Revenue Recognition

The Company recognizes revenue when collectability is reasonably assured and when title passes to the customer, which is generally at the time of shipment with freight terms of free on board (FOB) shipping point or at a foreign port for certain export customers. Allowances for sales returns are recorded as a component of net sales in the periods in which the related sales are recognized. The Company determines this allowance based on historical experience. Additionally, the Company recognizes revenue attributable to an up-front fee received from Titanium Metals Corporation (TIMET) as a result of a twenty-year agreement, entered into on November, 17, 2006 to provide conversion services to TIMET. See Note 15 Deferred Revenue for a description of accounting treatment relating to this up-front fee.

# E. Inventories

Inventories are stated at the lower of cost or market. The cost of inventories is determined using the first-in, firstout (FIFO) method. The Company writes down its inventory for estimated obsolescence or unmarketable inventory in an amount equal to the difference between the cost of inventory and the estimated market or scrap value, if applicable, based upon assumptions about future demand and market conditions.

# F. Goodwill and Other Intangible Assets

The Company has goodwill, patents, trademarks, customer relationships and other intangibles. As the patents and customer relationships have a definite life, they are amortized over lives ranging from two to sixteen years. The Company reviews patents and customer relationships for impairment whenever events or circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of the assets is measured by a comparison of the carrying amount of the asset to the undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount exceeds the fair value of the asset.

Goodwill and trademarks (indefinite lived) are tested for impairment at least annually as of January 31 for goodwill and August 31 for trademarks (the annual impairment testing dates), or more frequently if impairment indicators exist. If the carrying value of the trademarks exceeds the fair value (determined using an income approach, based upon a discounted cash flow of an assumed royalty rate), impairment of the trademark may exist resulting in a charge to earnings to the extent of the impairment. The impairment test for goodwill is performed by comparing the fair value of a reporting unit with its carrying amount and recognizing an impairment loss in the event that the carrying amount is greater than the fair value. Any goodwill impairment loss recognized would not exceed the total carrying amount of goodwill allocated to that reporting unit. No impairment was recognized in the years ended September 30, 2015, 2016 or 2017 because the fair value exceeded the carrying values.

During fiscal 2017, there were no changes in the carrying amount of goodwill.

Amortization of the patents, non-competes, customer relationships and other intangibles was \$511, \$503 and \$496 for the years ended September 30, 2015, 2016 and 2017, respectively. The following represents a summary of intangible assets at September 30, 2016 and 2017:

September 30, 2016	Gross Amount				•	
Patents	\$	4,030	\$	(3,370)	\$	660
Trademarks		3,800				3,800
Customer relationships		2,100		(275)		1,825
Other		291		(14)		277
	\$	10,221	\$	(3,659)	\$	6,562

September 30, 2017	Gross Amount		Accumulated Amortization		arrying Amount
Patents	\$	4,030	\$	(3,656)	\$ 374
Trademarks		3,800		—	3,800
Customer relationships		2,100		(426)	1,674
Other		291		(73)	218
	\$	10.221	\$	(4.155)	\$ 6.066

#### Estimated future Aggregate Amortization Expense:

year Ended September 30,	
2018	\$ 527
2019	256
2020	198
2021	180
2022	133
Thereafter	972

# G. Property, Plant and Equipment

Additions to property, plant and equipment are recorded at cost with depreciation calculated primarily by using the straight-line method based on estimated economic useful lives, which are generally as follows:

Buildings and improvements		40 years
Machinery and equipment	5 —	14 years
Land improvements		20 years

Expenditures for maintenance and repairs and minor renewals are charged to expense; major renewals are capitalized. Upon retirement or sale of assets, the cost of the disposed assets and the related accumulated depreciation are removed from the accounts and any resulting gain or loss is credited or charged to operations.

The Company records capitalized interest for long-term construction projects to capture the cost of capital committed prior to the placed in service date as a part of the historical cost of acquiring the asset. Interest is not capitalized when balance on the revolver is zero.

The Company reviews long-lived assets for impairment whenever events or circumstances indicate that the carrying amount of an asset may not be recoverable. Recoverability of long-lived assets to be held and used is measured by a comparison of the carrying amount of the asset to the undiscounted future cash flows expected to be generated by the asset. If the carrying amount of an asset exceeds its estimated future cash flows, an impairment charge is recognized in the amount by which the carrying amount exceeds the fair value of the asset. No impairment was recognized during the years ended September 30, 2015, 2016 or 2017.

# H. Environmental Remediation

When it is probable that a liability has been incurred or an asset of the Company has been impaired, a loss is recognized assuming the amount of the loss can be reasonably estimated. The measurement of environmental liabilities by the Company is based on currently available facts, present laws and regulations and current technology. Such estimates take into consideration the expected costs of post-closure monitoring based on historical experience.

# I. Pension and Postretirement Benefits

The Company has defined benefit pension and postretirement plans covering most of its current and former employees. Significant elements in determining the assets or liabilities and related income or expense for these plans are the expected return on plan assets, the discount rate used to value future payment streams, expected trends in health care costs and other actuarial assumptions. Annually, the Company evaluates the significant assumptions to be used to value its pension and postretirement plan assets and liabilities based on current market conditions and expectations of future costs. If actual results are less favorable than those projected by management, additional expense may be required in future periods. Salaried employees hired after December 31, 2005 and hourly employees hired after June 30, 2007 are not covered by the pension plan; however, they are eligible for an enhanced matching program of the defined contribution plan (401(k)). Effective December 31, 2007, the U.S. pension plan was amended to freeze benefits for all non-union employees in the U.S. Effective September 30, 2009, the U.K. pension plan was amended to freeze benefits for employees in the plan. Effective January 1, 2007, a plan amendment of the postretirement medical plan caps the Company's liability related to retiree health care costs at \$5,000 annually.

# J. Foreign Currency Exchange

The Company's foreign operating entities' financial statements are denominated in the functional currencies of each respective country, which are the local currencies. All assets and liabilities are translated to U.S. dollars using exchange rates in effect at the end of the year, and revenues and expenses are translated at the weighted average rate for the year. Translation gains or losses are recorded as a separate component of comprehensive income (loss) and transaction gains and losses are reflected in the consolidated statements of operations.

#### K. Research and Technical Costs

Research and technical costs related to the development of new products and processes are expensed as incurred. Research and technical costs for the years ended September 30, 2015, 2016 and 2017 were \$3,598, \$3,698 and \$3,855, respectively.

# L. Income Taxes

The Company accounts for deferred tax assets and liabilities using enacted tax rates for the effect of temporary differences between book and tax basis of recorded assets and liabilities. A valuation allowance is required if it is more likely than not that some portion or all of the deferred tax assets will not be realized. The determination of whether or not a valuation allowance is needed is based upon an evaluation of both positive and negative evidence. In its evaluation of the need for a valuation allowance, the Company utilizes prudent and feasible tax planning strategies. The ultimate amount of deferred tax assets realized could be different from those recorded, as influenced by potential changes in enacted tax laws and the availability of future taxable income. The Company records uncertain tax positions on the basis of a two-step process whereby (1) it is determined whether it is more likely than not that the tax positions will be sustained based on the technical merits of the position and (2) for those tax positions that meet the more-likely-than-not recognition threshold, we recognize the largest amount of tax benefit that is greater than 50 percent likely to be realized upon ultimate settlement with the related tax authority (See Note 6, Income Taxes).

#### M. Stock Based Compensation

As described in Note 11, the Company has incentive compensation plans that provide for the issuance of restricted stock, restricted stock units, performance shares, stock options and stock appreciation rights to key employees and non-employee directors. The Company recognizes compensation expense under the fair-value based method as a component of operating expenses.

## N. Financial Instruments and Concentrations of Risk

The Company may periodically enter into forward currency exchange contracts to minimize the variability in the Company's operating results arising from foreign exchange rate movements. The Company does not engage in foreign currency speculation. At September 30, 2016 and 2017, the Company had no foreign currency exchange contracts outstanding.

Financial instruments which potentially subject the Company to concentrations of credit risk consist of cash and cash equivalents and accounts receivable. At September 30, 2017, and periodically throughout the year, the Company has

maintained cash balances in excess of federally insured limits. The carrying amounts of cash and cash equivalents, accounts receivable and accounts payable approximate fair value because of the relatively short maturity of these instruments.

During 2015, 2016 and 2017, the Company did not have sales to any group of affiliated customers that were greater than 10% of net revenues. The Company generally does not require collateral with the exception of letters of credit with certain foreign sales. Credit losses have been within management's expectations. In addition, the Company purchases credit insurance for certain foreign trade receivables. The Company does not believe it is significantly vulnerable to the risk of near-term severe impact from business concentrations with respect to customers, suppliers, products, markets or geographic areas.

# O. Accounting Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America (U.S. GAAP) requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and the disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. On an on-going basis, management evaluates its estimates and judgments, including those related to bad debts, inventories, income taxes, asset impairment, retirement benefits and environmental matters. The process of determining significant estimates is fact specific and takes into account factors such as historical experience, current and expected economic conditions, product mix, pension asset mix and in some cases, actuarial techniques, and various other factors that are believed to be reasonable under the circumstances, the results of which form the basis for making judgments about the carrying values of assets and liabilities that are not readily apparent from other sources. The Company routinely reevaluates these significant factors and makes adjustments where facts and circumstances dictate. Actual results may differ from these estimates under different assumptions or conditions.

# P. Earnings Per Share

The Company accounts for earnings per share using the two-class method. The two-class method is an earnings allocation that determines net income per share for each class of common stock and participating securities according to participation rights in undistributed earnings. Non-vested restricted stock awards that include non-forfeitable rights to dividends are considered participating securities. Per share amounts are computed by dividing net income attributable to common shareholders by the weighted average shares outstanding during each period. Basic earnings per share is computed by dividing net income available to common stockholders for the period by the weighted average number of common shares outstanding for the period. The computation of diluted earnings per share is similar to basic earnings per share, except the denominator is increased to include the number of additional common shares that would have been outstanding if the potentially dilutive common shares had been issued.

Basic and diluted net income per share were computed as follows:

	Years ended September 30,					),
(in thousands, except share and per share data)	2015 2016			2017		
Numerator: Basic and Diluted						
Net income (loss)	\$	30,486	\$	5,020	\$	(
Dividends paid		(10,952)		(10,988)		(11,009)
Undistributed income (loss)		19,534		(5,968)		(21,199)
Percentage allocated to common shares <sup>(a)</sup>		99.1 %	6	99.0 %	6	100.0 9
Undistributed income (loss) allocated to common shares		19,358		(5,910)		(21,199)
Dividends paid on common shares outstanding		10,853		10,881		10,905
Net income (loss) available to common shares		30,211		4,971		(10,294)
Denominator: Basic and Diluted						
Weighted average common shares outstanding	1	2,331,805		12,361,483		12,397,099
Adjustment for dilutive potential common shares		12,404		4,714		
Weighted average shares outstanding - Diluted	1	2,344,209		12,366,197		12,397,099
	¢	0.45	¢	0.40	<u>ф</u>	(0.02)
Basic net income (loss) per share	\$	2.45	\$	0.40	\$	(0.83)
Diluted net income (loss) per share	\$	2.45	\$	0.40	\$	(0.83)
Number of stock option shares excluded as their effect would be anti-						
dilutive		289,130		378,852		310,417
Number of restrictive stock shares excluded as their effect would be		,		,		, -
anti-dilutive		111,450		121,285		107,854
<sup>(a)</sup> Percentage allocated to common shares - weighted average						
Common shares outstanding	1	2,331,805		12,361,483		12,397,099
Unvested participating shares		112,275		121,185		_
	1	2,444,080		12,482,668		12,397,099

# Q. Recently Issued Accounting Pronouncements

In May 2014, the Financial Accounting Standards Board ("FASB") issued Accounting Standards Update (ASU) 2014-09, *Revenue from Contracts with Customers (Topic 606)*. The objective of the update is to recognize revenue to depict the transfer of promised goods or services to customers in an amount that reflects the consideration to which the entity expects to be entitled in exchange for those goods or services. ASU 2015-14 deferred the effective date of the update to annual reporting periods beginning after December 15, 2017, including interim periods within that reporting period. The Company is currently evaluating the methods of adoption allowed by the new standard and the effect, if any, on its consolidated financial statements.

In May, 2015, the FASB issued ASU 2015-07, *Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent).* This update removes the requirements to categorize within the fair value hierarchy all investments for which fair value is measured using the net asset value per share. The amendment is effective for annual and interim periods within those annual periods beginning after December 15, 2015. Beginning in fiscal 2017, the Company has removed investments in which fair value is measured using net asset value from the fair value hierarchy table within the footnotes to the consolidated financial statements.

In July 2015, the FASB issued ASU 2015-11, *Inventory (Topic 330)*. The objective of this update was to simplify the measurement of inventory valuation at the lower of cost or net realizable value. Net realizable value is the estimated selling price in the ordinary course of business, less reasonably predictable costs of completion, disposal and transportation. It is effective for annual reporting periods beginning after December 15, 2016 and interim periods within fiscal years beginning after December 15, 2017. The adoption of these changes is not expected to have a material impact to the Company's consolidated financial statements.

In April 2015, the FASB issued ASU 2015-03, *Interest – Imputation of interest (Subtopic 835-30)*: The guidance requires entities to present debt issuance costs related to a recognized debt liability as a direct deduction from the carrying amount of that debt liability. In August 2015, the clarification was released (ASU 2015-15) to address presentation and subsequent measurement of debt issuance costs related to line-of-credit arrangements. This amendment allows for the reporting entity to defer and present debt issuance costs as an asset and subsequently amortize the debt issuance costs over the term of the line-of-credit agreement, regardless of whether there are any outstanding borrowings on the line-of-credit arrangement, including interim periods within that reporting period. It was implemented in the first quarter of fiscal 2017 and did not result in a material impact to the Company's consolidated financial statements or the related disclosures.

In February 2016, the FASB issued ASU 2016-02, *Leases (Topic 842)*. This new guidance will require that a lessee recognize assets and liabilities on the balance sheet for all leases with a lease term of more than twelve months, with the result being the recognition of a right of use asset and a lease liability. The new lease accounting requirements are effective for fiscal years beginning after December 18, 2018, including interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the impact of the new guidance on its consolidated financial statements.

In January 2017, the FASB issued ASU 2017-04, *Intangibles – Goodwill and other (Topic 350)*. This new guidance simplifies how an entity is required to test goodwill for impairment by eliminating Step 2 from the goodwill impairment test. Step 2 measures a goodwill impairment loss by comparing the implied fair value of a reporting unit's goodwill with the carrying amount of that goodwill, which is currently required if a reporting unit with goodwill fails a Step 1 test comparing the fair value of the reporting unit to its carrying value including goodwill. Under this new guidance, an entity should perform its annual, or interim, goodwill impairment test using only the Step 1 test of comparing the fair value of a reporting unit's fair value, is determined using this Step 1 test. Any goodwill impairment loss recognized would not exceed the total carrying amount of goodwill allocated to that reporting unit. This new guidance is effective for fiscal years beginning after December 15, 2020, with early adoption permitted. The Company adopted this new guidance in 2017. Adoption of this guidance did not result in a material impact to the Company's consolidated financial statements or the related disclosures.

In March 2016, the FASB issued ASU 2016-09, *Compensation – Stock Compensation (Topic 718)*: Improvements to Employee Share-Based Payment Accounting. The objective of this update was to simplify the accounting for share-based payment transactions, including the income tax consequences of awards as either equity or liabilities, and classification on the statement of cash flows. The new share-based compensation accounting requirements are effective for fiscal years beginning after December 15, 2016 and interim periods within those fiscal years. The Company adopted this new guidance in fiscal 2017, and the impact on the consolidated financial statements and notes was immaterial.

In March 2017, the FASB issued ASU 2017-07, *Compensation – Retirement Benefits (Topic 715)*. This new guidance requires entities to (1) disaggregate the service cost component from the other components of net benefit cost and present it with other current compensation costs for related employees in the income statement and (2) present the other components elsewhere in the income statement and outside of income from operations if that subtotal is presented. In addition, the ASU requires entities to disclose the income statement lines that contain the other components if they are not presented on appropriately described separate lines. This new guidance is effective for fiscal years beginning after December 15, 2017, including interim periods within those annual periods, with early adoption permitted. The Company is currently evaluating the impact of the new guidance on its consolidated financial statements.

# Note 3. Inventories

Inventories are stated at the lower of cost or market. The cost of inventories is determined using the first-in, first-out ("FIFO") method. The following is a summary of the major classes of inventories:

	September 30,				
	 2016		2017		
Raw Materials	\$ 21,587	\$	18,731		
Work-in-process	118,822		130,019		
Finished Goods	94,772		94,331		
Other	1,377		1,376		
	\$ 236,558	\$	244,457		

# Note 4. Property, Plant and Equipment

The following is a summary of the major classes of property, plant and equipment:

		September 30,				
		2016		2016		2017
Land and land improvements	\$	7,207	\$	9,345		
Buildings and improvements		37,343		44,705		
Machinery and equipment		262,717		289,035		
Construction in process		28,562		5,692		
		335,829		348,777		
Less accumulated depreciation	(	(136,647)	(	156,221)		
	\$	199,182	\$	192,556		

As of September 30, 2017, the Company has \$275 of assets under a capital lease for equipment related to the service center operation in Shanghai, China and \$7,913 of assets under capital or finance leases for two buildings at the LaPorte, Indiana service center.

# Note 5. Accrued Expenses

The following is a summary of the major classes of accrued expenses:

	Septen	nber 30,
	2016	2017
Employee compensation	\$ 7,394	\$ 7,791
Taxes, other than income taxes	2,264	2,422
Utilities	992	909
Professional fees	615	746
Capital lease obligation, current	383	926
Other	1,232	1,314
	\$ 12,880	\$ 14,108

# Note 6. Income Taxes

The components of income (loss) before provision for income taxes and the provision for income taxes are as follows:

	Year Ended September 30,				
	2015	2016	2017		
Income (loss) before income taxes:					
U.S.	\$ 36,327	\$ (4,160)	\$ (25,090)		
Foreign	10,849	7,911	7,873		
Total	\$ 47,176	\$ 3,751	\$ (17,217)		
Provision for (benefit from) income taxes:					
Current:					
U.S. Federal	\$ 11,207	\$ (4,427)	\$ 933		
Foreign	1,690	1,368	1,652		
State	686	(141)	401		
Total	13,583	(3,200)	2,986		
Deferred:					
U.S. Federal	(79)	4,582	(8,781)		
Foreign	690	(105)			
State	2,368	(2,954)	(1,427)		
Valuation allowance	128	408	195		
Total	3,107	1,931	(10,013)		
Total provision for (benefit from) income taxes	\$ 16,690	\$ (1,269)	\$ (7,027)		

The provision for income taxes applicable to results of operations differed from the U.S. federal statutory rate as follows:

	Year Ended September 30,			
	2015	2016	2017	
Statutory federal tax rate	35 %	35 %	35 %	
Tax provision for income taxes at the statutory rate	\$ 16,512	\$ 1,313	\$ (6,026)	
Foreign tax rate differentials	(1,417)	(1,505)	(1,103)	
Provision for state taxes, net of federal taxes	818	778	(371)	
U.S. tax on distributed and undistributed earnings of foreign subsidiaries	419	523	452	
Manufacturer's deduction	(1,213)	(98)		
Tax credits	(240)	(1,198)	(409)	
State tax rate change impact on deferred tax asset	1,565	(1,819)	192	
Change in valuation allowance	128	408	195	
Other, net	118	329	43	
Provision for income taxes at effective tax rate	\$ 16,690	\$ (1,269)	\$ (7,027)	
Effective tax rate	35.4 %	(33.8)%	40.8 %	

During fiscal 2015, the Company's effective tax rate was higher than the statutory rate, primarily due to a change in the Indiana tax law that was enacted in May 2015, which decreased the deferred tax asset and increased tax expense.

During fiscal 2016, the Company's effective tax rate was negative relative to the statutory rate, primarily due to an increase in the value of the Company's deferred tax assets driven by a higher state tax rate and research credits. Additionally, the Company earned a greater proportion of profitability in foreign jurisdictions.

During fiscal 2017, the Company's effective tax rate was higher than the statutory rate, primarily due to the Company incurring a pre-tax loss in the United States and pre-tax income in the United Kingdom which has a lower effective tax rate than the statutory rate. When incurring a pre-tax loss, the effective tax rate of the Company will be higher

than the statutory rate if certain tax jurisdictions with lower tax rates incur pre-tax income as a partial offset to the pre-tax loss in the United States.

Deferred tax assets (liabilities) are comprised of the following:

	Septem	ber 30,
	2016	2017
Deferred tax assets:		
Pension and postretirement benefits	\$ 93,238	\$ 74,602
TIMET Agreement	9,361	8,417
Inventories	3,405	2,080
Accrued compensation and benefits	2,264	2,107
Accrued expenses and other	3,132	5,277
Tax attributes	1,642	11,579
Valuation allowance	(532)	(1,017)
Total deferred tax assets	\$ 112,510	\$ 103,045
Deferred tax liabilities:		
Property, plant and equipment, net	\$ (41,645)	\$ (45,155)
Intangible and other	(1,433)	(1,498)
Total deferred tax liabilities	\$ (43,078)	\$ (46,653)
Net deferred tax assets (liabilities)	\$ 69,432	\$ 56,392

As of September 30, 2017, the Company had federal net operating loss carryforwards of \$21,530, state tax net operating loss carryforwards of \$11,666, tax credits of \$3,205 and foreign net operating loss carryforwards of \$2,249. As of September 30, 2016, the Company had state tax net operating loss carryforwards of \$3,453, tax credits of \$1,198 and foreign net operating loss carryforwards of \$349. The Company has recorded a valuation allowance against the foreign net operating loss carryforwards of \$1,539 and U.S. tax credits of \$504 because management does not believe that it is more likely than not that net operating loss carryforwards will be realized prior to their expiration.

Undistributed earnings of certain of the Company's foreign subsidiaries amounted to approximately \$62,497 at September 30, 2017. The Company considers those earnings reinvested indefinitely and, accordingly, no provision for U.S. income taxes has been provided. Determination of the amount of unrecognized deferred U.S. income tax liability is not practicable because of the complexities associated with its hypothetical calculation.

As of September 30, 2017, the Company was open to examination in the U.S. federal income tax jurisdiction for the 2014 through 2017 tax years and in various foreign jurisdictions from 2012 through 2017. The Company is also open to examination in various states in the U.S., none of which were individually material.

# Note 7. Debt

# U.S. revolving credit facility

The Company and Wells Fargo Capital Finance, LLC ("Wells Fargo") entered into a Third Amended and Restated Loan and Security Agreement (the "Amended Agreement") with certain other lenders with an effective date of July 14, 2011. On July 7, 2016, the Company amended the agreement to, among other things, extend the term through July 7, 2021 and reduce unused line fees and certain administrative fees. The maximum revolving loan amount under the Amended Agreement is \$120.0 million, subject to a borrowing base formula and certain reserves. The Amended Agreement permits an increase in the maximum revolving loan amount from \$120.0 million up to an aggregate amount of \$170.0 million at the request of the borrower. Borrowings under the U.S. revolving credit facility bear interest, at the Company's option, at either Wells Fargo's "prime rate," plus up to 0.75% per annum, or the adjusted Eurodollar rate used by the lender, plus up to 2.0% per annum. As of September 30, 2017, the U.S. revolving credit facility had a zero balance. In addition, the Company must pay monthly, in arrears, a commitment fee of 0.20% per annum on the unused amount of the U.S. revolving credit facility total commitment. For letters of credit, the Company must pay 1.5% per annum on the daily outstanding

balance of all issued letters of credit, plus customary fees for issuance, amendments and processing. The Company is subject to certain covenants such as fixed charge coverage ratios and other customary covenants, including covenants restricting the incurrence of indebtedness, the granting of liens and the sale of assets. The covenant pertaining to fixed charge coverage ratios is only effective in the event the amount of excess availability under the revolver is less than 10.0% of the maximum credit revolving loan amount. The Company is permitted to pay dividends and repurchase common stock if certain financial metrics are met (which do not apply in the case of regular quarterly dividends less than \$20.0 million in the aggregate in a year and repurchases in connection with the vesting of shares of restricted stock). Borrowings under the U.S. revolving credit facility are collateralized by a pledge of substantially all of the U.S. assets of the Company, including the equity interests in its U.S. subsidiaries, but excluding the four-high Steckel rolling mill and related assets, which are pledged to Titanium Metals Corporation ("TIMET") to secure the performance of the Company's obligations under a Conversion Services Agreement with TIMET (see discussion of TIMET at Note 15 in the Company's Notes to Consolidated Financial Statements in this Annual Report on Form 10-K). The U.S. revolving credit facility is also secured by a pledge of a 65% equity interest in each of the Company's direct foreign subsidiaries.

The Company's U.K. subsidiary (Haynes International Ltd.) has an overdraft facility of 1,700 Pounds Sterling (\$2,278), all of which was available on September 30, 2017. The Company's French subsidiary (Haynes International, S.A.R.L.) has an overdraft banking facility of 240 Euro (\$283), all of which was available on September 30, 2017. The Company's Swiss subsidiary (Haynes International AG) has an overdraft banking facility of 400 Swiss Francs (\$413), all of which was available on September 30, 2017.

#### Note 8. Pension Plan and Retirement Benefits

#### **Defined** Contribution Plans

The Company sponsors a defined contribution plan (401(k)) for substantially all U.S. employees. The Company contributes an amount equal to 50% of an employee's contribution to the plan up to a maximum contribution of 3% of the employee's salary, except for all salaried employees and certain hourly employees (those hired after June 30, 2007 that are not eligible for the U.S. pension plan). The Company contributes an amount equal to 60% of an employee's contribution to the plan up to a maximum contribution of 6% of the employee's salary for these groups. Expenses associated with this plan for the years ended September 30, 2015, 2016 and 2017 totaled \$1,598, \$1,652 and \$1,590, respectively.

The Company sponsors certain profit sharing plans for the benefit of employees meeting certain eligibility requirements. There were no contributions to these plans for the years ended September 30, 2015, 2016 and 2017.

# **Defined Benefit Plans**

The Company has non-contributory defined benefit pension plans which cover most employees in the U.S. and the U.K.

Benefits provided under the Company's U.S. defined benefit pension plan are based on years of service and the employee's final compensation. The Company's funding policy is to contribute annually an amount deductible for federal income tax purposes based upon an actuarial cost method using actuarial and economic assumptions designed to achieve adequate funding of benefit obligations.

The Company has non-qualified pensions for former executives of the Company. Non-qualified pension plan expense for the years ended September 30, 2015, 2016 and 2017 was \$140, \$91 and \$19, respectively. Accrued liabilities in the amount of \$854 and \$777 for these benefits are included in accrued pension and postretirement benefits liability at September 30, 2016 and 2017, respectively.

In addition to providing pension benefits, the Company provides certain health care and life insurance benefits for retired employees. Substantially all domestic employees become eligible for these benefits, if they reach normal retirement age while working for the Company. The Company's liability related to total retiree health care costs is limited to \$5,000 annually.

The Company made contributions of \$1,500, \$6,000, and \$6,000 to fund its domestic Company-sponsored pension plan for the years ended September 30, 2015, 2016 and 2017, respectively. The Company's U.K. subsidiary made contributions of \$909, \$778 and \$804 for the years ended September 30, 2015, 2016 and 2017, respectively, to the U.K. pension plan.

During the fourth quarter of fiscal 2016, the Company offered a lump sum or annuity pension distribution option to terminated vested participants of the U.S. pension plan. This option was accepted by 146 participants who received distributions totaling \$8,688. The individuals who accepted the lump sum option were no longer participants in the pension plan as of September 30, 2016.

The Company uses a September 30 measurement date for its plans. The status of employee pension benefit plans and other postretirement benefit plans is summarized below:

	Defined Benefit Pension Plans Year Ended September 30,			Postretirement Health Care Benefits Year Ended September 30,			
	2016	2017		2016		2017	
Change in Benefit Obligation:							
Projected benefit obligation at beginning of year	\$ 311,943	\$ 337,338	\$	110,534	\$	125,117	
Service cost	4,080	6,282		232		350	
Interest cost	12,050	10,577		4,595		4,292	
Actuarial losses	32,370	(27,246)		15,283		(8,072)	
Benefits paid	(23,105)	(14,682)		(5,527)		(4,263)	
Administrative expenses		(1,466)		—		—	
Projected benefit obligation at end of year	\$ 337,338	\$ 310,803	\$	125,117	\$	117,424	
Change in Plan Assets:							
Fair value of plan assets at beginning of year	\$ 205,498	\$ 207,963	\$	—	\$	—	
Actual return on assets	18,792	25,475		—		—	
Employer contributions	6,778	6,804		5,527		4,263	
Benefits paid	(23,105)	(14,682)		(5,527)		(4,263)	
Administrative expenses	-	(1,466)		—		—	
Fair value of plan assets at end of year	\$ 207,963	\$ 224,094	\$	_	\$	_	
Funded Status of Plan:							
Unfunded status	\$ (129,375)	\$ (86,709)	\$	(125,117)	\$	(117,424)	

Amounts recognized in the consolidated balance sheets are as follows:

	Defined Benefit Pension Plans September 30,			Postretirement <u>Health Care Benefits</u> September 30,			Non-Qualified Pension Plans September 30,			All Plans Combined September 30,			ed			
		2016		2017		2016		2017	2	016	2	017		2016		2017
Accrued pension and postretirement																
benefits: Current	\$		¢		¢	(5,000)	\$	(5,000)	\$	(95)	\$	(95)	\$	(5,095)	\$	(5,095)
	Ŧ		φ		φ	× / /	φ	(-,)	φ	· /		· /	φ	× / /		
Non-current		(129,375)		(86,709)		(120, 117)	_	(112,424)		(759)		(682)		(250,251)		(199,815)
Accrued pension and postretirement benefits	\$	(129,375)	\$	(86,709)	\$	(125,117)	\$	(117,424)	\$	(854)	\$	(777)	\$	(255,346)	\$	(204,910)
Accumulated other comprehensive loss:																
Net loss		116,388		66,819		47,636		35,286		_				164,024		102,105
Prior service cost		3,020		2,213										3,020		2,213
Total accumulated other comprehensive loss	\$	119,408	\$	69,032	\$	47,636	\$	35,286	\$		\$		\$	167,044	\$	104,318
Amounts expected to be recognized from AOCI into the statement of operations in the following year:																
Amortization of net loss	\$	11,268	\$	4,910	\$	4,278	\$	2,999	\$		\$		\$	15,546	\$	7,909
Amortization of prior service cost		808		374						_		_		808		374
	\$	12,076	\$	5,284	\$	4,278	\$	2,999	\$	_	\$		\$	16,354	\$	8,283

The non-current portion of the defined benefit pension plan portion of accrued pension and postretirement benefits amounts to \$86,709 in fiscal 2017. This amount comprises the UK pension plan net pension asset of \$3,566 and is included in Other assets on the consolidated balance sheet as well as the US pension plan accrued pension liability of \$90,275 which is recorded in accrued pension benefit (less current portion) on the consolidated balance sheet.

The accumulated benefit obligation for the pension plans was \$317,754 and \$299,197 at September 30, 2016 and 2017, respectively.

The cost of the Company's postretirement benefits is accrued over the years employees provide service to the date of their full eligibility for such benefits. The Company's policy is to fund the cost of claims on an annual basis.

The components of net periodic pension cost and postretirement health care benefit cost are as follows:

	<b>Defined Benefit Pension Plans</b>				
	Year Ended September 30,				
	2015	2016	2017		
Service cost	\$ 3,898	\$ 4,080	\$ 6,282		
Interest cost	11,203	12,050	10,577		
Expected return on assets	(15,117)	(14,380)	(14,419)		
Amortization of prior service cost	808	808	808		
Recognized actuarial loss	4,645	8,838	11,267		
Net periodic cost	\$ 5,437	\$ 11,396	\$ 14,515		

		Postretiremer llth Care Ben			
	Year H	Year Ended September 30,			
	2015	2016	2017		
Service cost	\$ 337	\$ 232	\$ 350		
Interest cost	4,385	4,595	4,292		
Recognized actuarial loss	2,433	2,825	4,278		
Net periodic cost	\$ 7,155	\$ 7,652	\$ 8,920		

#### Assumptions

A 5.0% (5.0%-2016) annual rate of increase for the costs of covered health care benefits for ages under 65 and a 5.0% (5.0%-2016) annual rate of increase for ages over 65 were assumed for 2017 and remained at 5.0% for the under 65 and over 65 age groups in the years thereafter. A one percentage point change in assumed health care cost trend rates would have no effect on the total of service and interest cost components of postretirement health care expense in fiscal 2017 or on the accumulated postretirement benefit obligation as of September 30, 2017. The effect on total of service and interest cost components and the effect on accumulated postretirement benefit obligation is zero due to the plan amendment that caps the Company costs at \$5,000 on an undiscounted basis per year.

The actuarial present value of the projected pension benefit obligation and postretirement health care benefit obligation for the plans at September 30, 2016 and 2017 were determined based on the following assumptions:

	September 30,	September 30,
	2016	2017
Discount rate (postretirement health care)	3.50 %	3.75 %
Discount rate (U.S. pension plan)	3.25 %	3.63 %
Discount rate (U.K. pension plan)	2.30 %	2.50 %
Rate of compensation increase (U.S. pension plan only)	3.50 %	2.50 %

The net periodic pension and postretirement health care benefit costs for the plans were determined using the following assumptions:

	Defined Benefit Pension and		
	Postretirement Health Care Plans		
	Year Ended September 30,		
	2015	2016	2017
Discount rate (postretirement health care plan)	4.25 %	4.25 %	3.50 %
Discount rate (U.S. pension plan)	4.00 %	4.00 %	3.25 %
Discount rate (U.K. pension plan)	3.90 %	3.70 %	2.30 %
Expected return on plan assets (U.S. pension plan)	7.50 %	7.50 %	7.50 %
Expected return on plan assets (U.K. pension plan)	4.40 %	4.10 %	2.70 %
Rate of compensation increase (U.S. pension plan only)	3.50 %	3.50 %	3.50 %

#### Plan Assets and Investment Strategy

The Company's pension plan assets by level within the fair value hierarchy at September 30, 2016 and 2017, are presented in the table below. The pension plan assets were accounted for at fair value. A financial instrument's categorization within the valuation hierarchy is based upon the lowest level of input that is significant to the fair value measurement. Investments in U.S and International equities, and Fixed Income are held in mutual funds and common / collective funds which are valued using net asset value (NAV) provided by the administrator of the fund. For more information on a description of the fair value hierarchy, see Note 16. The Company adopted the guidance included in ASU 2015-07, *Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset* 

*Value per Share (or Its Equivalent)* which requires entities to remove investments in which fair value is measured using net asset value from the fair value hierarchy table.

	September 30, 2016					
U.S. Pension Plan Assets:	Level 1 Active Markets for Identical Assets		Level 2 Other Observable Inputs		NAV	Total
U.S. common stock mutual funds	\$		\$	_	\$ 64,333	\$ 64,333
Common /collective funds						
Bonds					75,686	75,686
U.S. common stock					39,735	39,735
International equity					9,461	9,461
Total U.S.	\$		\$		\$ 189,215	\$ 189,215
U.K. Plan Assets:						
Equities	\$		\$		\$ 7,499	\$ 7,499
Bonds		—			9,187	9,187
Other					2,062	2,062
Total U.K.	\$		\$		\$ 18,748	\$ 18,748
Total pension plan assets	\$	_	\$		\$ 207,963	\$ 207,963
			5	Septemb	er 30, 2017	

	September 50, 2017							
	Ao Marl Ide	vel 1 ctive cets for ntical ssets	O Obs	evel 2 ther ervable puts		NAV		Total
U.S. Pension Plan Assets:	¢		¢		¢	72 420	¢	72 420
U.S. common stock mutual funds	\$	—	\$		\$	73,430	\$	73,430
Common /collective funds								
Bonds						81,702		81,702
U.S. common stock		—				32,784		32,784
International equity						16,341		16,341
Total U.S.	\$		\$		\$	204,257	\$ (	204,257
U.K. Plan Assets:								
Equities	\$		\$		\$	8,913	\$	8,913
Bonds				—		7,750		7,750
Other		—		—		3,174		3,174
Total U.K.	\$	_	\$	_	\$	19,837	\$	19,837
Total pension plan assets	\$		\$		\$	224,094	\$ 2	224,094

The primary financial objectives of the plans are to minimize cash contributions over the long term and preserve capital while maintaining a high degree of liquidity. A secondary financial objective is, where possible, to avoid significant downside risk in the short run. The objective is based on a long-term investment horizon so that interim fluctuations should be viewed with appropriate perspective.

It is the policy of the U.S. pension plan to invest assets with an allocation to equities as shown below. The balance of the assets is maintained in fixed income investments, and in cash holdings, to the extent permitted by the plan documents.

Asset classes as a percent of total assets:

Asset Class	Target <sup>(1)</sup>
Equity	60 %
Fixed Income	40 %
Real Estate and Other	— %
Fixed Income	40 %

(1)

From time to time the Company may adjust the target allocation by an amount not to exceed 10%.

In determining the expected rate of return on U.S. plan assets, the Company takes into account the target plan's allocation at September 30, 2017 of 60% equities and 40% fixed income. The Company assumes an approximately 3.00% to 4.00% equity risk premium above the broad bond market yields of 5.00% to 7.00%. Note that over very long historical periods, the realized risk premium has been higher. The Company believes that its assumption of a 7.5% long-term rate of return on plan assets is comparable to other companies, given the target allocation of the plan assets; however, there exists the potential for the use of a lower rate in the future.

The U.K. pension plan assets follow a more conservative investment objective due to the higher funding status of the plan.

#### Contributions and Benefit Payments

The Company has not yet determined the amounts to contribute to its domestic pension plans, domestic other postretirement benefit plans and the U.K. pension plan in fiscal 2018.

Pension and postretirement health care benefits, which include expected future service, are expected to be paid out of the respective plans as follows:

Fiscal Year Ending September 30	Pension	Postretirement Health Care
2018	\$ 15,358	\$ 5,000
2019	15,649	5,000
2020	16,161	5,000
2021	16,564	5,000
2022	17,120	5,000
2023 - 2027 (in total)	90,470	25,000

#### Note 9. Commitments

The Company leases certain transportation vehicles, warehouse facilities, office space and machinery and equipment under cancelable and non-cancelable leases, most of which expire within 10 years and may be renewed by the Company. Rent expense under such arrangements totaled \$3,403, \$3,726 and \$4,082 for the years ended September 30, 2015, 2016 and 2017, respectively. Rent expense does not include income from sub-lease rentals totaling \$105, \$120 and \$153 for the years ended September 30, 2015, 2016 and 2017, respectively. Future minimum rental commitments under non-cancelable operating leases at September 30, 2017, are as follows:

	Operating
2018	\$ 2,978
2019	1,859
2020	1,243 232
2021	232
2022	100
2023 and thereafter	—
	\$ 6,412

Future minimum rental commitments under non-cancelable operating leases have not been reduced by minimum sub-lease rentals of \$79 due in the future.

# Note 10. Legal, Environmental and Other Contingencies

# Legal

The Company is regularly involved in litigation, both as a plaintiff and as a defendant, relating to its business and operations, including environmental, commercial, employment and federal and/or state Equal Employment Opportunity Commission administrative actions. Future expenditures for environmental, employment, intellectual property and other legal matters cannot be determined with any degree of certainty; however, based on the facts presently known, management does not believe that such costs will have a material effect on the Company's financial position, results of operations or cash flows.

The Company is currently, and has in the past been, subject to claims involving personal injuries allegedly relating to its products and processes. For example, the Company is presently involved in two actions involving welding rod-related injuries, which were filed in California state court against numerous manufacturers, including the Company, in May 2006 and February 2007, respectively, alleging that the welding-related products of the defendant manufacturers harmed the users of such products through the inhalation of welding fumes containing manganese. The Company (together with a number of other manufacturer defendants) is also involved in one action alleging that asbestos in its facilities harmed the plaintiffs. The Company believes that it has defenses to these allegations and that, if the Company were to be found liable, the cases would not have a material effect on its financial position, results of operations or liquidity.

The Company expects to amend its Amended and Restated By-Laws effective upon receipt of the affirmative vote of a majority of its stockholders at the Company's 2018 Annual Meeting of Stockholders. The proposed amendment would remove the requirement that stockholders electing to remove a director must show cause in order to do so. This proposed amendment is in response to a recent decision by the Delaware Court of Chancery

#### Environmental

The Company has received permits from the Indiana Department of Environmental Management and the North Carolina Department of Environment and Natural Resources to close and provide post-closure environmental monitoring and care for certain areas of its Kokomo and Mountain Home, North Carolina facilities, respectively.

The Company is required to, among other things, monitor groundwater and to continue post-closure maintenance of the former disposal areas at each site. As a result, the Company is aware of elevated levels of certain contaminants in the groundwater, and additional testing and corrective action by the Company could be required. The Company is unable to estimate the costs of any further corrective action at these sites, if required. Accordingly, the Company cannot assure that the costs of any future corrective action at these or any other current or former sites would not have a material effect on the Company's financial condition, results of operations or liquidity.

As of September 30, 2017, the Company has accrued \$633 for post-closure monitoring and maintenance activities, of which \$531 is included in long-term obligations as it is not due within one year. Accruals for these costs are calculated by estimating the cost to monitor and maintain each post-closure site and multiplying that amount by the number of years remaining in the post-closure monitoring.

Expected maturities of post-closure monitoring and maintenance activities (discounted) included in long-term obligations are as follows at September 30, 2017.

2019	\$ 54
2020	52
2021	60
2022	50
2023 and thereafter	315
	\$ 531

On February 11, 2016, the Company voluntarily reported to the Louisiana Department of Environmental Quality a leak that it discovered in one of its chemical cleaning operations at its Arcadia, Louisiana facility. As a result of the discovery, the Company is working with that department to determine the extent of the issue and appropriate remediation.

#### Note 11. Stock-based Compensation

#### **Restricted Stock Plan**

On February 23, 2009, the Company adopted a restricted stock plan that reserved 400,000 shares of common stock for issuance. Additionally, on March 1, 2016, the Company adopted the 2016 Incentive Compensation Plan which provides for grants of restricted stock, restricted stock units and performance shares, among other rewards. Up to 275,000 shares of restricted stock, restricted stock units and performance shares may be granted in the aggregate under this plan. Coinciding with the adoption of the 2016 Incentive Compensation Plan, the Company is no longer granting awards from the 2009 restricted stock plan, although awards remain outstanding thereunder.

Grants of restricted stock may be comprised of shares of the Company's common stock subject to transfer restrictions, which vest in accordance with the terms and conditions established by the Compensation Committee. The Compensation Committee may set vesting requirements based on the achievement of specific performance goals or the passage of time.

Restricted shares are subject to forfeiture if employment or service terminates prior to the vesting date or if any applicable performance goals are not met. The Company will assess, on an ongoing basis, the probability of whether relevant performance criteria will be achieved. The Company will recognize compensation expense over the performance period if it is deemed probable that the goals will be achieved. The fair value of the Company's restricted stock is determined based upon the fair value of the Company's common stock on the grant date, which is determined based upon the closing price of the Company's common stock on the trading date immediately preceding the grant date. The plan provides for the adjustment of the number of shares covered by an outstanding grant and the maximum number of shares for which restricted stock may be granted in the event of a stock split, extraordinary dividend or distribution or similar recapitalization event.

The shares of time-based restricted stock granted to employees will vest on the third anniversary of their grant date if the recipient is still an employee of the Company on such date. The shares of restricted stock granted to non-employee directors will vest on the earlier of (a) the first anniversary of the date of grant or (b) the failure of such non-employee director to be re-elected at an annual meeting of the stockholders of the Company as a result of such non-employee director being excluded from the nominations for any reason other than cause.

The following table summarizes the activity under the 2009 restricted stock plan and the 2016 Incentive Compensation Plan with respect to restricted stock for the year ended September 30, 2017:

	Number of Shares	Ave V	/eighted erage Fair /alue At rant Date
Unvested at September 30, 2016	121,010	<u></u> \$	44.51
Granted	37,275	\$	40.86
Forfeited / Canceled	(12,650)	\$	52.32
Vested	(38,425)	\$	47.20
Unvested at September 30, 2017	107,210	\$	41.36
Expected to vest	80,293	\$	40.98

Compensation expense related to restricted stock for the years ended September 30, 2015, 2016 and 2017 was \$1,650, \$1,466, and \$1,340, respectively. The remaining unrecognized compensation expense related to restricted stock at September 30, 2017 was \$1,266, to be recognized over a weighted average period of 0.62 years. During fiscal 2017, the Company repurchased 6,017 shares of stock from employees at an average purchase price of \$44.15 to satisfy required withholding taxes upon vesting of restricted stock-based compensation.

#### **Performance Shares**

On November 22, 2016, the Company granted a target of 19,000 performance share awards to certain key employees. The number of performance shares that will ultimately be earned, as well as the number of shares that will be distributed in settling those earned performance shares, if any, will not be determined until the end of the performance period. Performance shares earned will depend on the calculated total shareholder return of the Company at the end of the three-year period ending September 30, 2019, as compared to the total shareholder return of the Company's peer group, as defined by the Compensation Committee. The fair value of the performance shares is \$60.09 per share, which is estimated as of the date of the grant using a Monte Carlo simulation model. Compensation expense related to the performance shares for the year ended September 30, 2017 was \$336. No performance share awards were outstanding prior to the year ended September 30, 2017. The remaining unrecognized compensation expense related to performance shares at September 30, 2017 was \$806, to be recognized over a weighted average period of 2.00 years.

#### **Stock Option Plans**

The Company's 2016 Incentive Compensation Plan and its two previous stock option plans authorize, or formerly authorized, the granting of non-qualified stock options to certain key employees and non-employee directors for the purchase of a maximum of 1,925,000 shares of the Company's common stock. The first option plan was adopted in August 2004 and provided for the grant of options to purchase up to 1,000,000 shares of the Company's common stock. In January 2007, the Company's Board of Directors adopted a second option plan that provides for the grant of options to purchase up to 500,000 shares of the Company's common stock. Coinciding with the adoption of the 2016 Incentive Compensation Plan, the Company is no longer granting awards from these plans, although awards remain outstanding thereunder. On March 1, 2016, the Company adopted the 2016 Incentive Compensation Plan which provides for grants of up to 425,000 stock options and stock appreciation rights. Each plan provides for the adjustment of the maximum number of shares for which options may be granted in the event of a stock split, extraordinary dividend or distribution or similar recapitalization event. Unless the Compensation Committee determines otherwise, options are exercisable for a period of ten years from the date of grant and vest  $33^{1}/_{3}$ % per year over three years from the grant date. The amount of compensation cost recognized in the financial statements is measured based upon the grant date fair value.

The fair value of option grants is estimated as of the date of the grant. The Company has elected to use the Black-Scholes option pricing model, which incorporates various assumptions including volatility, expected life, risk-free interest rates, and dividend yields. The volatility is based on historical volatility of the Company's common stock over the most recent period commensurate with the estimated expected term of the stock option granted. The Company uses historical volatility because management believes such volatility is representative of prospective trends. The expected term of an award is based on historical exercise data. The risk-free interest rate assumption is based upon observed interest rates appropriate for the expected term of the awards. The dividend yield assumption is based on the Company's history and expectations regarding dividend payouts at the time of the grant. The following assumptions were used for grants in the first quarter of fiscal 2017:

Grant Date	Fair Value	Dividend Yield	Risk-free Interest Rate	Expected Volatility	Expected Life
November 22, 2016	\$ 11.50	2.15 %	1.79 %	37 %	5 years
November 24, 2015	\$ 8.37	2.33 %	1.70 %	30 %	5 years
November 25, 2014	\$ 8.17	1.90 %	0.96 %	28 %	3 years

The stock-based employee compensation expense for stock options for the years ended September 30, 2015, 2016 and 2017 was \$534, \$514 and \$433, respectively. The remaining unrecognized compensation expense at September 30, 2017 was \$827, to be recognized over a weighted average vesting period of 1.98 years.

The following table summarizes the activity under the stock option plans for the year ended September 30, 2017:

	Number of Shares	Aggregate Intrinsic Value (000s)	Intrinsic Average Value Exercise (000s) Prices		Weighted Average Remaining Contractual Life
Outstanding at September 30, 2016	428,401		\$	48.47	
Granted	47,925		\$	40.86	
Exercised	—		\$	0.00	
Canceled	(51,000)		\$	70.89	
Outstanding at September 30, 2017	425,326	\$ 242	\$	44.93	5.60 yrs.
Vested or expected to vest	391,469	\$ 242	\$	44.94	5.49 yrs.
Exercisable at September 30, 2017	297,167	\$ 242	\$	46.70	4.42 yrs.

In March 2016, the FASB issued ASU 2016-09, *Compensation – Stock Compensation (Topic 718): Improvements to Employee Share-Based Payment Accounting*. The objective of this update was to simplify the accounting for share-based payment transactions, including the income tax consequences of awards as either equity or liabilities, and classification on the statement of cash flows. As permitted, the Company early adopted this standard prospectively for the fiscal year beginning October 1, 2016. Prior periods were not retrospectively adjusted.

#### Note 12. Quarterly Data (unaudited)

The unaudited quarterly results of operations of the Company for years ended September 30, 2016 and 2017 are as follows:

	2016							
				Quarte	r En	ded		
	De	cember 31	l	March 31		June 30	Se	ptember 30
Net revenues	\$	95,070	\$	102,511	\$	101,255	\$	107,523
Gross profit		12,088		8,905		13,265		13,322
Net income (loss)		228		(1,162)		2,792		3,162
Net income (loss) per share:								
Basic		\$ 0.02		\$ (0.09)		\$ 0.22		\$ 0.25
Diluted		\$ 0.02		\$ (0.09)		\$ 0.22		\$ 0.25

	2017								
				Quarte	r Eno	ded			
	De	cember 31	]	March 31		June 30	Se	ptember 30	
Net revenues	\$	93,355	\$	103,112	\$	97,977	\$	100,765	
Gross profit		10,487		9,788		3,662		5,773	
Net income (loss)		(672)		(1,890)		(3,967)		(3,661)	
Net income (loss) per share:									
Basic		\$ (0.06)		\$ (0.15)		\$ (0.32)		\$ (0.30)	
Diluted		\$ (0.06)		\$ (0.15)		\$ (0.32)		\$ (0.30)	

# Note 13. Segment Reporting

The Company operates in one business segment: the design, manufacture, marketing and distribution of technologically advanced, high-performance alloys for use in the aerospace, industrial gas turbine, chemical processing and other industries. The Company has operations in the United States, Europe and Asia, which are summarized below. Sales between geographic areas are made at negotiated selling prices. Revenues from external customers are attributed to the geographic areas presented based on the destination of product shipments.

	Year Ended September 30,				
	2015	2016	2017		
Net Revenue by Geography:					
United States	\$ 287,722	\$ 233,612	\$ 235,500		
Europe	110,659	101,853	98,096		
China	28,140	13,808	18,997		
Other	61,114	57,086	42,616		
Net Revenues	\$ 487,635	\$ 406,359	\$ 395,209		
Net Revenue by Product Group:					
High-temperature resistant alloys	\$ 370,603	\$ 329,151	\$ 320,119		
Corrosive-resistant alloys	117,032	77,208	75,090		
Net revenues	\$ 487,635	\$ 406,359	\$ 395,209		

	Septen	nber 30,
	2016	2017
Long-lived Assets by Geography:		
United States	\$ 191,915	\$ 185,413
Europe	6,935	6,879
China	332	264
Total long-lived assets	\$ 199,182	\$ 192,556

# Note 14. Valuation and Qualifying Accounts

	Balance at Beginning	Charges (credits) to		Balance at End of
	of Period	Expense	Deductions <sup>(1)</sup>	Period
Allowance for doubtful accounts receivables:				
September 30, 2017	402	228	(10)	620
September 30, 2016	869	(156)	(311)	402
September 30, 2015	861	317	(309)	869

<sup>(1)</sup> Uncollectible accounts written off net of recoveries.

#### Note 15. Deferred Revenue

On November 17, 2006, the Company entered into a twenty-year agreement to provide conversion services to Titanium Metals Corporation (TIMET) for up to ten million pounds of titanium metal annually. TIMET paid the Company a \$50,000 up-front fee and will also pay the Company for its processing services during the term of the agreement (20 years) at prices established by the terms of the agreement. TIMET may exercise an option to have ten million additional pounds of titanium converted annually, provided that it offers to loan up to \$12,000 to the Company for certain capital expenditures which may be required to expand capacity. In addition to the volume commitment, the Company has granted TIMET a first priority security interest in its four-high Steckel rolling mill, along with rights of access if the Company enters into bankruptcy or defaults on any financing arrangements. The Company has agreed not to manufacture titanium products (other than cold reduced titanium tubing). The Company has also agreed not to provide titanium hot-rolling conversion services to any entity other than TIMET for the term of the Conversion Services Agreement. The agreement contains certain default provisions which could result in contract termination and damages, including liquidated damages of \$25.0 million and the Company being required to return the unearned portion of the up-front fee. The Company considered each provision and the likelihood of the occurrence of a default that would result in liquidated damages. Based on the nature of the events that could trigger the liquidated damages clause, and the availability of the cure periods set forth in the agreement, the Company determined and continues to believe that none of these circumstances are reasonably likely to occur. Therefore, events resulting in liquidated damages have not been factored in as a reduction to the amount of revenue recognized over the life of the contract. The cash received of \$50,000 is recognized in income on a straight-line basis over the 20-year term of the agreement. If an event of default occurred and was not cured within any applicable grace period, the Company would recognize the impact of the liquidated damages in the period of default and re-evaluate revenue recognition under the contract for future periods. The portion of the up-front fee not recognized in income is shown as deferred revenue on the consolidated balance sheet.

As of September 30, 2016, the Company had deferred revenue of \$4,988 related to the receipt of advance payments from customers which was recorded as revenue in fiscal 2017 upon shipment.

#### Note 16. Fair Value Measurements

The fair value hierarchy has three levels based on the inputs used to determine fair value:

- Level 1—Quoted prices in active markets that are unadjusted and accessible at the measurement date for identical, unrestricted assets or liabilities;
- Level 2—Quoted prices for identical assets and liabilities in markets that are not active, quoted prices for similar assets and liabilities in active markets or financial instruments for which significant inputs are observable, either directly or indirectly; and
- Level 3—Prices or valuations that require inputs that are both significant to the fair value measurement and unobservable.

When available, the Company uses unadjusted quoted market prices to measure fair value. If quoted market prices are not available, fair value is based upon internally-developed models that use, where possible, current market-based or independently-sourced market parameters such as interest rates and currency rates. Items valued using internally-generated models are classified according to the lowest level input or value driver that is significant to the valuation. The valuation model used depends on the specific asset or liability being valued.

U.S and International equities, Fixed Income, and Other Investments held in the Company's pension plan are held in mutual funds and common / collective funds which are valued using net asset value (NAV) provided by the administrator of the fund. The NAV is based on the value of the underlying assets owned by the fund, minus its liabilities, and then divided by the number of shares outstanding. These investments are not classified in the fair value hierarchy in accordance with guidance included in ASU 2015-07, *Fair Value Measurement (Topic 820): Disclosures for Investments in Certain Entities That Calculate Net Asset Value per Share (or Its Equivalent).*  The fair value of Cash and Cash Equivalents is determined using Level 1 information.

The following table represents the Company's fair value hierarchy for its financial assets and liabilities measured at fair value on a recurring basis as of September 30, 2016 and 2017:

	Septen	September 30, 2016 Fair Value Measurements at Reporting Date Using:							
	Level 1	Level 1 Level 2 NAV Total							
Assets:									
Pension plan assets	<u>\$                                    </u>	\$	\$ 207,963	\$ 207,963					
Total fair value	\$	\$ —	\$ 207,963	\$ 207,963					
	Septem	ber 30, 2017	Fair Value Me	asurements					
		at Repor	ting Date Using	:					
	Level 1	Level 2	NAV	Total					
Assets:									
Pension plan assets	<u>\$                                    </u>	\$	\$ 224,094	\$ 224,094					
Total fair value	\$	\$ —	\$ 224,094	\$ 224,094					

The Company had no Level 2 or Level 3 assets or liabilities as of September 30, 2016 or 2017.

# Note 17. Comprehensive Income (Loss) and Changes in Accumulated Other Comprehensive Income (Loss) by Component

Comprehensive income (loss) includes changes in equity that result from transactions and economic events from non-owner sources. Comprehensive income (loss) consists of net income (loss) and other comprehensive income (loss) items, including pension and foreign currency translation adjustments, net of tax when applicable.

#### Comprehensive Income (Loss)

				Year En	ded Septer	nber 30,			
		2015			2016			2017	
	Pre-tax	Tax	Net	Pre-tax	Tax	Net	Pre-tax	Tax	Net
Net income (loss)			\$ 30,486			\$ 5,020			\$ (10,190)
Other comprehensive income (loss):									
Pension and postretirement:									
Net gain (loss) arising during period	\$ (26,515)	\$ 9,595	(16,920)	\$ (18,299)	\$ 6,609	(11,690)	\$ 46,401	\$ (17,095)	29,306
Amortization of prior service cost	(808)	298	(510)	(808)	299	(509)	808	(298)	510
Amortization of (gain) loss	(7,160)	2,632	(4,528)	(11,663)	4,293	(7,370)	15,517	(5,709)	9,808
Foreign currency translation adjustment	(4,167)	_	(4,167)	(7,001)	_	(7,001)	2,205		2,205
Other comprehensive	· · · · ·		· · · · · · · · · · · · · · · · · · ·			<u> </u>			
income (loss)	\$ (38,650)	\$ 12,525	(26,125)	\$ (37,771)	\$ 11,201	(26,570)	\$ 64,931	\$ (23,102)	41,829
Total comprehensive income (loss)			\$ 4,361			\$ (21,550)			\$ 31,639

Accumulated Other Comprehensive Income (Loss)

	Year Ended September 30, 2016							
	Pension D Plan		Postretirement Plan		nent Foreign Exchange			Total
Accumulated other comprehensive income (loss) as of								
September 30, 2015	\$	(62,985)	\$	(21,773)	\$	(3,195)	\$	(87,953)
Other comprehensive income (loss) before reclassifications		(17,855)	_	(9,593)	_	(7,001)		(34,449)
Amounts reclassified from accumulated other comprehensive income								
(loss)								
Amortization of Pension and Postretirement Plan items (a)		808						808
Actuarial losses <sup>(a)</sup>		8,838		2,825				11,663
Tax benefit		(3,548)		(1,044)		_		(4,592)
Net current-period other comprehensive income (loss)		(11,757)		(7,812)		(7,001)		(26,570)
Accumulated other comprehensive income (loss) as of					_			
September 30, 2016	\$	(74,742)	\$	(29,585)	\$	(10,196)	\$	(114,523)
			Ye	ar Ended Sep	otem	ber 30, 2017		

	Year Ended September 30, 2017						
	Pension		Po	Postretirement Foreign		Foreign	
		Plan		Plan		Exchange	Total
Accumulated other comprehensive income (loss) as of							
September 30, 2016	\$	(74,742)	\$	(29,585)	\$	(10,196)	\$ (114,523)
Other comprehensive income (loss) before reclassifications		24,109		5,197		2,205	31,511
Amounts reclassified from accumulated other comprehensive income							
(loss)							
Amortization of Pension and Postretirement Plan items (a)		808					808
Actuarial losses <sup>(a)</sup>		11,239		4,278		—	15,517
Tax benefit		(4,426)		(1,581)		_	(6,007)
Net current-period other comprehensive income (loss)		31,730		7,894	_	2,205	41,829
Accumulated other comprehensive loss as of September 30, 2017	\$	(43,012)	\$	(21,691)	\$	(7,991)	\$ (72,694)

<sup>(a)</sup> These accumulated other comprehensive income components are included in the computation of net periodic pension cost.

# Note 18. Long-term Obligation

On January 1, 2015, the company entered into a capital lease agreement for the building that houses the assets and operations of LaPorte Custom Metal Processing (LCMP). The capital asset and obligation are recorded at the present value of the minimum lease payments. The asset is included in Property, plant and equipment, net on the Consolidated

Balance Sheet and is depreciated over the 20 year lease term. The long term component of the capital lease obligation is included in Long term obligations.

The Company entered into a twenty-year "build-to-suit" lease for a building that will house the assets and operations of the service center to be located in LaPorte, Indiana that is being relocated from Lebanon, Indiana (See Note 20). During the first quarter of fiscal 2017, the Company took occupancy of the building. The Company retained substantially all of the construction risk and was deemed to be the owner of the facility for accounting purposes, even though it is not the legal owner. Construction costs incurred relative to the buildout of the facility of approximately \$4,100 are included in Property, plant and equipment, net on the Consolidated Balance Sheet and will be depreciated over the 20-year lease term. The Company accounts for the related build-to-suit liability as a financing obligation.

As of September 30, 2017, future minimum lease rental payments applicable to the lease obligations were as follows.

2018	\$ 983
2019	988
2020	995
2021	1,000
2022	1,012
Thereafter	 13,634
Total minimum lease payments	18,612
Less amounts representing interest	(10,320)
Present value of net minimum lease payments	 8,292
Less current obligation	(926)
Total long-term lease obligation	\$ 7,366

The lease obligations is included in Long-term obligations (less current portion) on the Consolidated Balance Sheet.

	September 30, 2016		September 30, 2017	
Capital lease rental payments	\$	4,331	\$	4,275
Finance lease rental payments		3,700		4,017
Environmental post-closure monitoring and maintenance activities		683		633
Less amounts due within one year		(458)		(1,029)
Long-term obligations (less current portion)	\$	8,256	\$	7,896

#### Note 19. Acquisition

On January 7, 2015, the Company acquired the assets and operations of Leveltek Processing, LLC located in LaPorte, Indiana for \$14,600 in cash. The acquisition of the LaPorte assets provides the Company control of sheet stretching, leveling, slitting and cut-to-length operations that were previously outsourced functions. The acquired business is being operated by LaPorte Custom Metal Processing, LLC (LCMP), a wholly-owned subsidiary of the Company.

The following is a summary of the purchase price allocation in connection with the LCMP acquisition. The determination of fair value for acquired assets includes the use of Level 3 inputs, such as the condition and utilization of the property, plant and equipment acquired, management's projected financial results for LCMP and the discount rate used to determine the present value of anticipated future cash flows.

	Purchase Price
	Allocation
Property, plant and equipment, net	7,563
Customer relationships	2,100
Inventory	148
Total identifiable net assets	9,811
Goodwill	4,789
Total purchase price	14,600

The goodwill recognized in connection with the Leveltek-LaPorte assets consists of the value associated with the addition of the stretching and leveling capabilities as well as increased capacity in slitting and cut-to-length operations to meet customer demand and is tax deductible. The complementary asset capabilities are expected to lead to operating cost synergies as well as expand the Company's commercial offerings.

#### Note 20. Expansion of LaPorte, Indiana Operations

The Company announced on May 2, 2016 its decision to expand and streamline its distribution footprint by investing in new plant and equipment at its processing facility located in LaPorte, Indiana. In connection with the expansion, the Company is relocating its service center operations in Lebanon, Indiana to LaPorte. The project began in the first quarter of fiscal 2017 and is expected to be completed by the end of the second quarter of fiscal 2018.

Costs associated with the project are estimated to consist of approximately \$1,800 to \$2,500 relating to equipment relocation and approximately \$500 to \$1,100 in other costs, including one-time termination benefits, relocation expenses and lease termination costs, for a total of approximately \$2,300 to \$3,600 in total costs relating to the move. Approximately \$340 and \$1,100 of these costs were expensed in fiscal 2016 and 2017, respectively. The remainder is expected to be expensed over the remainder of the project period.

#### Note 21. Restricted Cash

As of September 30, 2016, the Company had cash of \$5,446 held in an account that was restricted from use awaiting the fulfillment of a customer order. The remaining obligations to ship were fulfilled during fiscal 2017 at which time the remaining funds were released from restriction.

#### Item 9. Changes in and Disagreements with Accountants on Accounting and Financial Disclosure

None.

#### Item 9A. Controls and Procedures

#### Evaluation of Disclosure Controls and Procedures

The Company maintains disclosure controls and procedures designed to ensure that information required to be disclosed by the Company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported within the time periods specified in the rules and forms of the U.S. Securities and Exchange Commission, including to ensure that information required to be disclosed by the Company that it files or submits under the Exchange Act is accumulated and communicated to the Company's management, including its principal executive and financial officers, as appropriate to allow timely decisions regarding required disclosure. Pursuant to Rule 13a-15(b) of the Exchange Act the Company has performed, under the supervision and with the participation of the Company's management, including the Company's Chief Executive Officer and Chief Financial Officer, an evaluation of the effectiveness of the Company's disclosure controls and procedures as of the end of the period covered by this report. Based upon that evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company's disclosure controls and procedures as of September 30, 2017.

#### Changes in Internal Control Over Financial Reporting

As of the quarter ended September 30, 2017, the Company has not had any material changes to its internal control over Financial Reporting.

#### Management's Annual Report on Internal Control Over Financial Reporting

The management of the Company is responsible for establishing and maintaining adequate internal control over financial reporting (as defined by Exchange Act rules 13a-15(f) and 15d-15(f)) for the Company. With the participation of the Chief Executive Officer and Chief Financial Officer, management conducted an evaluation of the effectiveness of the Company's internal control over financial reporting based on the framework and criteria established in Internal Control— Integrated Framework issued by the Committee of Sponsoring Organizations (COSO) of The Treadway Commission (2013). Based on the Company's assessment, management has concluded that, as of September 30, 2017, the Company's internal control over financial reporting is effective based on those criteria.

All internal control systems, no matter how well designed, have inherent limitations. Therefore, even those systems determined to be effective may not prevent or detect misstatements and can provide only reasonable assurance with respect to financial statement preparation and presentation. Also, projections of any evaluation of effectiveness to future periods are subject to the risk that controls may become inadequate because of changes in conditions, or that the degree of compliance with the policies or procedures may deteriorate.

The Company's effectiveness of internal control over financial reporting as of September 30, 2017 has been audited by Deloitte & Touche LLP, an independent registered public accounting firm, as stated in its attestation report which is included herein.

Mark M. Comerford President & Chief Executive Officer November 16, 2017 Daniel W. Maudlin Vice President of Finance and Chief Financial Officer November 16, 2017

#### Item 9B. Other Information

None.

#### Part III

### Item 10. Directors, Executive Officers and Corporate Governance

The information included under the caption "Business—Executive Officers of the Company" in this Annual Report on Form 10-K, and under the captions "Election of Directors", "Section 16(a) Beneficial Ownership Reporting Compliance", "Corporate Governance—Code of Ethics", "Corporate Governance—Corporate Governance Committee and Director Nominations", "Corporate Governance—Board Committee Structure", "Corporate Governance—Family Relationships" and "Corporate Governance—Independence of the Board of Directors and Committee Members" in the Proxy Statement to be issued in connection with the meeting of the Company's stockholders on February 28, 2018 is incorporated herein by reference.

#### Item 11. Executive Compensation

The information included under the captions "Executive Compensation", "Corporate Governance— Compensation Committee Interlocks and Insider Participation" and "Corporate Governance—Director Compensation Program" in the Proxy Statement to be issued in connection with the meeting of the Company's stockholders on February 28, 2018 is incorporated herein by reference in response to this item.

#### Item 12. Security Ownership of Certain Beneficial Owners and Management and Related Stockholder Matters

The information contained under the captions "Security Ownership of Certain Beneficial Owners" and "Security Ownership of Management" in the Proxy Statement to be issued in connection with the meeting of the Company's stockholders on February 28, 2018 is incorporated herein by reference in response to this item. For additional information regarding the Company's stock option plans, please see Note 11 in the Notes to Consolidated Financial Statements in this report.

#### **Equity Compensation Plan Information**

The following table provides information as of September 30, 2017 regarding shares of the Company's common stock issuable pursuant to its stock option and restricted stock plans:

			Number of securities remaining available
			for future
	Number of		issuance under
	securities to		equity
	be issued upon	Weighted-average	compensation
	exercise	exercise price of	plans (excluding
	of outstanding	outstanding	securities reflected
	options,	options,	in the
Plan Category	warrants and rights	warrants and rights	second column)
Equity compensation plans approved by security holders <sup>(1)</sup>	425,326	\$ 44.93	598,025 <sup>(2)</sup>

<sup>(1)</sup> For a description of the Company's equity compensation plans, see Note 11 to the Consolidated Financial Statements in Item 8.

#### Item 13. Certain Relationships and Related Transactions, and Director Independence

The information contained under the caption "Corporate Governance—Independence of Board of Directors and Committee Members" and under "Conflict of Interest and Related Party Transactions" in the Proxy Statement to be issued

<sup>&</sup>lt;sup>(2)</sup> Includes (i) 377,075 shares of stock options or stock appreciation rights and (ii) 220,950 shares of restricted stock, restricted stock units, performance shares or performance units.

in connection with the meeting of the Company's stockholders on February 28, 2018 is incorporated herein by reference in response to this item.

# Item 14. Principal Accountant Fees and Services

The information included under the caption "Ratification of the Appointment of Independent Registered Public Accounting Firm" in the Proxy Statement to be issued in connection with the meeting of the Company's stockholders on February 28, 2018 is incorporated herein by reference in response to this item.

# Part IV

# Item 15. Exhibits, Financial Statement Schedules

- (a) Documents filed as part of this Report.
  - 1. Financial Statements:

The Financial Statements are set forth under Item 8 in this Annual Report on Form 10-K.

2. Financial Statement Schedules:

Financial Statement Schedules are omitted as they are not required, are not applicable or the information is shown in the Notes to the Consolidated Financial Statements.

- (b) *Exhibits.* See Index to Exhibits, which is incorporated herein by reference.
- (c) Financial Statement Schedules: None

# SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

HAYNES INTERNATIONAL, INC.

By: /s/ MARK M. COMERFORD

Mark M. Comerford *President and Chief Executive Officer* Date: November 16, 2017

Pursuant to the requirements of the Securities Exchange Act of 1934, this report has been signed below by the following persons on behalf of the registrant and in the capacities and on the dates indicated.

Signature	Title	Date
/s/ MARK M. COMERFORD Mark M. Comerford	President and Chief Executive Officer; Director (Principal Executive Officer)	November 16, 2017
/s/ DANIEL W. MAUDLIN Daniel W. Maudlin	Vice President of Finance and Chief Financial Officer (Principal Financial Officer)	November 16, 2017
/s/ DAVID S. VAN BIBBER David S. Van Bibber	Controller and Chief Accounting Officer (Principal Accounting Officer)	November 16, 2017
/s/ MICHAEL L. SHOR Michael L. Shor	Chairman of the Board, Director	November 16, 2017
/s/ DONALD C. CAMPION Donald C. Campion	Director	November 16, 2017
/s/ JOHN C. COREY John C. Corey	Director	November 16, 2017
/s/ ROBERT H. GETZ Robert H. Getz	Director	November 16, 2017
/s/ DAWNE S. HICKTON Dawne S. Hickton	Director	November 16, 2017
/s/ WILLIAM P. WALL William P. Wall	Director	November 16, 2017

# INDEX TO EXHIBITS

Exhibit Number	Description
3.1	Second Restated Certificate of Incorporation of Haynes International, Inc. (incorporated by reference to Exhibit 3.1 to the Haynes International, Inc. Registration Statement on Form S-1, Registration
	No. 333-140194).
3.2	Amended and Restated By-laws of Haynes International, Inc. (incorporated by reference to Exhibit 3.2 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
4.1	Specimen Common Stock Certificate (incorporated by reference to Exhibit 4.01 to the Haynes International, Inc. Quarterly Report on Form 10-Q for the fiscal quarter ended December 31, 2009).
4.2	Second Restated Certificate of Incorporation of Haynes International, Inc. (incorporated by reference to Exhibit 3.1 hereof).
4.3	Amended and Restated By-laws of Haynes International, Inc. (incorporated by reference to Exhibit 3.2 hereof).
10.1	Form of Termination Benefits Agreements by and between Haynes International, Inc. and certain of its employees, conformed to give effect to all amendments thereto (incorporated by reference to Exhibit 10.1 to the Company's Annual Report on Form 10-K for the year ended September 30, 2011).
10.2	Third Amended and Restated Loan and Security Agreement by and among Haynes International, Inc., Haynes Wire Company, the Lenders (as defined therein), Wells Fargo Capital Finance, LLC, as agent for the Lenders, and JPMorgan Chase Bank, N.A., as documentation agent (incorporated by reference to Exhibit 10.1 to Haynes International, Inc. Current Report on Form 8-K filed July 20, 2011).
10.3	Form of Director Indemnification Agreement between Haynes International, Inc. and certain of its directors named in the schedule to the Exhibit (incorporated by reference to Exhibit 10.21 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
10.4	Conversion Services Agreement by and between the Company and Titanium Metals Corporation, dated November 17, 2006 (incorporated by reference to Exhibit 10.22 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194). Portions of this exhibit have been omitted pursuant to a request for confidential treatment and filed separately with the Securities and Exchange Commission.
10.5	Access and Security Agreement by and between the Company and Titanium Metals Corporation, dated November 17, 2006 (incorporated by reference to Exhibit 10.23 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
10.6	Haynes International, Inc. 2007 Stock Option Plan as adopted by the Board of Directors on January 18, 2007 (incorporated by reference to Exhibit 10.25 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
10.7	Form of Non-Qualified Stock Option Agreement to be used in conjunction with grants made pursuant to the Haynes International, Inc. 2007 Stock Option Plan (incorporated by reference to Exhibit 10.26 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
10.8	Second Amended and Restated Haynes International, Inc. Stock Option Plan as adopted by the Board of Directors on January 22, 2007 (incorporated by reference to Exhibit 10.27 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
10.9	Form of Non-Qualified Stock Option Agreements between Haynes International, Inc. and certain of its executive officers and directors named in the schedule to the Exhibit pursuant to the Haynes International, Inc. Second Amended and Restated Stock Option Plan (incorporated by reference to Exhibit 10.28 to the Haynes International, Inc. Registration Statement on Form S-1, Registration No. 333-140194).
10.10	Executive Employment Agreement by and between Haynes International, Inc. and Mark Comerford dated September 8, 2008 (incorporated by reference to Exhibit 10.21 to Haynes International, Inc. Annual Report on Form 10-K for the fiscal year ended September 30, 2008).

Exhibit Number	Description
10.11	Non-Qualified Stock Option Agreement by and between Haynes International, Inc. and Mark Comerford,
	dated October 1, 2008 (incorporated by reference to Exhibit 10.2 to Haynes International, Inc. Form 8-K
	filed October 7, 2008).
10.12	Amendment No. 1 to Executive Employment Agreement by and between Haynes International, Inc. and
	Mark Comerford, dated August 6, 2009 (incorporated by reference to Exhibit 10.1 to the Haynes
	International, Inc. Form 8-K filed August 7, 2009).
10.13	Haynes International, Inc. 2009 Restricted Stock Plan (incorporated by reference to Exhibit 10.02 to the
	Haynes International, Inc. Quarterly Report on Form 10-Q for the fiscal quarter ended March 31, 2009).
10.14	Summary of 2017 Management Incentive Plan (incorporated by reference to Item 5.02 of the Haynes
	International, Inc. Form 8-K filed November 29, 2016).
10.15	Amendment No.1 to the Haynes International, Inc. 2009 Restricted Stock Plan (incorporated by reference t
	Exhibit 10.02 to the Haynes International, Inc. Form 10-Q for the fiscal quarter ended December 31, 2011)
10.16	Amendment No. 2 to the Haynes International, Inc. 2009 Restricted Stock Plan (incorporated by reference
	Exhibit 10.01 to the Haynes International, Inc. Form 10-Q for the fiscal quarter ended March 31, 2013).
10.17	Amendment No. 3 to the Haynes International, Inc. 2009 Restricted Stock Plan (incorporated by reference
	Exhibit 10.01 to the Haynes International, Inc. Form 10-Q for the fiscal quarter ended December 31, 2014)
10.18	Amendment No. 4 to the Haynes International, Inc. 2009 Restricted Stock Plan (incorporated by reference
	Exhibit 10.02 to the Haynes International, Inc. Form 10-Q for the fiscal quarter ended December 31, 2014)
10.19	Amendment No. 1 to Third Amended and Restated Loan and Security Agreement by and among Haynes
	International, Inc., Haynes Wire Company, the Lenders (as defined therein), Wells Fargo Capital
	Finance, LLC, as agent for the Lenders, and JPMorgan Chase Bank, N.A., as documentation agent
	(incorporated by reference to Exhibit 10.1 to the Haynes International, Inc. Current Report on Form 8-K
10.00	filed September 20, 2013).
10.20	Amendment No. 2 to Third Amended and Restated Loan and Security Agreement by and among Haynes
	International, Inc., the Lenders (as defined therein), Wells Fargo Capital Finance, LLC, as agent for the
	Lenders, and JPMorgan Chase Bank, N.A., as documentation agent (incorporated by reference to
10.01	Exhibit 10.1 to the Haynes International, Inc. Current Report on Form 8-K filed July 13, 2016).
10.21	Haynes International, Inc. 2016 Incentive Compensation Plan (incorporated by reference to Exhibit 10.1 to
10 22**	the Haynes International, Inc. Current Report on Form 8-K filed March 7, 2016).
10.22**	Form of Restricted Stock Awards Agreement between Haynes International, Inc. and certain of its director
10.23**	issued pursuant to the Haynes International, Inc. 2016 Incentive Compensation Plan.
10.25	Form of Performance Share Award Agreement between Haynes International, Inc. of certain of its officers, issued pursuant to the Haynes International, Inc. 2016 Incentive Compensation Plan.
10.24**	Form of Non-Qualified Stock Option Agreement between Haynes International, Inc. and certain of its
10.24	officers, issued pursuant to the Haynes International, Inc. 2016 Incentive Compensation Plan.
10.25**	Form of Restricted Stock Award Agreement between Haynes International, Inc. and certain of its officers
10.23	and other employees, issued pursuant to the Haynes International, Inc. 2016 Incentive Compensation Plan.
21.1**	Subsidiaries of the Registrant.
23.1**	Consent of Deloitte & Touche LLP.
23.1 31.1**	Rule 13a-14(a)/15d-4(a) Certification of Chief Executive Officer
31.2**	Rule $13a \cdot 14(a)/15d \cdot 14(a)$ Certification of Chief Financial Officer
32.1**	Section 1350 Certifications
101**	The following materials from the Company's Annual Report on Form 10-K for the fiscal year ended
101	September 30, 2017 formatted in Extensible Business Reporting Language (XBRL): (i) the Consolidated
	Balance Sheets; (11) the Consolidated Statements of Operations; (iii) the Consolidated Statements of
	Comprehensive Income (Loss); (iv) the Consolidated Statements of Stockholders Equity; (v) the
	Consolidated Statements of Cash Flows; and (vi) related notes.
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# HAYNES INTERNATIONAL, INC. SUBSIDIARIES

Subsidiary	Jurisdiction of Organization
LaPorte Custom Metal Processing, LLC	Delaware
(Wholly owned subsidiary in LaPorte, Indiana)	
Haynes International, Ltd.	United Kingdom
(Wholly owned subsidiary in Openshaw, England)	
Haynes International, S.A.R.L.	France
(Wholly owned subsidiary in Paris, France)	
Haynes International, AG	Switzerland
(Wholly owned subsidiary in Zurich, Switzerland)	
Haynes International, S.r.l.	Italy
(Wholly owned subsidiary of Haynes International, AG in Italy)	
Haynes Pacific Pte. Ltd.	Singapore
(Wholly owned subsidiary in Singapore)	
Haynes International (China) Ltd.	People's Republic of China
(Wholly owned subsidiary of Haynes Pacific Pte. Ltd.)	
Haynes International (China) Trading Co., Ltd.	People's Republic of China
(Wholly owned subsidiary of Haynes Pacific Pte. Ltd.)	
Haynes International K. K.	Japan
(Wholly owned subsidiary of Haynes Pacific Pte. Ltd.)	

#### CONSENT OF INDEPENDENT REGISTERED PUBLIC ACCOUNTING FIRM

We consent to the incorporation by reference in Registration Statement Nos. 333-145499, 333-134989 and 333-215172 on Forms S-8 of our report dated November 16, 2017, relating to the consolidated financial statements of Haynes International, Inc. and the effectiveness of Haynes International, Inc.'s internal control over financial reporting, appearing in this Annual Report on Form 10-K of Haynes International, Inc. for the year ended September 30, 2017.

/s/ DELOITTE & TOUCHE LLP

Indianapolis, IN November 16, 2017

# CERTIFICATIONS

I, Mark M. Comerford, certify that:

- 1. I have reviewed this Annual Report on Form 10-K of Haynes International, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statement made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the period presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-159f) and 15(d)-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 16, 2017

/s/ MARK M. COMERFORD

Mark M. Comerford President and Chief Executive Officer

# CERTIFICATIONS

I, Daniel W. Maudlin, certify that:

- 1. I have reviewed this Annual Report on Form 10-K of Haynes International, Inc.;
- 2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statement made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
- 3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the period presented in this report;
- 4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal controls over financial reporting (as defined in Exchange Act Rules 13a-159f) and 15(d)-15(f)) for the registrant and have:
  - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
  - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
- 5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: November 16, 2017

/s/ DANIEL W. MAUDLIN

Daniel W. Maudlin Vice President of Finance and Chief Financial Officer

# Certifications Pursuant to 18 U.S.C. Section 1350 As Adopted Pursuant to Section 906 of the Sarbanes—Oxley Act of 2002

I, Daniel W. Maudlin, the Vice President Finance and Chief Financial Officer of Haynes International, Inc., certify that (i) the Annual Report on Form 10-K for the fiscal year ended September 30, 2017 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Haynes International, Inc. as of the dates and for the periods set forth therein.

/s/ DANIEL W. MAUDLIN Daniel W. Maudlin Vice President Finance and

Chief Financial Officer

November 16, 2017

Date

I, Mark M. Comerford, the President and Chief Executive Officer of Haynes International, Inc., certify that (i) the Annual Report on Form 10-K for the fiscal year ended September 30, 2017 (the "Report") fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and (ii) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Haynes International, Inc. as of the dates and for the periods set forth therein.

/s/ MARK M. COMERFORD Mark M. Comerford President and Chief Executive Officer

November 16, 2017

Date